

## **NORTH LONDON WASTE AUTHORITY**

**REPORT TITLE:** 2023/24 STATEMENT OF ACCOUNTS

**REPORT OF:** THE FINANCIAL ADVISER

**FOR SUBMISSION TO:** AUDIT AND GOVERNANCE COMMITTEE

**DATE:** 13 FEBRUARY 2025

### **SUMMARY OF REPORT:**

This report summarises the draft Audit Completion Report from Forvis Mazars LLP, the Authority's external auditor, in relation to the audit of the Authority's 2023/24 Final Accounts. The report summarises the auditor's findings and invites Members to authorise the Director of Corporate Services to sign the Authority's letter of management representation. The report presents the audited 2023/24 Statement of Accounts including the Authority's Annual Governance Statement for approval.

### **RECOMMENDATIONS:**

The Audit and Governance Committee is recommended to:

- A. Note the draft Audit Completion Report
- B. Receive any oral update from the Authority's auditors
- C. Authorise the Director of Corporate Services to sign the 2023/24 letter of management representation as drafted at the end of Appendix A
- D. Approve the Authority's 2023/24 Statement of Accounts and Annual Governance Statement in Appendix B and authorise the Audit and Governance Committee Chair and Clerk to sign these documents once the public inspection period is complete.

**SIGNED:** Jon Rowney, Financial Adviser

**DATE:** 3 February 2025

## **1. INTRODUCTION**

- 1.0. The Authority's financial statements are prepared in accordance with International Financial Reporting Standards and provide an important means by which the Authority accounts for its stewardship of public funds. They were also prepared in line with The Accounts and Audit Regulations 2015, as amended by the Accounts and Audit (Amendment) Regulations 2024.
- 1.1. Like many other local Authorities, the preparation of final accounts and the audit of them have fallen behind since the start of the COVID -19 pandemic. The Authority and its auditors are trying to bring audits up to date and the audit of the 2022/23 statements was approved by the Audit and Governance Committee on 5 December 2024.

## **2. BACKGROUND**

- 2.1. In response to the national backlog, the government implemented a series of backstop date for both prior and future years. These dates define the point at which local authorities must report accounts, with disclaimed or modified audit opinions where audits are incomplete.
- 2.2. The Accounts and Audit (Amendment) Regulations 2024, which came into force on 30th September 2024 specified the deadline for the completion of audits for each financial year up to the 2027/28 financial year. For the 2023/24 accounts, the deadline is 28 February 2025.
- 2.3. To meet this date, the authority must have approved and published its statement of accounts for 2023/24. Under the Amending Regulations they are referred to as an 'accountability statement' and include the statement of accounts, together with the opinion and any certificate, the annual governance statement and narrative statement.
- 2.4. In implementing the backstop deadlines, the Ministry for Housing Communities and Local Government, the National Audit Office (NAO) and the Financial Reporting Council (FRC) have been clear that where authorities receive a disclaimed audit opinion that this should not reflect poorly on the authority.

## **3. 2023/24 ACCOUNTS**

- 3.1. The 2022/23 fully audited accounts were approved on 5 December, in advance of the backstop deadline for that year, and in the subsequent 6 weeks, officers have since prepared and published the 2023/24 statements. Given the short time limit before the backstop deadline for 2023/24, there has not been sufficient time to conduct an audit. Therefore, the auditor has issued a disclaimed opinion. In these circumstances, the Financial Reporting Council (FRC) have stated it should be made clear that local authorities should not be adversely judged that such an opinion has

been issued. A disclaimer means that they have been unable to form an opinion. In this instance, the reason for this will be the limitation of scope imposed by statute (not by the Authority).

- 3.2. Officers published the unaudited statement of accounts for 2023/24 on 17 January 2025. The Statement of Accounts includes Group accounts for the Authority and LondonEnergy Ltd (LEL). It should be noted that the financial year for LEL ends on 31 December, whereas the Authority's year-end is 31 March.
- 3.3. The Authority is still required to have a 30-day public inspection period. The accounts should not be signed until the end of the inspection period. Members are therefore asked to approve the Authority's 2023/24 Statement of Accounts and Annual Governance Statement in Appendix B and authorise the Audit and Governance Committee Chair and Clerk to sign these documents once the public inspection period is complete.
- 3.4. As the responsible financial officer, the Financial Adviser is required to report to the Authority on any material amendments made as a result of the audit. Similarly, auditing standards placed on the auditor requires that an Audit Completion Report be presented, setting out the key issues that Members should consider before the audit is completed and before the auditor issues a formal opinion on the Authority's accounts. The draft Audit Completion Report is attached at Appendix A.
- 3.5. The outturn for the financial year 2023/24 was reported to the July 2024 Authority meeting. The report concluded that the Authority ended the year with revenue balances of £10.570m at 31 March 2024.
- 3.6. Officers have applied the recommendation arising from the 2022/23 audit regarding year-end cut off errors and have reviewed the Authority's finances for any invoices that had come in after the July 2024 Authority paper was prepared. As a result, the outturn at the end of the 2023/24 financial year has been amended and the balances available to reduce future levies increased by £0.134m to £10.704m.

#### **4. KEY MESSAGES IN THE AUDIT STRATEGY AND COMPLETION REPORT**

##### **Implications of the backstop process**

- 4.1. Section 1 of The Audit Strategy and Completion Report in Appendix A outlines the auditor's approach to the audit in light of the backstop and their approach to the audit is explained in section 2. The audit findings are explained in section 4, and these cover an amendment that officers have made to the statements after the draft accounts were published that relate to the Authority's group accounts.

## **AMENDMENT TO THE GROUP BALANCE SHEET**

- 4.2. There has been one change to the draft financial statements which relate to the split of unusable reserves on the balance sheet in the group financial statements. Prior years and the current year have been restated to correct the treatment of the long lease of the EcoPark in 2020/21.
- 4.3. Each year since the Authority purchased the 50% of LondonEnergy owned by Sita in 2010, the Authority has made an adjustment to Property, Plant and Equipment and the Acquisition Revaluation Reserve on the Group balance sheet to reflect the movement in 'fair value' of the EcoPark, in line with the Cipfa LASAAC code of Practice on Local Authority Accounting. This is because it is held at the cost value in LondonEnergy's accounts, in line with UK company accounting practice.
- 4.4. When the Authority entered into a 999-year lease of the EcoPark from LondonEnergy in 2020/21, the Authority included this value (73% of the area of the EcoPark) in its own balance sheet at the 'fair value' in Property, Plant and Equipment and the adjustment was reflected in the Revaluation Account in reserves. The remaining value for the other 27%, the footprint of the existing Energy from Waste facility, remained at cost in London Energy's accounts.
- 4.5. At this point, there should have been a permanent adjustment transferring 73% of the accumulated difference between the Acquisition Revaluation Reserve and the Revaluation Account in the group balance sheet, but this was not made. Therefore, the Revaluation Account was overstated and the Acquisition Revaluation Reserve was understated, however total unusable reserves in the group balance sheet were correct.
- 4.6. The Group balance sheet has been amended to include a restatement of these reserves for all years from 2020/21. This does not affect any of the other statements. In 2023/24, this represents a movement of £35.2m between these two unusable reserves.

## **5. VALUE FOR MONEY CONCLUSION**

- 5.1. Mazars are continuing their work on the Authority's arrangements, and this is included in section 7 of their report. As permitted by the Code of Audit Practice, they will continue this work and confirm the outcome as part of the Auditor's Annual Report.

## **6. AUDIT OPINION**

- 6.1. As a result of the short timescale allowed by the statutory backstop, Mazars will issue a disclaimed opinion which is significantly different to the unqualified audit opinions issues in previous years.

## **Basis for disclaimer of opinion**

- 6.2. Mazars basis for disclaimer is that “On 30 September 2024, the Accounts and Audit (Amendment) Regulations 2024 (‘The Amendment Regulations’) came into force. The Amendment Regulations require the Authority to publish its Accountability Statements, which include the financial statements and auditor’s opinion for the year ended 31 March 2024, by 28 February 2025 (‘the backstop date’). The backstop date introduced by the Amendment Regulations has impeded our ability to obtain sufficient appropriate evidence upon which to form an opinion on the financial statements as there has been insufficient time to perform all necessary audit procedures.”
- 6.3. Mazars will be able to issue this opinion once the Authority provides the letter of management representation and approves the Statement of Accounts.
- 6.4. The Authority is recommended to authorise the Director of Corporate Services to sign the 2023/24 letter of management representation. The draft letter, as proposed by the Auditor, is included on pages 24-27 of Appendix A of their report.
- 6.5. The draft 2023/24 statement of accounts, including the Annual Governance Statement is included at Appendix B and Members are asked to approve this and authorise the Audit and Governance Committee Chair and Clerk to sign these documents once the Public Inspection Period has concluded.

## **7. CONCLUSION**

- 7.1. Subject to the auditor providing an oral update, members are asked to:
- 7.1.1. note the Audit completion report;
  - 7.1.2. authorise the Director of Corporate Services to sign the 2023/24 letter of management representation; and
  - 7.1.3. approve the Authority's 2023/24 Statement of Accounts and Annual Governance Statement and authorise the Audit and Governance Committee Chair and Clerk to sign these documents once the public inspection period has concluded.

## **8. EQUALITIES IMPLICATIONS**

- 8.1. There are no equalities implications arising from this report.

## **9. COMMENTS OF THE LEGAL ADVISER**

- 9.1. The Legal Adviser has been consulted in the preparation of this report and comments have been incorporated.

**List of documents used:**

Mazars' Audit Strategy and Completion report 2023/24

North London Waste Authority statement of accounts 2023/24

**Contact officer:**

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Head of Finance  
North London Waste Authority  
Unit 1b Berol House  
25 Ashley Road  
London N17 9LJ

**APPENDIX A      AUDIT STRATEGY AND COMPLETION REPORT**



# Audit Strategy and Completion Report

## North London Waste Authority – Year ended 31 March 2024

February 2025



North London Waste Authority Audit Committee  
Unit 1B, Berol House  
25 Ashley Road  
London  
N17 9LJ

3 February 2025

Forvis Mazars  
30 Old Bailey  
London  
EC4M 7AU

Dear Committee Members,

### **Audit Strategy and Completion Report – Year ended 31 March 2024**

We are pleased to present our Audit Strategy and Completion Report for North London Waste Authority for the year ended 31 March 2024. The purpose of this document is to summarise our audit and to explain how the statutory backstop arrangements introduced by the Accounts and Audit (Amendment) Regulations 2024, have affected the completion of our work and the reporting consequences.

Members should be aware that the Authority published its draft accounts for 2023/24 on 17 January 2025. As a result, the public inspection period ends on the 27 February 2025, one day before the deadline for the Authority to publish its audited accounts. There is a risk that if we receive an objection to the accounts we have insufficient time to appropriately consider if the matter could have a material impact on the accounts and we may not be in a position to issue the audit opinion by the 28 February 2025.

We consider two-way communication with you to be key to a successful audit and particularly important in the context of the backstop arrangements as it facilitates:

- reaching a mutual understanding of the scope of the audit and the responsibilities of each of us;
- sharing information to assist each of us to fulfil our respective responsibilities; and
- providing you with constructive observations arising from the audit process even though this has been curtailed by the backstopped arrangements.

We would usually report the results of our planning work, including the significant risks identified and our planned procedures, in our Audit Strategy Memorandum. The results of our audit, including significant matters identified would usually be reported to you in our Audit Completion Report. As a result of the backstop arrangements, we have determined that the most appropriate way to communicate each of the matters required under auditing standards, in this single Audit Strategy and Completion Report.

As it is a fundamental requirement that an auditor is, and is seen to be, independent of audited bodies, section 8 of this document summarises our considerations and conclusions on our independence as auditors.

We will continue to work closely with you and management to take the necessary steps to rebuild assurance over future accounting periods. We will report further details to you on the rebuilding process in the coming months. In line with the guidance issued by the National Audit Office, as endorsed by the Financial Reporting Council, we hope to return to a standard audit cycle where we are able to obtain sufficient, appropriate evidence in order to issue an unmodified audit opinion in as short a period as practicable but this is likely to take more than two years.

Yours faithfully



Suresh Patel, Forvis Mazars LLP

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Our reports are prepared in the context of the 'Statement of Responsibilities of auditors and audited bodies' and the 'Appointing Person Terms of Appointment' issued by Public Sector Audit Appointments Limited.  
Reports and letters prepared by appointed auditors and addressed to the Authority are prepared for the sole use of the Authority and we take no responsibility to any member or officer in their individual capacity or to any third party.

# 01

Our audit and the implications of the statutory backstop

# Our audit and the implications of the statutory backstop

We are appointed to perform the external audit of North London Waste Authority (the Authority) for the year to 31 March 2024. The scope of our engagement is set out in the Statement of Responsibilities of Auditors and Audited Bodies, issued by Public Sector Audit Appointments Ltd (PSAA) available from the PSAA website: <https://www.psa.co.uk/managing-audit-quality/statement-of-responsibilities-of-auditors-and-audited-bodies/>.

## Our audit of the financial statements

The detailed scope of our work as your appointed auditor for 2023/24 is set out in the National Audit Office's Code of Audit Practice ('the Audit Code'). Our responsibilities and powers are derived from the Local Audit and Accountability Act 2014 ("the 2014 Act").

We are appointed to audit the financial statements in accordance with International Standards on Auditing (UK), and under normal circumstances our objectives would be to form and express an opinion on whether the financial statements present a true and fair view of the Authority's financial affairs for the year and whether they have been prepared, in all material respects, in accordance with the Code of Practice on Local Authority Accounting.

Government has introduced measures intended to resolve the local government financial reporting backlog. Amendments to the Accounts and Audit Regulations require the Authority to publish its audited 2023/24 financial statements and accompanying information on or before 28 February 2025. In accordance with the Code, we are required to provide our audit report on those financial statements in sufficient time to enable the Authority to meet these responsibilities, whether the audit is completed or not.

As a result of the backstop arrangements, we have determined that there is insufficient time to complete our audit procedures so as to obtain sufficient appropriate evidence, and, in our view, the effects of the resulting lack of evidence is pervasive to the financial statements as a whole. As a result, we intend to issue a disclaimer of opinion on the Authority's financial statements. We have included our proposed audit report in Appendix B. When an opinion is disclaimed the auditor does not express an opinion on the financial statements and, consequently, no assurance is provided on the financial statements. Members will note that the form and content of this report differs

substantially from the report which they will have seen in previous years. We provide more details on this in section 5.

Further information on the procedures we have undertaken to issue a disclaimer of opinion in advance of the backstop date is provided in section 3.

## Responsibilities in respect of fraud and internal control

The responsibility for safeguarding assets and for the prevention and detection of fraud, error and non-compliance with law or regulations rests with both Those Charged With Governance and management. This includes establishing and maintaining internal controls over compliance with relevant laws and regulations, and the reliability of financial reporting. As part of our audit procedures in relation to fraud we are required to inquire of Those Charged with Governance and key management as to their knowledge of instances of fraud, the risk of fraud and their views on internal controls that mitigate the fraud risks.

Management is also responsible for such internal control as it determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. Despite our intention to issue a disclaimer of opinion, where matters come to our attention through the course of our audit, we may be required to report these to you.

## Wider reporting and electors' rights

The 2014 Act requires us to give an elector, or any representative of the elector, the opportunity to question us about the accounts of the Authority and consider objections made to the accounts. We also have a broad range of reporting responsibilities and powers under the 2014 Act.

The Authority published its draft statement of accounts on 17 January 2025 and as a result, the public inspection period does not end until 27 February 2025, one day before the deadline for the Authority. If we receive an objection, in accordance with our responsibilities we will need sufficient time to consider the matter raised and determine if it represents a material issue for the accounts. There is a risk that we will not have sufficient time to do so and therefore we would not be able to issue the audit opinion by the 28 February 2025.

# Our audit and the implications of the statutory backstop

## Value for Money arrangements

The amendments to the Accounts and Audit Regulations do not affect our responsibilities in relation to the Authority's Value for Money arrangements. We are responsible for forming a view on the arrangements that the Authority has in place to secure economy, efficiency and effectiveness in its use of resources. We discuss our approach to Value for Money work and our findings further in section 6 of this report.

## Whole of Government Accounts

As a result of the backstop arrangements and our intention to issue a disclaimer of opinion on the Authority's financial statements, we anticipate reporting to the NAO that we are unable to complete the mandatory audit procedures specified in their Group Audit Instructions. We are awaiting confirmation of when and how this should be reported to the NAO.

## Your audit team

Suresh Patel remains your key audit partner with Tom Greensill as your audit manager. They continue to be supported by Nick Fletcher as the team leader.

# 02

Our audit approach

# Our audit approach

## Audit scope

Our audit approach is designed to provide an audit that complies with all professional requirements. Our audit of the financial statements has been conducted in accordance with International Standards on Auditing (UK), relevant ethical and professional standards, our own audit approach and in accordance with the terms of our engagement. We have also had regard to the Local Audit Reset and Recovery Implementation Guidance ('LARRIG') issued by the National Audit Office and endorsed by the Financial Reporting Council in delivering our audit in the context of the backstop arrangements introduced by the 2024 amendments to the Accounts and Audit Regulations.

## Our approach to the audit of the financial statements

In the absence of the backstop arrangements, our audit would be risk-based and primarily driven by the issues that we consider lead to a higher risk of material misstatement of the accounts. After completing our detailed risk assessment work and developing our audit strategy, we would design and complete audit procedures in response to the risks identified.

The conditions created by the imposition of the backstop arrangements mean that we have not carried out all of the work necessary to issue a detailed audit plan and to complete all the required audit procedures to provide an opinion on the financial statements. The approach we have taken to carrying out the Authority's audit has been designed so that we can comply with International Standards on Auditing (UK) and issue our audit report to allow the Authority to meet the backstop date of 28 February 2025 for publishing the financial statements and other relevant information.

We summarise below, the work we have undertaken to inform our audit strategy and our determination that it is necessary to issue a disclaimer of opinion on the Authority's financial statements. As we have not completed all our planning procedures, including all risk assessment work, we do not include a summary of significant and enhanced risks as part of this report.

Area of the audit	Summary of our procedures
Acceptance and continuance	We have carried out all acceptance and continuance procedures including consideration of: <ul style="list-style-type: none"><li>• The financial reporting framework adopted by the Authority and the existence of any unusual or controversial accounting policies</li><li>• The form, timing and expected content of our communication with Those Charged with Governance</li><li>• Any actual or potential threats to our independence</li><li>• The existence of any other factors that indicate we should not continue as the Authority's auditor</li></ul>
Understanding the entity	We have carried out audit procedures to understand and document our understanding of the Authority across a range of areas, including but not limited to: <ul style="list-style-type: none"><li>• The Authority's structure, including its wider group</li><li>• Key accounting policies</li><li>• Accounting estimates</li><li>• The use of experts</li></ul>
Control environment assessment	We have documented our consideration of the Authority's control environment. We carry out this work to inform both our work on the financial statements and as an element of our Value for Money arrangements risk assessment work.

# Our audit approach

Area of the audit	Summary of our procedures
Fraud	We have carried out work on identifying potential fraud risks and made specific inquiries of management and Those Charged with Governance in respect of actual, potential or suspected fraud.
Materiality	We have considered the application of materiality for the audit of the Authority's financial statements. Further details on the materiality thresholds determined, is included later in this section of our report.
Laws and regulations	We have obtained an understanding of the legal and regulatory framework applicable to the Authority and made specific inquiries with management and Those Charged with Governance in respect of any instances of noncompliance with laws and regulations.
Written representations	We have requested certain written representations from management in accordance with ISA (UK) 580. The draft management letter of representation is provided in Appendix A.
Completion, review and reporting	<p>We have undertaken sufficient review procedures to ensure our audit complies with the requirements of ISA (UK) 230. This includes specific work to document our consideration of the implications of the backstop arrangements on our audit and the reporting implications.</p> <p>We have also considered whether any matters have come to our attention that we deem should be reported to Those Charged with Governance or that may be relevant to our auditor's report. Such matters may include misstatements identified in the draft financial statements or internal control recommendations.</p> <p>As we intend to issue a disclaimer of opinion, additional quality and risk management processes have also been followed.</p>



# Our audit approach

## Group audit approach

The scope of our audit is based on an analysis of the risks we have identified at the group level. When scoping our audit, we have considered quantitative criteria (the contribution of the group's consolidated components to the group financial statements) and qualitative criteria (risks of material misstatement that consolidated components may present individually).

If we were carrying out a full audit, the nature and extent of audit work we plan to perform on the consolidated components is set out below. Whilst we are issuing a disclaimed audit report, we are reviewing the work of the component auditor so that we have that assurance for the 2024/25 audit, as part of commencing the rebuilding of assurance.

Entity	Auditor	Scope
LondonEnergy Limited	BDO	<b>Full audit</b> Performance of an audit of the component's financial information prepared for group reporting purposes using component materiality

# 03

Materiality

# Materiality

## Definitions

Materiality is an expression of the relative significance or importance of a particular matter in the context of the financial statements as a whole.

Misstatements in the financial statements are considered to be material if they could, individually or in aggregate, reasonably be expected to influence the economic decisions of users based on the financial statements.

## Our approach to determining materiality

Although we intend to issue a disclaimer of opinion on the financial statements as a result of the backstop arrangements, we are required to determine materiality and communicate this to Those Charged with Governance.

We determine materiality for the financial statements as a whole (overall materiality) using a benchmark that, in our professional judgement, is most appropriate to entity. We also determine an amount less than materiality (performance materiality), which is applied when we carry out our audit procedures and is designed to reduce to an appropriately low level the probability that the aggregate of uncorrected and undetected misstatements exceeds overall materiality. Further, we set a threshold above which all misstatements we identify during our audit (adjusted and unadjusted) will be reported to Those Charged With Governance.

Judgements on materiality are made in light of surrounding circumstances and are affected by the size and nature of a misstatement, or a combination of both. Judgements about materiality are based on a consideration of the common financial information needs of users as a group and not on specific individual users.

An assessment of what is material is a matter of professional judgement and is affected by our perception of the financial information needs of the users of the financial statements. In making our assessment we assume that users:

- Have a reasonable knowledge of business, economic activities, and accounts;
- Have a willingness to study the information in the financial statements with reasonable diligence;
- Understand that financial statements are prepared, presented, and audited to levels of materiality;
- Recognise the uncertainties inherent in the measurement of amounts based on the use of estimates, judgement, and consideration of future events; and
- Will make reasonable economic decisions based on the information in the financial statements.

We consider overall materiality and performance materiality while planning and performing our audit based on quantitative and qualitative factors. When planning our audit, we make judgements about the size of misstatements we consider to be material.

The overall materiality and performance materiality that we determine does not necessarily mean that uncorrected misstatements that are below materiality, individually or in aggregate, will be considered immaterial.

We revise materiality as our audit progresses should we become aware of information that would have caused us to determine a different amount had we been aware of that information at the planning stage.

# Materiality

## Our approach to determining materiality (continued)

For the group and single-entity financial statements, we consider that Gross Revenue Expenditure is the key focus of users of the financial statements and, as such, we base our materiality levels around this benchmark.

We have set a materiality threshold of 2% of Gross Revenue Expenditure for the group financial statements, and a materiality threshold of 2% of Gross Revenue Expenditure for the Authority's single entity statements. Based on Group Gross Revenue Expenditure of £147.6m, overall materiality for the year ended 31 March 2024 was £3.0m (£3.0m in the prior year), and performance materiality was £2.4m (£2.4m in the prior year).

For the single entity statements, overall materiality for the year ended 31 March 2024 was £1.7m (£1.3m in the prior year), and performance materiality was £1.4m (£1.0m in the prior year).

Group financial statements	2023/24 £'000s	2022/23 £'000s
Overall materiality	£2,951	£3,017
Performance materiality	£2,361	£2,414
Clearly trivial	£89	£91

Single entity financial statements	2023/24 £'000s	2022/23 £'000s
Overall materiality	£1,715	£1,268
Performance materiality	£1,372	£1,015
Clearly trivial	£51	£38

Significant findings

# Significant findings

## Background and modification of the audit opinion

As a result of the backstop arrangements, we have not been able to complete sufficient audit procedures to enable us to provide an unmodified opinion on the Authority's financial statements. As we have determined that the effects, or potential effects on the financial statements of the lack of sufficient appropriate evidence are pervasive, we will be issuing a disclaimer of opinion. This means we are expressing no opinion on the financial statements.

Appendix B sets out our draft audit report which explains the basis of our disclaimer of opinion being the introduction of the backstop arrangements which require the Authority to publish its audited 2023/24 financial statements by 28 February 2025

Members will note that the draft audit report does not report on other matters that would usually appear in an unmodified audit report. These include:

- the use of the going concern assumption in the preparation of the financial statements; and
- the consistency of the other information presented with the financial statements.

Although we are disclaiming our audit opinion, auditing standards require us to report matters to you that have come to our attention during the course of our audit, which we include in this section of this report.

## Wider responsibilities

The 2014 Act requires us to give an elector, or any representative of the elector, the opportunity to question us about the accounts of the Authority and consider objections made to the accounts. We also have a broad range of reporting responsibilities and powers under the 2014 Act and include the ability to:

- issue a report in the public interest;
- make statutory recommendations that must be considered and responded to publicly;
- apply to the court for a declaration that an item of account is contrary to law; and
- issue an advisory notice under schedule 8 of the 2014 Act.

The Authority published its draft statement of accounts on 17 January 2025 and as a result, the

public inspection period does not end until 27 February 2025, one day before the deadline for the Authority. If we receive an objection, in accordance with our responsibilities we will need sufficient time to consider the matter raised and determine if it represents a material issue for the accounts and if we need to use the wider powers outlined above. There is a risk that we will not have sufficient time to do so and therefore we would not be able to issue the audit opinion by the 28 February 2025. At the date of this report we have received no objections.

## Significant matters discussed with management

During our audit we communicated the following significant matters to management:

- Implications of the backstop arrangements
- Discussions or correspondence in connection with the application of auditing standards (ISA 600 revised) and fees for audit.
- A material error in the draft group accounts in respect of the accounting treatment of the acquisition revaluation reserve. This has led to the Authority including a prior period adjustment in its final accounts (see page 16 for further details). There is no impact on the funds held by the Authority.

As part of our audit, we sought and obtained information from management in relation to actual or suspected non-compliance with laws and regulations, and any actual or suspected fraud which could materially impact upon the financial statements.

Based on our review of the information received, we have no matters to report in relation to fraud and the Authority's compliance with laws and regulations. We have not undertaken any further work in these areas and do not provide any assurance that the financial statements are free from material error.

## Significant difficulties during the audit

During the course of the audit we did not encounter any significant difficulties and we have had the full co-operation of management.

# Summary of amendments to the financial statements

The Authority's S151 Officer authorised the Authority's draft financial statements for issue on 17 January 2025. Although we intend to issue a disclaimer of opinion, we are still required report any material amendments which management have made to the draft financial statements, identified either through the audit procedures that we have undertaken, or separately by management. This information is provided to the Audit and Governance Committee for information and to support it to discharge its responsibilities. It is important for members to note that, given we are issuing a disclaimer of opinion, we provide no assurance over the material accuracy of the amendments that have been made to the draft financial statements which are summarised in this section.

## Amendments to the financial statements

Management has processed the amendments to the Group Accounts set out in the table below which exceed the trivial threshold for adjustment of £91k. A disclosure note explaining the prior period adjustment has also been added to the Group Accounts.

Details of amendment	Comprehensive Income and Expenditure Statement		Balance Sheet	
	Dr (£'000)	Cr (£'000)	Dr (£'000)	Cr (£'000)
<p>Dr: Revaluation Account Cr: Acquisition Revaluation Reserve</p> <p>During 2020/21, the Authority transferred 73% of the EcoPark from LEL to NLWA, taking a 999-year lease of the site to construct the new assets arising from the North London Heat &amp; Power Project. Annually, the value of the EcoPark in the Group Accounts was adjusted to reflect the Fair Value, as the asset value in the LEL accounts is held at cost. The adjustment is recorded in reserves. In 2020/21 and subsequent years, NLWA valued the 27% of the EcoPark that remained on LEL's books and compared it to the value of the remaining land and buildings in LEL's books. The difference was correctly brought into property, plant and equipment on the group balance sheet. In accordance with IFRS, the difference in valuation was compared to the entire value in 2009 at acquisition. There were two errors made:</p> <ul style="list-style-type: none"> <li>- the difference was taken to the acquisition reserve in error.</li> <li>- the difference should have been split 73% and 27% respectively, with a permanent difference in 2020/21 being recorded against the 73% transferred to NLWA. This would be offset against the increase recorded in the revaluation reserve in the group accounts. The remaining 27% should have been compared to 27% of the difference at the point of acquisition and taken to the acquisition reserve. The Authority have now also provided comparators and a third balance sheet as well as a disclosure to explain the prior period adjustment.</li> </ul>			35,223	(35,223)
<b>Aggregate effect of amendments</b>				

# 05

Value for Money arrangements



# Value for money arrangements

## The framework for Value for Money arrangements work

We are required to form a view as to whether the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The NAO issues guidance to auditors that underpins the work we are required to carry out in order to form our view and sets out the overall criterion and sub-criteria that we are required to consider.

2022/23 is the third audit year where we are undertaking our value for money (VFM) work under the 2020 Code of Audit Practice (the Code). Our responsibility remains to be satisfied that the Authority has proper arrangements in place and to report in the audit report and/or the audit completion certificate where we identify significant weaknesses in arrangements. Separately we provide a commentary on the Authority's arrangements in the Auditor's Annual Report. The introduction of the backstop arrangements does not alter our responsibilities in relation to Value for Money arrangements work.

## Specified reporting criteria

The Code requires us to structure our commentary to report under three specified criteria:

1. **Financial sustainability** – how the Authority plans and manages its resources to ensure it can continue to deliver its services;
2. **Governance** – how the Authority ensures that it makes informed decisions and properly manages its risks; and
3. **Improving economy, efficiency and effectiveness** – how the Authority uses information about its costs and performance to improve the way it manages and delivers its services

## Our approach

Our work falls into three primary phases as outlined opposite. We need to gather sufficient evidence to support our commentary on the Authority's arrangements and to identify and report on any significant weaknesses in arrangements. Where significant weaknesses are identified, we are required to report these to the Authority and make recommendations for improvement. Such recommendations can be made at any point during the audit cycle, and we are not expected to wait until issuing our overall commentary to do so.

## Status of our work

We have not yet completed our work in respect of the Authority's arrangements for the year ended 31 March 2024. As permitted by the Code of Audit Practice, we will confirm the outcome of our work as part of the Auditor's Annual Report.

Our draft audit report at Appendix B confirms that we have not yet completed our work to assess whether there are matters to report in respect of significant weaknesses. As noted above, once our work is complete, our commentary on the Authority's arrangements will be provided in the Auditor's Annual Report.

Planning and risk assessment	Obtaining an understanding of the Authority's arrangements for each specified reporting criteria. Relevant information sources include: <ul style="list-style-type: none"><li>• NAO guidance and supporting information;</li><li>• information from internal and external sources including regulators;</li><li>• knowledge from previous audits and other audit work undertaken in the year; and</li><li>• interviews and discussions with officers and Members.</li></ul>
Additional risk-based procedures and evaluation	Where our planning work identifies risks of significant weaknesses, we will undertake additional procedures to determine whether there is a significant weakness.
Reporting	We will provide a summary of the work we have undertaken and our judgements against each of the specified reporting criteria as part of our commentary on arrangements. This will form part of the Auditor's Annual Report. Our commentary will also highlight: <ul style="list-style-type: none"><li>• significant weaknesses identified and our recommendations for improvement; and</li><li>• emerging issues or other matters that do not represent significant weaknesses but still require attention from the Authority.</li></ul>

# 06

Audit fees and other services

# Audit fees and other services

## Fees for audit and other services

We have been appointed as your auditor following a procurement exercise conducted by PSAA, with the 2023/24 audit being the first year of the five-year appointing period. The award process conducted by PSAA followed a procurement exercise that made clear the limited audit capacity available to meet demands in the local audit market. As a result of the procurement exercise PSAA noted there would be a major re-set of total fees with an increase of 151% subsequently being confirmed.

The scale fees have been fully and consistently updated for each opted-in body to better reflect the audit work required under the current Code of Audit Practice published by the National Audit Office and the regulatory expectations of the FRC. This should result in fewer fee variations being required. PSAA have recognised they will need to assess the impact on audit fees once changes associated with the backstop are confirmed and will write to opted-in bodies on this. For further information, please see <https://www.psa.co.uk/appointing-auditors-and-fees/auditor-appointments-and-scale-fees-2023-24-2027-28/2023-24-auditor-appointments-and-audit-fee-scale/>.

Our fees (exclusive of VAT and disbursements) for the audit of North London Waste Authority for the year ended 31 March 2024 are outlined below.

## Fees for work as the Authority's appointed auditor

PSAA has yet to confirm its expectations on the audit fees associated with issuing a disclaimed audit opinion. However, our current estimate of our final fee is between 50-60% of the PSAA scale fee of £89,712 (compared to £41,682 as the final fees for 2022/23 under the previous PSAA contract). This is based on the work we have outlined in this report, which includes:

- All the procedures required to issue a disclaimed audit opinion
- Procedures to review the work of the component auditor to support rebuilding assurance
- The time of the Partner and Manager to discuss the material amendment and prior period adjustment that management have made to the 2023/24 accounts: and
- Our full value for money work including the detailed commentary.

We will seek to agree with the Director of Corporate Services our final fees in due course before submitting to PSAA for their approval.

07

Confirmation of our independence

# Confirmation of our independence

We are committed to independence and confirm that we comply with the FRC's Ethical Standard. In addition, we have set out in this section any matters or relationships we believe may have a bearing on our independence or the objectivity of our audit team.

Based on the information provided by you and our own internal procedures to safeguard our independence as auditors, we confirm that in our professional judgement there are no relationships between us and any of our related or subsidiary entities, and you and your related entities, that create any unacceptable threats to our independence within the regulatory or professional requirements governing us as your auditors.

We have policies and procedures in place that are designed to ensure that we carry out our work with integrity, objectivity, and independence. These policies include:

- All partners and staff are required to complete an annual independence declaration.
- All new partners and staff are required to complete an independence confirmation and complete annual ethical training.
- Rotation policies covering audit engagement partners and other key members of the audit team.
- Use by managers and partners of our client and engagement acceptance system, which requires all non-audit services to be approved in advance by the audit engagement partner.

Prior to the provision of any non-audit services, Suresh Patel will undertake appropriate procedures to consider and fully assess the impact that providing the service may have on our independence as auditor.

We confirm, as at the date of this report, that the engagement team and others in the firm as appropriate are independent and comply with relevant ethical requirements. However, if at any time you have concerns or questions about our integrity, objectivity or independence, please discuss these with Authority in the first instance.

# Appendices

A: Draft management representation letter

B: Draft audit report

C: Key Communication points

# Appendix A: Draft management representation letter

## **Draft management representation letter**

Suresh Patel  
Forvis Mazars LLP  
30 Old Bailey  
London  
EC4M 7AU

Dear Suresh,

### **North London Waste Authority - Audit for Year Ended 31 March 2024**

This representation letter is provided in connection with your audit of the financial statements of North London Waste Authority ('the Authority') and Group for the year ended 31 March 2024. I note that you intend to issue a disclaimer of opinion in respect of your audit. I understand I am still required to provide the representations set out in this letter so you can complete your audit in accordance with relevant auditing standards.

I confirm that the following representations are made on the basis of enquiries of management and staff with relevant knowledge and experience (and, where appropriate, inspection of supporting documentation) sufficient to satisfy ourselves that I can properly make each of the following representations to you.

### **My responsibility for the financial statements and accounting information**

I believe that I have fulfilled my responsibilities for the true and fair presentation and preparation of the financial statements in accordance with the Code, as amended by the Code and applicable law.

### **My responsibility to provide and disclose relevant information**

I have provided you with:

- access to all information of which I am aware that is relevant to the preparation of the financial statements such as records, documentation and other material;
- additional information that you have requested from us for the purpose of the audit; and
- unrestricted access to individuals within the Authority and Group you determined it was necessary to contact in order to obtain audit evidence.

I confirm as Director of Corporate Services that I have taken all the necessary steps to make me aware of any relevant audit information and to establish that you, as auditors, are aware of this information.

As far as I am aware there is no relevant audit information of which you, as auditors, are unaware.

# Appendix A: Draft management representation letter

## Accounting records

I confirm that all transactions that have a material effect on the financial statements have been recorded in the accounting records and are reflected in the financial statements. All other records and related information, including minutes of all Authority and committee meetings, have been made available to you.

## Accounting policies

I confirm that I have reviewed the accounting policies applied during the year in accordance with International Accounting Standard 8 and consider these policies to faithfully represent the effects of transactions, other events or conditions on the Authority and Group's financial position, financial performance and cash flows.

## Accounting estimates, including those measured at fair value

I confirm that the methods, significant assumptions and the data used by the Authority and Group in making the accounting estimates, including those measured at fair value, are appropriate to achieve recognition, measurement or disclosure that is in accordance with the applicable financial reporting framework.

## Contingencies

There are no material contingent losses including pending or potential litigation that should be accrued where:

- information presently available indicates that it is probable that an asset has been impaired or a liability had been incurred at the balance sheet date; and
- the amount of the loss can be reasonably estimated.

There are no material contingent losses that should be disclosed where, although either or both the conditions specified above are not met, there is a reasonable possibility that a loss, or a loss greater than that accrued, may have been incurred at the balance sheet date.

There are no contingent gains which should be disclosed.

All material matters, including unasserted claims, that may result in litigation against the Authority and Group have been brought to your attention. All known actual or possible litigation and claims whose effects should be considered when preparing the financial statements have been disclosed to you and accounted for and disclosed in accordance with the Code, as amended by the Code and applicable law.

## Laws and regulations

I confirm that I have disclosed to you all those events of which I am aware which involve known or suspected non-compliance with laws and regulations, together with the actual or contingent consequences which may arise therefrom.

The Authority and Group has complied with all aspects of contractual agreements that would have a material effect on the accounts in the event of non-compliance.



# Appendix A: Draft management representation letter

## Fraud and error

I acknowledge my responsibility as Director of Corporate Services for the design, implementation and maintenance of internal control to prevent and detect fraud and error and I believe I have appropriately fulfilled those responsibilities.

I have disclosed to you:

- all the results of my assessment of the risk that the financial statements may be materially misstated as a result of fraud;
- all knowledge of fraud or suspected fraud affecting the Authority and Group involving:
  - management and those charged with governance;
  - employees who have significant roles in internal control; and
  - others where fraud could have a material effect on the financial statements.

I have disclosed to you all information in relation to any allegations of fraud, or suspected fraud, affecting the Authority and Group's financial statements communicated by employees, former employees, analysts, regulators or others.

## Related party transactions

I confirm that all related party relationships, transactions and balances, have been appropriately accounted for and disclosed in accordance with the requirements of the Code, as amended by the Code and applicable law.

I have disclosed to you the identity of the Authority and Group's related parties and all related party relationships and transactions of which I am aware.

## Impairment review

To the best of my knowledge, there is nothing to indicate that there is a permanent reduction in the recoverable amount of the property, plant and equipment and intangible assets below their carrying value at the balance sheet date. An impairment review is therefore not considered necessary.

## Charges on assets

All the Authority and Group's assets are free from any charges exercisable by third parties except as disclosed within the financial statements.

## Future commitments

The Authority and Group has no plans, intentions or commitments that may materially affect the carrying value or classification of assets and liabilities or give rise to additional liabilities.

# Appendix A: Draft management representation letter

## **Impacts of Russian Forces entering Ukraine**

I confirm that I have carried out an assessment of the potential impact of Russian Forces entering Ukraine on the Authority and Group, including the impact of mitigation measures and uncertainties, and that the disclosure in the Annual Report and the subsequent events note (Note 1, Events after the balance sheet date) to the financial statements fairly reflects that assessment

## **Going concern**

To the best of my knowledge there is nothing to indicate that the Authority and Group will not continue as a going concern in the foreseeable future. The period to which I have paid particular attention in assessing the appropriateness of the going concern basis is not less than twelve months from the date of approval of the accounts.

## **Annual Governance Statement**

I am satisfied that the Annual Governance Statement (AGS) fairly reflects the Authority and Group's risk assurance and governance framework, and I confirm that I am not aware of any significant risks that are not disclosed within the AGS.

## **Narrative Report**

The disclosures within the Narrative Report fairly reflect my understanding of the Authority and Group's financial and operating performance over the period covered by the financial statements.

## **Unadjusted misstatements**

We confirm that the effects of the uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole. There were no unadjusted misstatements.

## **Arrangements to achieve economy, effectiveness and efficiency in Use of Resources (Value for Money arrangements)**

I confirm that I have disclosed to you all findings and correspondence from regulators for previous and ongoing inspections of which I am aware. In addition, I have disclosed to you any other information that would be considered relevant to your work on value for money arrangements.

Yours faithfully,

Nikesh Shah

Director of Corporate Services

DATE

# Appendix B: Draft audit report

## Independent auditor's report to the members of the North London Waste Authority

### Report on the audit of the financial statements

#### Disclaimer of opinion on the financial statements

We were appointed to audit the financial statements of North London Waste Authority ("the Authority") and its subsidiaries ("the Group") for the year ended 31 March 2024, which comprise the Authority and Group Comprehensive Income and Expenditure Statements, the Authority and Group Movement in Reserves Statements, the Authority and Group Balance Sheets, the Authority and Group Cash Flow Statements, and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24. We do not express an opinion on the financial statements. Because of the significance of the matter described in the Basis for Disclaimer of Opinion section of our report, we have not been able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements.

#### Basis for disclaimer of opinion

On 30 September 2024, the Accounts and Audit (Amendment) Regulations 2024 ('The Amendment Regulations') came into force. The Amendment Regulations require the Authority to publish its Accountability Statements, which include the financial statements and auditor's opinion for the year ended 31 March 2024, by 28 February 2025 ('the backstop date'). The backstop date introduced by the Amendment Regulations has impeded our ability to obtain sufficient appropriate evidence upon which to form an opinion on the financial statements as there has been insufficient time to perform all necessary audit procedures.

#### Responsibilities of the Financial Adviser for the financial statements

As explained more fully in the Statement of the Financial Adviser's Responsibilities, the Financial Adviser is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24, and for being satisfied that they give a true and fair view. The Financial Adviser is also responsible for such internal control as the Financial Adviser determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Financial Adviser is required to comply with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24 and prepare the financial statements on a going concern basis on the assumption that the functions of the Authority will continue in operational existence for the foreseeable future. The Financial Adviser is responsible for assessing each year whether or not it is appropriate for the Authority to prepare its accounts on the going concern basis and disclosing, as applicable, matters related to going concern.

#### Auditor's responsibilities for the audit of the financial statements

Our responsibility is to conduct an audit of the Authority and Group's financial statements in accordance with International Standards on Auditing (UK) and to issue an auditor's report. However, because of the matter described in the Basis for Disclaimer of Opinion section of our report, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion on these financial statements. In reaching this judgement we have complied with the requirements of the Code of Audit Practice and have had regard to the Local Audit Reset and Recovery Implementation Guidance published by the National Audit Office and endorsed by the Financial Reporting Council.

We are independent of the Authority and Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

# Appendix B: Draft audit report

## Report on the Authority's arrangements for securing economy, efficiency, and effectiveness in its use of resources

### Matter on which we are required to report by exception

We are required to report to you if, in our view we are not satisfied that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2024.

We have nothing to report in this respect.

### Responsibilities of the Authority

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency, and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

### Auditor's responsibilities for the review of arrangements for securing economy, efficiency, and effectiveness in the use of resources

We are required under Section 20(1)(c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency, and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency, and effectiveness in its use of resources are operating effectively.

We have undertaken our work in accordance with the Code of Audit Practice, having regard to the guidance issued by the Comptroller and Auditor General in November 2024.

### Matters on which we are required to report by exception under the Code of Audit Practice

We are required by the Code of Audit Practice to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014;
- we make a recommendation under section 24 of the Local Audit and Accountability Act 2014; or
- we exercise any other special powers of the auditor under sections 28, 29 or 31 of the Local Audit and Accountability Act 2014.

We have nothing to report in these respects.

We are also required by the Code of Audit Practice, to give an opinion on whether other information published together with the audited financial statements, is consistent with the financial statements. Because of the matter described in the Basis for Disclaimer of Opinion section we do not express an opinion on the financial statements. We also do not express an opinion on whether other information published together with the audited financial statements is consistent with the financial statements.

## Appendix B: Draft audit report

### [Use of the audit report](#)

This report is made solely to the members of North London Waste Authority, as a body, in accordance with part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 44 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the members of the North London Waste Authority those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the North London Waste Authority, as a body, for our audit work, for this report, or for the opinions we have formed.

We certify that we have completed the audit of the North London Waste Authority in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice.

[Signature]

Suresh Patel, Partner

For and on behalf of Forvis Mazars LLP

[Date]

# Appendix C: Key communication points

We value communication with Those Charged With Governance as a two-way feedback process at the heart of our client service commitment. ISA (UK) 260 *Communication with Those Charged with Governance* and ISA (UK) 265 *Communicating Deficiencies In Internal Control To Those Charged With Governance And Management* specifically require us to communicate a number of points with you.

Relevant points that need to be communicated with you at each stage of the audit are outlined below.

## Form, timing and content of our communications

We will present the following reports:

- Our Audit Strategy and Completion Report; and
- Our Auditor's Annual Report

These documents will be discussed with management prior to being presented to yourselves and their comments will be incorporated as appropriate. We have taken the decision to report to you all of the matters which we would usually report in our Audit Strategy Memorandum and Audit Completion Report, within this single Audit Strategy and Completion Report given the nature of the backstop arrangements and the impact upon our audit.

## Key communication points at the planning and completion stage of our audit communicated our Audit Strategy and Completion Report

- Our responsibilities in relation to the audit of the financial statements;
- The planned scope and timing of the audit and the effects of the backstop arrangements;
- Our commitment to independence;
- Responsibilities for preventing and detecting errors;
- Materiality and misstatements;

- Fees for audit and other services.
- Significant deficiencies in internal control;
- Significant findings from the audit including any significant matters discussed with management and significant difficulties, if any, encountered during the audit;
- Summary of misstatements and other corrections made to the draft financial statements;
- Management representation letter; and
- Our proposed draft audit report.

# Contact

## Forvis Mazars

**Suresh Patel**

**Partner**

Tel: 07977 261873

Suresh.patel@mazars.com

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**forvis**  
**mazars**

**APPENDIX B     2023/24 STATEMENT OF ACCOUNTS**





# **North London Waste Authority**

**Statement of Accounts for the year ended**

**31 March 2024**

# **North London Waste Authority**

## **Statement of Accounts for the year ended 31 March 2024**

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# **North London Waste Authority**

## **Statement of Accounts for the year ended 31 March 2024**

### **STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS**

#### **THE AUTHORITY'S RESPONSIBILITIES**

The Authority is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs as the Chief Finance Officer. For the North London Waste Authority that officer is the Financial Adviser.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

#### **THE FINANCIAL ADVISER'S RESPONSIBILITIES**

The Financial Adviser is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code of Practice). In preparing this Statement of Accounts, the Financial Adviser has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- complied with the Code of Practice.
- kept proper accounting records which were up to date;
- taken reasonable steps for the prevention and detection of fraud and other irregularities;
- assessed the Authority's and the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern;
- used the going concern basis of accounting on the assumption that the functions of the Authority and the Group will continue in operational existence for the foreseeable future; and
- maintained such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error

#### **CERTIFICATION BY THE FINANCIAL ADVISER**

The accounts which follow have been prepared in accordance with the requirements of Regulation 9 of the Accounts and Audit Regulations 2015 issued under the Local Audit and Accountability Act 2014 and, except where specifically stated, in accordance with all recognised statutory requirements and codes of practice applicable to local authorities.

I certify that the statement of accounts gives a true and fair view of the financial position of the Authority and of the Group as at 31 March 2024 and the income and expenditure of the Authority and of the Group for the year then ended.

**Jon Rowney**

Financial Adviser

**North London Waste Authority**

**Statement of Accounts for the year ended 31 March 2024**

**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTH LONDON  
WASTE AUTHORITY**

**Auditors Report**

North London Waste Authority

Statement of Accounts for the year ended 31 March 2024

Auditors Report

North London Waste Authority

Statement of Accounts for the year ended 31 March 2024

Auditors Report

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### NARRATIVE REPORT

#### INTRODUCTION

The purpose of this foreword is to provide an easily understandable guide to the most significant matters reported in the Authority's accounts which have been prepared in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom 2023/24* (The Code) and the *Guidance Notes for Practitioners* (both published by the Chartered Institute of Public Finance and Accountancy). The Code requires that five key statements are provided; they comprise:

**Movement in Reserves Statement:** This shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure) and other reserves. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement.

**Comprehensive Income and Expenditure Statement:** This summarises the Authority's income and expenditure for the year in accordance with generally accepted accounting practices. Adjustments required to show the extent to which revenue balances have increased or decreased are shown in the Movement in Reserves Statement.

**Balance Sheet:** This shows the value at the balance sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves is usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

**Cash Flow Statement:** This summarises the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by the levy on the NLWA constituent boroughs, charges for non-household waste and other miscellaneous income receipts. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

**Expenditure and Funding Analysis:** This statement shows how annual expenditure is used and funded from resources (principally the levy) in comparison with those resources consumed in accordance with generally accepted accounting practices. Income and expenditure accounted for under generally accepted accounting practices is presented more fully in the Comprehensive Income and Expenditure Statement and supporting notes.

#### GROUP ACCOUNTS

The summarised group accounts show in aggregate the income and expenditure and assets, liabilities and reserves of the group comprising the Authority and the Authority's interest in LondonEnergy Ltd.

#### OPERATING PERFORMANCE

The Authority manages waste in line with the waste hierarchy to protect the environment and preserve resources for future generations. In 2023/24 we accepted responsibility for managing the organic waste and dry mixed recycling collected by Enfield Council (this material was previously managed by Enfield). In

## North London Waste Authority

### Statement of Accounts for the year ended 31 March 2024

total, on behalf of the seven boroughs, we processed 57,000 tonnes of food and garden waste and 124,414 tonnes of dry mixed recycling – significant increases on the previous year, reflecting this service change.

We continued our commitment to recycling as many materials in the UK as possible – achieving 100% for metals, plastic and glass. However, a fall in paper and card recycling capacity in the UK and Europe led to more of these materials being processed in Asia.

In 2023/24 we dealt with 563,508 tonnes of residual waste. This is an increase of 6,414 tonnes on 2022/23, but lower than 2020/21 and 2021/22.

The Authority is committed to leading the way for recycling innovation and in 2023/24, we continued to expand the range of materials collected at our network of Reuse and Recycling Centres (RRCs). We offer residents one of the most extensive ranges of recycling services in London, enabling residents to manage their waste more sustainably and helping to support the circular economy. This year we increased the number of mattresses collected, with around 9,000 mattresses being processed per month. We launched a new trial service to encourage reuse at two of our RRCs in Waltham Forest and Barnet by offering a place for residents to deposit unwanted DIY materials and take them free of charge. Our expanded polystyrene recycling service continued to grow this year, and we trialled recycling hard plastics and carpets at several of our sites. In total, our RRCs dealt with 39,402 tonnes of waste, of which 72% was recycled, reused or composted.

In 2023/24 the Authority ran a number of high-profile behaviour change projects and campaigns, following the publication of its Waste Prevention Plan in January 2023. This included:

- Launching 'Reduce, Reuse, Your Cycle' to encourage reusable period product take-up
- Awarding over £200,000 of grants to grass roots organisations to run waste prevention projects in their communities
- Increasing reusable nappy voucher take-up by 31%
- Trialling a new approach to encourage residents and businesses to reduce single use plastics
- Developing a high-profile recycling communications campaign with borough councils 'Eat Like a Londoner' – a pan-London food waste prevention campaign
- Creating a new education programme for schools
- Running a listening exercise to hear about residents' priorities and inform the development of our next Joint Waste Strategy.

Further information about the key developments, activities and trends in the Authority's management of north London's waste are available on NLWA website:

<https://www.nlwa.gov.uk/ourauthority/nlwa-annual-report-2023-24>

### NORTH LONDON HEAT AND POWER PROJECT

To help tackle the climate emergency and to prevent rubbish going to landfill, NLWA is delivering the largest infrastructure project in our history. The energy from waste plant on the Edmonton EcoPark, which is reaching the end of its operational life, is being replaced by the greenest Energy Recovery Facility (ERF) in the country.

We have completed construction of a new Resource Recovery Facility (RRF) that provides additional capacity to manage recyclates and organics. We expect to welcome a new public reuse and recycling centre and a community and education building called EcoPark House in 2024.

In 2023/24 NLWA signed a new contract with LEL for the operation and maintenance of the RRF, RRC and EcoPark House. The first borough waste was delivered to the RRF 18 April 2024, has capacity to manage 374,000 tonnes of waste per year and is designed to bulk recycling and organic waste for onward transport to processors, extract recyclables from residual waste and prepare bulky waste for energy recovery.

The principal contractor on the ERF, Acciona, has taken possession of the northern area of the EcoPark and the adjacent construction laydown area. They have made good progress on civil and structural works including installing over 1,600 foundation piles and building the reinforced concrete bunkers.



# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### FINANCIAL PERFORMANCE

The Authority agreed its 2023/24 budget to meet the costs of its day-to-day statutory waste obligations and to fund the NLHPP. In doing so, the Authority was aware, as in past years, that if favourable circumstances arose during the year some revenue balances might become available to support future budgets.

The Authority is financing the NLHPP through borrowing from the Public Works Loan Board. As at 31<sup>st</sup> March 2024 the Authority had borrowed £970m for the project.

In February 2024, the Authority was advised that revenue balances at 31 March 2024 were forecast to be £8.830m. Since then the cost of processing residual waste reduced as more was processed at the EcoPark, interest earned on the Authority's cash balances was greater than forecast, and interest on borrowing recognised to March 2024 was lower than forecast. These have resulted in revenue balances at 31 March 2024 increasing by £1.874m to £10.704m. This is after a transfer of £3.833m into the new maintenance reserve.

Compared to the accounts for 2022/23, the net cost of services increased by £4,233m (9.0%). This can largely be attributed to retail price inflation which increased the costs of disposing of waste significantly. The Authority benefited from higher electricity generation prices in year which was used to minimise the levy. Toward the end of the year, the Authority agreed to provide LondonEnergy Ltd with an additional £9m of funding to assist with cost increases driven by the age and condition of the existing energy from waste facility.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### ANNUAL GOVERNANCE STATEMENT FOR NORTH LONDON WASTE AUTHORITY

#### 1. Scope of Responsibility

North London Waste Authority is responsible for ensuring that its operations are conducted in accordance with the law and proper standards, and that public money is safeguarded, properly accounted for, and used economically, efficiently and effectively. The Authority is also required to secure continuous improvement in the way it exercises its functions, having regard to economy, efficiency and effectiveness.

The Authority is also responsible for putting in place proper governance arrangements, facilitating the effective exercise of its functions, and managing its risks.

#### 2. LGA Corporate Peer Review

The Authority welcomed a Corporate Peer Review in January 2023, and their initial report was presented to the Authority meeting in June 2023, which noted that:

*“North London Waste Authority (NLWA) is a well-led and ambitious authority. It works collaboratively and with purpose with all its seven member authorities, to deliver day-to-day waste processing and minimisation services, while successfully managing a major redevelopment of the Edmonton EcoPark site to provide innovative new facilities to enable constituent boroughs and residents to meet their waste and recycling ambitions. A passion for the work they do to reduce waste and inform, educate, and influence recycling and reuse behaviours, shines through the organisation, modelled by the commitment of staff, members, and relationships with partners.*

*NLWA finances are well managed, and the peer team heard that the relationship between NLWA and the boroughs is strong, especially around financial management, and has positively developed over the past 12-14 years. Members and officers from the constituent boroughs feel that the current financial charging mechanism works and enables them to manage their budgets well.”*

The Peer Review team made 10 recommendations and returned to the Authority in January 2024 to assess progress. Following what they described as “open and honest” conversations on their return visit, the team praised NLWA for “embracing” the process. They noted “excellent progress” in NLWA’s action plan to implement the 10 recommendations and serve the north London community.

They described NLWA as a “reflective organisation” and noted that it adapts well to challenges by managing and mitigating risks. The Authority was found to have made improvements across all recommendations, including by expanding the North London Community Fund, involving residents in developing the next Joint Waste Strategy and working to introduce independent members to the audit committee.

#### 3. The Governance Framework

The key elements of the governance framework in which the Authority functions can be summarised as follows:

- The Authority has a clearly defined set of objectives in terms of service delivery, and these are reflected in its contract with LondonEnergy Ltd. and other key contracts.
- Policy and decision-making are managed and controlled within a strong well-established framework. The Authority’s standing orders set out in detail how the Authority operates, how decisions are made and the procedures to be followed to ensure efficiency, transparency and accountability. Political and management control is exercised through Authority Members and Advisers and Officers, whose roles are defined in Standing Orders and who work to defined and established processes.
- Compliance with policies, laws and regulations is dealt with through a range of written rules and procedures which are regularly reviewed and updated. These include Standing Orders relating

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

to the Authority, Standing Orders relating to Committees, delegations to Officers, and Contract Standing Orders. The Authority also follows the London Borough of Camden Financial Standing Orders.

- Central to the Authority's achievement of its objectives is an effective risk management regime. In addition to regular reviews of detailed risk registers by the Authority's management team, the registers are considered annually by the Members' Finance Working Group. Informed by the annual review, a report is presented to the Authority outlining developments in the Authority's key corporate risks. The report also includes an up-to-date high level risk register.
- The Authority is also able to benefit from the rules and procedures set in place by its Lead Borough. Officer responsibilities and actions are controlled through Schemes of Officer Delegation.
- The effective and efficient use of resources and the securing of continuous improvement are achieved through a range of review processes and are integral to the Joint Waste Strategy, Residual Waste Reduction Plan 2020 to 2022 and the development of the next generation of waste infrastructure and services for north London. A new Joint Waste Strategy is being prepared for consideration by Members along with Constituent Boroughs (Barnet, Camden, Enfield, Hackney, Haringey, Islington, Waltham Forest) which will focus on activities to move all waste up the waste hierarchy.
- The financial management of the Authority is organised through a wide range of well-established processes and procedures which deliver strong financial control arrangements. The Authority has in place a detailed strategic budget planning process which is supported by the London Borough of Camden's comprehensive Financial Standing Orders. Members receive and consider detailed financial information on a regular basis, and this facilitates the political decision making process. The process is further supported by the work of the Members' Finance Working Group.
- Other features of the financial control environment include the annual production and review of a medium-term financial forecast. The Authority also benefits from the Internal Audit Shared Service of the London Boroughs of Camden and Islington which provides assurances to management that the London Borough of Camden's – and therefore the NLWA's – control systems are adequate, effective and operating as intended and investigates identified or suspected cases of fraud/irregularity.
- Performance management within the Authority is considered through a range of review arrangements including external/internal audit reviews and annual reports.

As all staff are employed by the London Borough of Camden, they are required to complete mandatory training sessions which include anti-fraud, cyber security and information handling, among others. The Authority maintains a register of related party transactions for all Members and Senior officers and there is a separate register of gifts and hospitality that have been offered. The governance framework comprises the systems and processes, culture and values, by which the Authority is directed and controlled. It enables the Authority to monitor the achievement of its strategic objectives and ensure its services are appropriate and cost-effective.

NLWA's framework has been in place for the year ended 31 March 2024 and up to the date of approval of the annual report and statement of accounts.

Key elements of the framework include:

- A clearly defined set of objectives, starting with a focus on the preservation of today's resources and environment for future generations. We are committed to innovation and careful planning to ensure we manage waste resources effectively and sustainably. We work with residents, schools and businesses to promote waste minimisation and recycling to preserve resources and reduce the amount of waste produced. We aim to promote a circular economy, keeping materials in use and out of the waste stream for as long as possible.
- Standing Orders which set out how the Authority operates, how decisions are made, how meetings are managed, the procedure for entering contracts and the roles of Authority

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Members, advisers and officers. The Authority also follows the London Borough of Camden Financial Standing Orders.

- An effective risk management regime, which includes regular reviews of detailed risk registers by the Authority's management team and an annual risk review by the Members' Finance Working Group. Informed by that annual review, a report is presented to the Authority outlining developments in corporate risks and includes an up-to-date high level risk register.
- The preparation of a new Joint Waste Strategy which will focus on activities to move all waste up the waste hierarchy.
- A detailed strategic budget planning process which includes the annual production and review of our medium-term financial forecast and is supported by the London Borough of Camden's Financial Standing Orders. Members receive and consider detailed financial information on a regular basis, and this facilitates political decision making. The process is further supported by the work of the Members' Finance Working Group.
- The Camden & Islington Internal Audit Shared Service which provides assurances to management that NLWA's control systems are adequate, effective and operating as intended and investigates identified or suspected cases of fraud/irregularity.
- Staff appraisal, performance management and capability arrangements.
- A mandatory training programme for all staff which includes anti-fraud, cyber security and information handling, repeated every 2 years. The Authority maintains a register of related party transactions for all Members and Senior officers and there is a separate register of gifts and hospitality.

#### 4. The System of Internal Control

The system of internal control is a significant part of the governance framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. It is designed to identify and rank risks to the achievement of the Authority's objectives, to evaluate the likelihood of them being realised, assess the impact should they occur, and to mitigate and manage them effectively

- NLWA conducts, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review is informed by the work of the internal auditors, Authority managers and our external auditors and other review agencies.
- The wider content of this annual governance statement indicates an adequate level of assurance from the Authority's governance framework. The Public Sector Internal Audit Standards require the Head of Internal Audit to provide an annual audit opinion that can be used by the organisation to inform its governance statement. The Head of Internal Audit is satisfied that the work undertaken by Internal Audit during 2023/24 has enabled them to form a reasonable conclusion that NLWA's control framework, specifically with regard to key financial systems, is adequate.

The Audit and Governance Committee, the Programme Committee with regard to the NLHPP and the Members' Finance Working Group, enable elected Members to understand, review and challenge the Authority's governance framework, financial controls and risk management.

The Authority continues to have in place strong and effective working arrangements with its constituent boroughs.

#### 5. Significant Governance Issues

A key element of the annual governance review process is the identification of any significant governance issues. The Authority has adopted CIPFA's approach, which advises that the following should be considered significant:

- The issue has seriously prejudiced or prevented achievement of a principal objective;

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

- The issue has resulted in a need to seek additional funding to allow it to be resolved;
- The issue has resulted in significant diversion of resources from another aspect of the business;
- The issue has led to a material impact on the accounts;
- The Audit Committee, or equivalent, has advised that it should be considered significant for this purpose, or
- The Head of Internal Audit has reported it as significant in the annual opinion on the internal control environment.

No significant governance issues have been identified during the year. Work has been undertaken however to ensure that the Authority's governance arrangements continue to follow best practice:

- The Members' Finance Working Group reviewed the Authority's risk register, and the conclusions were reported to the Authority in April 2023. A high-level risk register for LondonEnergy Ltd, containing the organisation's key risks, was included so that the risks for the company could be taken into account by the Authority as shareholder.
- Changes to Standing Orders were approved at the Authority meeting in April 2023 and October 2023 to:
  - Reflect the appointment and the role of the Director of Corporate Services,
  - Increase the limits for the Managing Director and Programme Director to procure and award contracts from £150,000 to 200,000,
  - Revise the hybrid meetings procedure.
- Also at the meeting in April 2023, the Authority approved the appointment of a new board member of LondonEnergy Ltd. In December 2023, the Authority approved the reappointment of the Authority's Chair and Vice Chairs, and its Managing Director and Environment Adviser to the board of LondonEnergy Ltd for a further 3 years.
- The Authority allows residents to make deputations to any of its public meetings, and on 22 June 2023 deputations were made at the Authority Meeting concerning emissions from the current Energy from Waste Facility, concerns about the safety of Energy from Waste for local residents, Authority Members serving on the board of LondonEnergy Ltd. and delays in the publication and audit of the Authority's annual accounts. Responses to the deputation were provided at the meeting.

### 6. Matters for Future Action

There is a continuing need to keep the Authority's governance and control arrangements under review and to take action where appropriate. This will include:

- Keeping under review the governance arrangements for LondonEnergy Ltd, including the preparation for the next operating contract from 2025 and an addendum to the existing contract for the operation of new assets created by the North London Heat and Power Project.
- Training, where appropriate, to Members and officers, and an ongoing review of the over-arching and supporting risk registers so that the Authority will be able to track and accurately manage the identified risks associated with all aspects of its work.
- Implementation of any recommendations proposed by internal audit reviews and the development and completion of a further internal work programme in 2024/25.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### 7. Signed Agreement

We have been advised of the arrangements that are in place to ensure that an effective system of governance exists in the Authority and of the plan to further review and enhance our governance arrangements in the coming year. We are satisfied with these steps and will monitor their implementation and operation as part of our next review.

Councillor Richard Olszewski  
Chair of the Authority

Jenny Rowlands  
Clerk to the NLWA

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### MOVEMENT IN RESERVES STATEMENT

	General Balance	Maintenance Reserve	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
2023/24	£000	£000	£000	£000	£000	£000
<b>Balance at 31 March 2023 brought forward</b>	<b>16,075</b>	<b>-</b>	<b>1,439</b>	<b>17,514</b>	<b>207,859</b>	<b>225,373</b>
<b>Movement in reserves during 2023/24</b>						
Total Comprehensive Income and Expenditure	(1,630)	3,833	-	2,203	(1,000)	1,203
Adjustments between accounting basis & funding basis under regulations	(3,741)	-	-	(3,741)	3,741	-
<b>Increase/(Decrease) in 2023/24</b>	<b>(5,371)</b>	<b>3,833</b>	<b>-</b>	<b>(1,538)</b>	<b>2,741</b>	<b>1,203</b>
<b>Balance at 31 March 2024 carried forward</b>	<b>10,704</b>	<b>3,833</b>	<b>1,439</b>	<b>15,976</b>	<b>210,601</b>	<b>226,577</b>
	General Balance	Maintenance Reserve	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
2022/23	£000	£000	£000	£000	£000	£000
<b>Balance at 31 March 2022 brought forward</b>	<b>15,250</b>	<b>-</b>	<b>1,439</b>	<b>16,689</b>	<b>215,027</b>	<b>231,716</b>
<b>Movement in reserves during 2022/23</b>						
Total Comprehensive Income and Expenditure	5,063	-	-	5,063	(11,406)	(6,343)
Adjustments between accounting basis & funding basis under regulations	(4,238)	-	-	(4,238)	4,238	-
<b>Increase/(Decrease) in 2022/23</b>	<b>825</b>	<b>-</b>	<b>-</b>	<b>825</b>	<b>(7,168)</b>	<b>(6,343)</b>
<b>Balance at 31 March 2023 carried forward</b>	<b>16,075</b>	<b>-</b>	<b>1,439</b>	<b>17,514</b>	<b>207,859</b>	<b>225,373</b>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2022/23			2023/24		
Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure
£'000	£'000	£'000	£'000	£'000	£'000
38,124	-	38,124	43,149	-	43,149
1,658	-	1,658	2,131	-	2,131
10,146	-	10,146	12,607	-	12,607
2,733	(95)	2,638	4,522	1,443	5,965
-	-	-	9,000	-	9,000
5,422	(562)	4,860	5,824	-	5,824
3,858	(19)	3,839	5,118	(28)	5,090
262	-	262	1,022	-	1,022
244	-	244	-	-	-
202	-	202	183	-	183
-	-	-	1,495	-	1,495
760	(16)	744	685	-	685
-	(6,484)	(6,484)	-	(8,308)	(8,308)
-	(1,265)	(1,265)	-	(1,547)	(1,547)
-	(8,091)	(8,091)	-	(5,268)	(5,268)
-	-	-	-	(10,000)	(10,000)
-	(135)	(135)	-	(150)	(150)
-	(479)	(479)	-	(41)	(41)
<b>63,409</b>	<b>(17,146)</b>	<b>46,263</b>	<b>85,736</b>	<b>(23,899)</b>	<b>61,837</b>



# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Gross Expenditure	Gross Income	Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000		£000	£000	£000
-	(52,294)	(52,294)	Levy	-	(53,667)	(53,667)
-	<b>(52,294)</b>	<b>(52,294)</b>	<b>Other Operating Income</b>	-	<b>(53,667)</b>	<b>(53,667)</b>
-	(222)	(222)	Interest Receivable	-	(11,388)	(11,388)
5	-	5	Pension Interest Cost	10	-	10
1,148	-	1,148	Revenue Funding of Capital – Interest	1,008	-	1,008
<b>1,153</b>	<b>(222)</b>	<b>931</b>	<b>Financing and Investment (Income) and Expenditure</b>	<b>1,018</b>	<b>(11,388)</b>	<b>(10,370)</b>
		<b>(5,100)</b>	<b>(Surplus)/Deficit on Provision of Services</b>			<b>(2,200)</b>
		17,255	(Surplus)/Deficit on revaluation of Property, Plant and Equipment Assets			270
		(10,204)	(Surplus)/Deficit on revaluation on Currency Euro account			730
		37	Actuarial Loss/(Gain) on Pension Assets			(3)
		<b>7,088</b>	<b>Other Comprehensive (Income) and Expenditure</b>			<b>997</b>
		<b>1,988</b>	<b>Total Comprehensive (Income) and Expenditure</b>			<b>(1,203)</b>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### BALANCE SHEET

	Note	31 Mar 2023 £'000	31 Mar 2024 £'000
Property, Plant and Equipment	5	605,212	913,862
Long Term Investments	7	119,392	119,392
<b>LONG TERM ASSETS</b>		<b>724,604</b>	<b>1,033,254</b>
<u>Short Term Assets</u>			
Cash and Cash Equivalents	15	533,724	258,455
LondonEnergy Ltd		608	477
Other Local Authorities		28	657
HM Revenue and Customs		8,557	23,430
Other Entities and Individuals		2,728	3,443
<b>CURRENT ASSETS</b>		<b>545,645</b>	<b>286,462</b>
<u>Short Term Creditors</u>			
Short Term Borrowings	8	(3,965)	(14,013)
LondonEnergy Ltd		(7,622)	(17,741)
Other Local Authorities		(9,554)	(8,134)
Other Entities and Individuals		(23,515)	(63,053)
<b>CURRENT LIABILITIES</b>		<b>(44,656)</b>	<b>(102,941)</b>
Long Term Borrowings	8	(1,000,000)	(990,000)
Other Long Term Liabilities	17	(219)	(198)
<b>LONG TERM LIABILITIES</b>		<b>(1,000,219)</b>	<b>(990,198)</b>
<b>NET ASSETS</b>		<b>225,374</b>	<b>226,577</b>
<u>Usable Reserves</u>			
General Fund Balance		16,075	10,704
Maintenance Reserve	12	-	3,833
Capital Receipts Reserve	12	1,439	1,439
<u>Unusable Reserves</u>			
Capital Adjustment Account	9	76,787	80,508
Revaluation Account	10	109,586	108,585
Capital Revaluation Account	11	21,706	21,706
Pension Reserve	17	(219)	(198)
<b>TOTAL RESERVES</b>		<b>225,374</b>	<b>226,577</b>

Jon Rowney

Financial Adviser January 2025

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### CASH FLOW STATEMENT

	Note	31 Mar 2023 £'000	31 Mar 2024 £'000
Net surplus on the provision of services		(5,100)	(2,200)
Adjustments to net surplus on the provision of services for non-cash movements	14	(9,791)	(33,624)
Net cash (inflow) / outflow from operating activities		<u>(14,891)</u>	<u>(35,824)</u>
Investing activities		269,977	311,093
Financing activities		(181,373)	-
Net decrease / (increase) in cash and cash equivalents	15	<u>73,713</u>	<u>275,269</u>
Cash and cash equivalents at the beginning of the reporting period		<u>(607,437)</u>	<u>(533,724)</u>
<b>Cash and cash equivalents at the end of the reporting period</b>		<u><b>(533,724)</b></u>	<u><b>(258,455)</b></u>

The Authority's cash balances are held and managed on its behalf by the London Borough of Camden.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### EXPENDITURE AND FUNDING ANALYSIS

2022/23			2023/24		
Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement	Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£000	£000	£000	£000	£000	£000
38,124	-	38,124	43,149	-	43,149
1,658	-	1,658	2,131	-	2,131
10,146	-	10,146	12,607	-	12,607
1,834	804	2,638	4,522	1,443	5,965
-	-	-	9,000	-	9,000
4,860	-	4,860	5,824	-	5,824
3,871	(32)	3,839	5,118	(28)	5,090
262	-	262	1,022	-	1,022
244	-	244	-	-	-
202	-	202	183	-	183
-	-	-	1,495	-	1,495
744	-	744	685	-	685
6,200	(5,052)	1,148	6,171	(5,163)	1,008

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement		Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£000	£000	£000		£000	£000	£000
(6,484)	-	(6,484)	Non-Household Waste	(8,308)	-	(8,308)
(1,265)	-	(1,265)	Household Waste	(1,547)	-	(1,547)
(8,091)	-	(8,091)	Sale of Recyclable Material	(5,268)	-	(5,268)
			Electricity Income	(10,000)	-	(10,000)
(135)	-	(135)	Rent Receivable	(150)	-	(150)
(222)	-	(222)	Interest Received	(11,388)		(11,388)
(479)	-	(479)	Other Income	(41)	-	(41)
-	5	5	Pension Interest	-	10	10
-	37	37	Pension Asset – Actuarial (Gain)/Loss	-	(3)	(3)
<b>51,469</b>	<b>(4,238)</b>	<b>47,231</b>	<b>Net Cost of Services</b>	<b>55,205</b>	<b>(3,741)</b>	<b>51,464</b>
(52,294)	-	(52,294)	Levy	(53,667)	-	(53,667)
<b>(52,294)</b>	<b>-</b>	<b>(52,294)</b>	<b>Other Income and Expenditure</b>	<b>(53,667)</b>	<b>-</b>	<b>(53,667)</b>
<b>(825)</b>	<b>(4,238)</b>	<b>(5,063)</b>	<b>(Surplus) or Deficit</b>	<b>1,538</b>	<b>(3,741)</b>	<b>(2,203)</b>
<b>15,250</b>			<b>Opening Balance</b>	<b>16,075</b>		
825			Add Surplus/(Deficit) in Year	(1,538)		
<b>16,075</b>			<b>Closing Balance at 31 March</b>	<b>14,537</b>		

The Closing balance for 23/24 contains £3.833m that is transferred in the Movement in Reserves to the Maintenance reserve, leaving a general fund balance of £10.704m

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### ACCOUNTING POLICIES

The accounts have been prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2023/24, which has been developed under the oversight of the Financial Reporting Advisory Board.

#### Accruals

In general, the accounts have been prepared on a basis that accrues and accounts for income and expenditure in the period to which they relate. At year-end, allowance is made in the accounts for expenditure and income not paid or received by 31 March, either on the basis of invoices received or a best estimate of the income or expenditure which should be accrued in that year's accounts.

#### Cash and cash equivalents

The Authority's cash and treasury management requirements are undertaken on its behalf by the London Borough of Camden; it therefore has no cash or cash equivalents on its own account. Instead, the Authority maintains an inter-authority account with Camden. The Authority receives interest on its Sterling balances equivalent to the average return achieved on Camden's own investment activity for the year. Foreign currency balances are held separately and the Authority receives interest on the balance at the prevailing rate.

#### Capital receipts

Capital receipts are credited to the Usable Capital Receipts Reserve when received. They are only available to fund future capital expenditure or to repay debt.

#### Leases

Expenditure on operating leases is charged to the income and expenditure account in the period to which it relates.

#### Employee Benefits

Benefits payable during employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. IFRS requires the Authority to consider accruing for the cost of the leave entitlement earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The Authority has assessed the value of carried forward leave and has concluded that it is not significant and therefore no accrual has been made. However, non-consolidated performance related pay paid to staff in 2024/25 in respect of their work in 2023/24 has been accrued.

#### Post-employment benefits

In December 1994, all operational staff of the Authority transferred to LondonEnergy Ltd. However, the Authority continues to be responsible for the payment of employer borne pension costs (annual compensation) of former retired employees. The Authority has previously decided that this should continue to be paid on a pay-as-you-go basis. However, in accordance with International Accounting Standard 19 – Employee Benefits (IAS 19), the liability has been reflected in the Authority's Balance Sheet.

Employer-borne pension costs attributable to staff employed by the London Borough of Camden for work performed on behalf of the Authority are included in the support service recharges to the Authority.

#### Non-Current Assets

Land and buildings shown in the balance sheet represent the residual non-operational assets held by the Authority. Depreciation is not charged on non-operational assets. Fixed assets are valued at five-yearly intervals in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors, although material changes to asset valuations are adjusted in the interim period, as and when they occur.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### Investments and Property

The Authority's investment in LondonEnergy Ltd is held at cost. The land at Pinkham Way was valued at 31 March 2023, in line with the five year valuation cycle. The Hornsey Street property was also valued at 31 March 2023. The land at EcoPark included in the 999-year lease was valued at 31 March 2024.

### Charges to Revenue in respect of Capital Assets

The comprehensive Income and Expenditure Statement is charged with a capital charge for capital assets used in the provision of services. The charge consists of the annual provision for:

- Depreciation attributable to the assets used
- Impairment

The Authority is not required to include depreciation or impairment when setting its levy for the year but is required to make an annual provision from revenue to contribute towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined in accordance with statutory guidance known as the Minimum Revenue Provision. The Minimum Revenue Provision is a proper charge to the Authority but does not appear in the Comprehensive Income and Expenditure Statement. Such amounts shall be transferred from the Capital Adjustment Account and reported in the Movement in Reserves Statement. The amounts of Minimum Revenue Provision to be charged for the year are set out in regulations and guidance.

Depreciation and impairment are therefore replaced by revenue provision in the Movement in Reserves Statement by way of an adjusting transaction with the Capital Adjustment Account for the difference between the two.

Capital charges have a neutral impact on the amount to be raised by the levy as they are reversed out in the Movement in Reserves Statement and replaced by the Statutory Provision for Debt repayment.

### Prior Year Adjustments

No prior year adjustments have been included in the financial statements.

### Reserves

The Authority may set aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net cost to the Authority for that year.

Certain reserves are kept to manage the accounting processes for non-current assets, and do not represent usable resources for the Authority.

### Group accounts

The Authority has prepared group accounts to provide greater transparency and understanding of the Authority's shareholding in LondonEnergy Ltd. These are presented as supplementary information to the primary financial statements in accordance with the Code. More details are given in the introduction to the group accounts.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### Members' allowances

Members of the Authority receive allowances from the borough that they represent. No allowances are paid by the Authority.

### Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

### Financial Instruments

#### Financial Liabilities

Financial Liabilities are recognised on the Balance Sheet when the Authority becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and carried at their amortised cost. Annual charges to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for the interest payable are based on the carrying amount of the liability, multiplied by the effective rate of interest for the instrument. The effective interest rate is the rate that exactly discounts estimated future cash payments over the life of the instrument to the amount at which it was initially recognised.

All of the Authority's borrowing is with the Public Works Loan Board. The amount presented in the balance sheet is the outstanding principal payable (plus accrued interest). Interest on borrowing for assets that are in use are charged to the Comprehensive Income and Expenditure Statement. Interest on borrowing for assets that were being constructed or being commissioned and therefore not in use at the balance sheet date are capitalised and included in assets under construction on the balance sheet.

#### Financial Assets

The Authority's financial assets comprises of cash balances held with the London Borough of Camden and interest receivable. Annual credits to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement for interest receivable are based on the carrying amount of the asset multiplied by the effective rate of interest for the instrument. This means that the amount presented in the Balance Sheet is the cash balance (plus accrued interest) and interest credited to the Comprehensive Income and Expenditure Statement is the amount receivable for the year.

### Financial Instrument Risk

The Authority has reviewed the nature and extent of the risks associated with its financial instruments and has concluded that:

In respect of its long-term borrowings from the Public Works Loans Board it is not exposed to market risk since the interest rates are fixed for the duration of the loans. Liquidity risk in that the Authority may not have the funds to meet its commitments to make future payments is considered to be very low since the Authority has access to borrow from the PWLB. Additionally, the Authority is required to achieve a balanced budget which ensures that sufficient monies are raised to cover annual expenditure. There is no significant risk that the Authority will be unable to raise finance to meet its commitments.

The Authority's cash balances are managed through the treasury management arrangements operated by the London Borough of Camden. Camden's Treasury Management policy requires it to place deposits only with a limited number of high quality institutions whose credit ratings are independently assessed.

Its main sources of income are its constituent boroughs which are required to pay a levy and charges for the management of non-household and some types of household waste. Accordingly, the risk of non-payment is considered to be extremely low and no provision for bad or doubtful debts is required.



# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Small amounts of income come from other commercial sources. The risk to the Authority of non-payment of this income is considered to be low. Accordingly, the Authority does not make a provision for bad or doubtful debts in respect of this income stream.

### **Contingent Liabilities**

Contingent liabilities are possible obligations that may require a payment or a transfer of economic benefit but for which there is no certainty regarding amount or date of settlement. They are disclosed in the notes to the accounts and accruals are not made for contingent liabilities and no adjustments are included within the accounting statements.

### **CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES**

In applying the accounting policies set out above, the Authority has to make certain judgements about complex transactions or those involving uncertainty about future events.

Although none of the Authority's expenditure is funded directly by central government, almost all of its income is derived from its constituent boroughs for whom central government funding is a significant element of their income. Although mindful of the uncertainty about future levels of funding to the boroughs from central government, the Authority has determined that this uncertainty is not sufficient to indicate that the Authority's assets might be impaired or facilities closed to reduce levels of service provision. The nature of the Authority's statutory responsibilities for waste disposal and its demand led nature of its services provide very limited scope to reduce service levels.

### **ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY**

The Statement of Accounts contains estimated figures based on assumptions made by the Authority about the future, or that are otherwise uncertain. Estimates are made by taking into account historical experience, current trends and other relevant factors. The Authority has assessed the risk that items in its Balance Sheet being materially different from the assumptions and estimates as being low but recognises that uncertainty cannot be entirely eliminated. Areas of risk are as follows:

The Authority's makes monthly on account payments to LondonEnergy Ltd for Landfill Tax and Electricity Income Claim liabilities when necessary, based on best available estimates. The Authority makes an assessment at 31 March of the extent to which it has under or overpaid during the year and the balance owed to or by the Authority is reflected in the Balance Sheet. Settlement of these sums is subject to formal agreement with LondonEnergy Ltd. The agreed sum may differ from that included in the Balance Sheet but this difference is likely not to be significant.

All staff currently undertaking work for the Authority are employed by the London Borough of Camden and all related pension assets and liabilities are reflected LB Camden's Balance Sheet. The Authority does however have a liability in respect of pensions for 5 formerly directly employed but now retired staff. Payment of pensions to these individuals is made on the Authority's behalf by the London Pension Fund Authority. An assessment of the assets and liabilities is undertaken annually by Barnett Waddingham who in their calculations must make assumptions about inflation, mortality and returns on pension fund assets.

**NOTES TO THE ACCOUNTS**

**1. EVENTS AFTER THE BALANCE SHEET DATE**

This unaudited Statement of Accounts was authorised by the Financial Adviser in January 2025. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2024, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

On 11 July 2024, the Authority borrowed a further £140m from the Public Works Loan Board for the North London Heat and Power Project. This consisted of 1 loan with a length of 42 years and 6 months.

On 16 July 2024, the £10m loan from the Public Works Loan Board became due and was repaid in full.

**2. ADDITIONAL INFORMATION SUPPORTING THE EXPENDITURE AND FUNDING ANALYSIS**

The Expenditure and Funding Analysis shows how the income and expenditure reported to the Authority at meetings for decision making purposes translates to the Comprehensive Income and Expenditure Statement in the final accounts for generally accepted accounting practices. To achieve this, a number of adjustments are made and these are identified below:

<b>Adjustments between accounting basis and funding basis under regulations</b>	<b>2023</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
Statutory provision for the financing of capital investment –		
Minimum Revenue Provision	(5,052)	(5,163)
Property, plant and equipment - Depreciation	804	1,443
Pension asset – Actuarial (gain)/loss	37	(3)
Net interest on defined benefit liability	5	10
Employer’s pension contributions paid in year	(32)	(28)
Balance at 31 March	<u>(4,238)</u>	<u>(3,741)</u>

**3. NON-HOUSEHOLD AND CHARGEABLE HOUSEHOLD WASTE**

The Authority operates separate charging arrangements for non-household waste and certain categories of household waste in accordance with s52 (9) of the Environmental Protection Act 1990. As a consequence, only the cost of treating non chargeable household waste is funded from the levy.

Constituent councils make monthly payments on account to the Authority based on estimated levels of non-household and chargeable household waste. Following completion of the audit of accounts an additional amount is charged or overpayment repaid based on actual tonnage levels and the actual cost of treatment.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Non household waste	31 Mar 2023		31 Mar 2024	
	Tonnes	£'000	Tonnes	£'000
<b>Borough</b>				
Barnet	9,928	830	9,949	985
Camden	21,722	1,547	25,876	2,331
Enfield	8,649	741	9,168	918
Hackney	19,652	1,462	19,499	1,798
Haringey	3,167	235	3,414	319
Islington	20,038	1,545	19,139	1,807
Waltham Forest	1,554	124	1,554	150
	<u>84,710</u>	<u>6,484</u>	<u>88,599</u>	<u>8,308</u>

Chargeable household waste	31 Mar 2023		31 Mar 2024	
	Tonnes	£'000	Tonnes	£'000
<b>Borough</b>				
Barnet	1,999	171	1,946	195
Camden	1,173	87	860	78
Enfield	1,430	122	1,430	143
Hackney	6,438	479	6,386	581
Haringey	2,881	211	2,881	269
Islington	2,635	195	3,097	281
Waltham Forest	-	-	-	-
	<u>16,556</u>	<u>1,265</u>	<u>16,600</u>	<u>1,547</u>

#### 4. LEVY

The levy on constituent boroughs of £53.667m was agreed at the Authority Meeting on 9 February 2023 and represents, after allowance for the use of revenue balances, the net cost of meeting the Authority's statutory responsibility for the disposal of household waste and operating Re-use and Recycling Centres that have been transferred to the Authority. This included a rebate of £10.200m reflecting additional income that LondonEnergy would pay to the Authority during the year reflecting the higher receipts from the sale of electricity generated due to high electricity prices.

The levy was apportioned in accordance with the menu price based arrangements agreed by constituent councils in January 2016.

Borough	31 Mar 2023		31 Mar 2024	
	%	£'000	%	£'000
Barnet	20.5	10,718	20.1	10,773
Camden	10.0	5,223	13.7	7,336
Enfield	13.5	7,054	16.4	8,801
Hackney	12.6	6,612	11.2	6,003
Haringey	13.8	7,201	12.9	6,916
Islington	11.9	6,235	10.2	5,498
Waltham Forest	17.7	9,251	15.5	8,340
	<u>100.0</u>	<u>52,294</u>	<u>100.0</u>	<u>53,667</u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### 5. PROPERTY, PLANT AND EQUIPMENT

	Land and Buildings £'000	Plant and Machinery £'000	Assets Under Construction £'000	Total £'000
<b>Movement on balances in 2023/24</b>				
<b>Cost or Valuation</b>				
At 1 April 2023	140,772	142	464,351	605,265
Additions,	-	-	310,361	310,361
Disposals	-	-	-	-
Impairment	-	-	-	-
Revaluation	(270)	-	-	(270)
Asset Reclassified	-	-	-	-
At 31 March 2024	140,502	142	774,712	915,357
<b>Depreciation and Impairment</b>				
At 1 April 2023	52	-	-	52
Depreciation charge	1,415	28	-	1,443
Write Back on Revaluation	-	-	-	-
Revaluation	-	-	-	-
At 31 March 2024	1,467	28	-	1,495
Net Book Value at 31 March 2024	139,035	114	774,712	913,862
Net Book Value at 31 March 2023	140,720	142	464,351	605,213
<b>Comparative movement on balances in 2022/23</b>				
<b>Cost or Valuation</b>				
At 1 April 2022	166,500	-	184,169	350,669
Additions,	-	-	280,182	280,182
Disposals	-	-	-	-
Impairment	-	-	-	-
Revaluation	(25,728)	142	-	(25,586)
Asset Reclassified	-	-	-	-
At 31 March 2023	140,772	142	464,351	605,265
<b>Depreciation and Impairment</b>				
At 1 April 2022	3,224	-	-	3,224
Depreciation charge	803	-	-	803
Write Back on Revaluation	(3,975)	-	-	(3,975)
Revaluation	-	-	-	-
At 31 March 2023	52	-	-	52
Net Book Value at 31 March 2023	140,720	142	464,351	605,213
Net Book Value at 31 March 2022	163,276	-	184,169	347,445

Depreciation is provided for on property plant and equipment by the allocation of depreciable amounts over their useful lives. Exceptions to this are land which does not have a determinable useful life and assets under construction which are not yet available for use.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

It is the Authority's policy to revalue assets every five years on the basis of open market value in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors.

For the years that formal valuations are not undertaken, the Authority conducts a review to determine whether its assets useful lives have changed and that values have been impaired as a result. The review also considers market values where appropriate:

The Authority revalued Hornsey Street Waste Transfer station on 31 March 2023. It was valued at £28.1m, an increase of £12.2m compared to the 2018 valuation. As a result of the re-valuation, plant and machinery valued at £0.2m has been classified separately. The plant and Buildings at Hornsey Street are being depreciated over 20 years (from 1 April 2023). All historic depreciation at 31 March 2023 was removed, matched by a corresponding charge to the Capital Adjustment Account (note 9).

In December 2020, the Authority agreed a 999-year lease for 73% of the area of the EcoPark from LondonEnergy Ltd for £17.3m (including stamp duty). The Authority commissioned chartered surveyors Savills to value the lease as at 31 March 2024 and concluded that the fair value was £96.2m (£96.2m as at 31 March 2023). The Authority has an agreement in place with LondonEnergy Ltd to lease the remaining 27% of the land when the existing Energy from Waste facility at Edmonton EcoPark is taken out of service

The Authority also owns land at Pinkham Way and this was valued on 31 March 2023 at £13.1m, a decrease of £1.0m on the previous valuation from 2018. In the intervening years, the Authority reviews the value of Pinkham way for impairment or a change in value, based on based on market evidence from land valuations at the EcoPark. As land value at the EcoPark are similar to those at March 2023, the fair value of the land at Pinkham way has not been amended.

Interest on borrowing for assets that were being constructed or being commissioned and therefore not in use at the balance sheet date are capitalised and included in assets under construction on the balance sheet. The value of interest capitalised in assets under construction during 2023/24 was £23.125m (2022/23: £16.193m).

### 6. CAPITAL COMMITMENTS

At 31 March 2024, the Authority has entered into a number of contracts for the construction or enhancement of Property, Plant and Equipment in 2024/25 and future years. Commitments amounting to £1m or more are as follows:

<b>Contract description</b>	<b>£'000</b>
EcoPark South	7,523
Gas-Main Connection	1,881
Energy Recovery Facility	599,599
	<u>609,004</u>

### 7. INVESTMENTS – LONDONENERGY LTD

	<b>31 Mar 2023 £'000</b>	<b>31 Mar 2024 £'000</b>
Balance at 31 March	<u>119,392</u>	<u>119,392</u>

Until 22 December 2009 LondonEnergy Ltd (formerly LondonWaste Ltd) operated as a joint venture company with Sita UK Ltd and the Authority each holding 50% of the share capital. On 22 December 2009, the Authority purchased the shares held by Sita UK Ltd at a gross cost of £97.686m (including stamp duty) under a deferred payment arrangement. Payment took place on 12 April 2010.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Details of the net assets and results of the company are given in Note 3 to the group accounts.

### 8. BORROWING

Details of borrowings at 31 March 2024 are set out below:

#### Short Term and Long Term Creditors

Repayment Date	Sum Borrowed
<b>Public Works Loan Board:</b>	
16-Jul-24	£10,000,000
12-Apr-26	£10,000,000
12-Apr-28	£10,000,000
24-Jun-36	£54,000,000
24-Aug-36	£41,000,000
24-Jun-46	£64,000,000
24-Aug-46	£54,000,000
18-Sep-52	£140,000,000
24-Jun-56	£75,000,000
24-Aug-56	£69,000,000
26-Feb-60	£100,000,000
24-Jun-66	£87,000,000
19-Jul-66	£200,000,000
24-Aug-66	£86,000,000

The fair value of each loan is determined by calculating the Net Present Value of future cash flows, which provides an estimate of the value of payments in the future in today's terms. The discount rate used was the new borrowing rate at 31 March 2024. Since the carrying value included in the balance sheet includes accrued interest, this is also included in the fair value calculations, which are as follows:

	31 Mar 23		31 Mar 24	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Sum Borrowed - £1,000,000,000 (2022/23: £1,000,000,000)	1,003,965	663,278	1,004,013	606,084

All loans are at fixed rates of interest. The total fair value is lower than the carrying amount as the overall interest rate payable is lower than rates available for similar loans at the balance sheet date.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### 9. CAPITAL ADJUSTMENT ACCOUNT

The Capital Adjustment Account shows the resources used to finance capital expenditure and the historic cost of acquiring and enhancing non-current assets.

	<b>2023</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
Balance brought forward	68,562	76,786
Minimum Revenue Provision (MRP)	5,052	5,163
Depreciation	(804)	(1,443)
Write-back depreciation on revaluation	3,975	-
Balance at 31 March	<u>76,786</u>	<u>80,508</u>

### 10. REVALUATION ACCOUNT

The Revaluation Account records gains and losses arising from the revaluation of non-current assets.

	<b>2023</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
Balance brought forward	124,968	109,586
Revaluation of Property, Plant and Equipment Assets	(25,586)	(270)
Revaluation on Currency Euro account	10,204	(730)
Balance at 31 March	<u>109,586</u>	<u>108,585</u>

### 11. CAPITAL REVALUATION ACCOUNT

This balance represents the original cost on vesting date (15 December 1994) of the Authority's investment in LondonEnergy Ltd.

	<b>2023</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
Balance at 31 March	<u>21,706</u>	<u>21,706</u>

### 12. USABLE CAPITAL RECEIPTS

#### Usable Capital Receipts Reserve

This reserve represents unspent receipts from disposals of capital assets and can be used only to fund capital expenditure or repay debt.

	<b>2023</b>	<b>2024</b>
	<b>£'000</b>	<b>£'000</b>
Balance at 31 March	<u>1,439</u>	<u>1,439</u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### Maintenance Reserve

The maintenance reserve has been created to allow the Authority to respond to future asset maintenance in a more planned, coordinated and proactive manner once the new facilities open at the EcoPark and also to manage any medium-term issues relating to the Authority's subsidiary company, London Energy Ltd. The Creation of the reserve was approved by the Authority at its meeting in February 2024.

	2023	2024
	£'000	£'000
Balance at 31 March	-	3,833

### 13. RELATED PARTIES

The Authority is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely.

#### Central Government

Central government has effective control over the general operations of the Authority in that it is responsible for providing the statutory framework within which the Authority operates.

#### Members

Each of the seven constituent boroughs of the Authority appoints two of their Members to the Authority. Transactions between the Authority and its constituent boroughs, principally the Levy and charges for the treatment of non-household waste, are detailed elsewhere in the accounts. Apart from this dual role, no Member of the Authority has reported that he/she or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2023/24.

#### Officers

No officer or member of their family or household, whether working wholly for the Authority or in an advisory role has indicated that they or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2023/24.

#### Other Public Bodies

A number of transactions with related parties are disclosed elsewhere in the accounts. Details of each constituent borough's levy and charges for the treatment of non-household and chargeable household waste are shown in notes 3 and 4.

The Authority operates through a lead borough arrangement with its constituent boroughs. Charges are made by the constituent boroughs in providing the following services.



# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### Camden

Managing Director  
Clerk and committee services  
External relations  
Financial Adviser and financial services  
Internal Audit  
Legal Adviser and legal and governance services  
Operations (waste strategy, contracts management)  
Personnel services  
Planning and technical solutions

### Haringey

Operational support services

### Enfield

Environmental adviser

In 2023/24 the Authority paid Camden £4.283m (2022/23: £3.388m) for the provision of lead borough services. On 31 March 2024 Camden held cash and cash equivalents of £332.261m (31 March 2023: £533.724m) on behalf of the Authority.

The London Borough of Haringey provides Operational support services to the Authority. In 2023/24 the Authority paid Haringey £0.321m for these services (2022/23: £0.212m).

To the extent that monies paid to boroughs for services are paid on by those boroughs to their senior officers, these sums are reflected in Note 19.

### Entities Controlled by the Authority

At 31 March 2024, the Authority owned 100% (31 March 2023: 100%) of the shares in LondonEnergy Ltd. In 2023/24 the Authority paid LondonEnergy Ltd £61.594m (2023/24: £34.566m) for waste disposal and transport services. The Company paid no dividend to the Authority in 2023/24 (2022/23: £nil). The Authority's accounts include a creditor of £17.741m (2022/23 £7.622m) in respect of the services provided to the Authority by the Company and a debtor of £0.477m (2022/23 £0.608m) in respect of income due to the Authority from the Company.

During 2023/24 Cllr Loakes, Cllr Zinkin, Cllr Coban, Cllr Champion and the Authority's Managing Director served as non-executive directors on LondonEnergy Ltd.'s board.

### Amounts Written Off

No related party debts were written off in 2023/24 (2022/23: £nil) and no provisions for doubtful debts were raised (2022/23: £nil).

## 14. ADJUSTMENT TO NET SURPLUS FOR NON-CASH MOVEMENTS

The surplus or deficit on the provision of services in the cash flow statement has been adjusted for the following non-cash movements

	2023	2024
	£'000	£'000
<b>Cash flows from operation activities include:</b>		
Depreciation	(804)	(1,443)
Movement in pension liability	27	18
(Increase)/decrease in creditors	(14,335)	(48,285)
Increase / (decrease) in debtors	5,322	16,086
Balance at 31 March	<u>(9,791)</u>	<u>(33,624)</u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### 15 ANALYSIS OF CHANGE IN CASH AND CASH EQUIVALENTS

	At 31 March 2023 £'000	Cash flows £'000	At 31 March 2024 £'000
Cash	-	-	-
Short Term Investments	246,934	(147,898)	99,036
Money Market Funds	286,790	(127,371)	159,419
Cash and cash equivalents held	<u>533,724</u>	<u>(275,269)</u>	<u>258,455</u>

During the year to 31 March 2024, the Authority did not secure any new borrowing (2022/23 £200m) from HM Treasury, via the Public Works Loan Board to fund the works of the capital NLHPP project.

### 16. FINANCIAL INSTRUMENTS

#### Cash on Deposit with London Borough of Camden

The cash and cash equivalents carried on the balance sheet are held by London Borough of Camden on behalf of the Authority. This can be further subdivided into the following categories of financial instruments. The Authority's funds are held in interest bearing accounts and are therefore shown as being held in short term investments and money market funds.

#### Market Risk

The Authority is exposed to market risk in terms of the value that an instrument will fluctuate due to changes in market factors. These factors will have an impact on the overall performance of these instruments, the risk of which can be reduced by diversification into assets that are not correlated with the market.

The Authority holds part of the Money Market Funds in Euro which will be used to pay for the construction of the process equipment within the Energy Recovery Facility being built as part of the North London Heat and Power Project. As the Euro are held exclusively for this use and the work is capital expenditure, any unrealised gain or loss at the balance sheet date has been captured as part of the unusable reserves.

	2023 £'000	2024 £'000
Short Term Investments	246,934	99,036
Money Market Fund	286,790	159,419
Balance at 31 March	<u>533,724</u>	<u>258,455</u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

Financial Liabilities	2023		2024	
	Carrying amount	Fair Value	Carrying amount	Fair Value
	£'000	£'000	£'000	£'000
Public Works Loan Board (PWLB) Loans	1,003,965	663,278	1,004,013	606,084
LondonEnergy Ltd Loan	-	-	-	-
Short term creditors	40,691	40,691	(88,928)	(88,928)
	<u>1,044,656</u>	<u>703,969</u>	<u>915,085</u>	<u>517,156</u>

### 17. DEFINED BENEFIT PENSION SCHEME

The Authority does not have any directly employed staff. The payroll and pension arrangements for staff wholly employed on authority business are administered by the London Borough of Camden and all transactions, assets and liabilities relating to these staff are included in the accounts of Camden's pension scheme. Similarly, the pension arrangements of the advisers to the Authority are managed by the respective adviser's own authority.

The Authority does however have obligations and liabilities in respect of the added years' element of pensions paid to retired former employees who were directly employed by the Authority prior to the transfer of staff to LondonEnergy Ltd (formerly LondonWaste Ltd) in December 1994. In 2023/24 the Authority paid £30,428 to the London Pension Fund Authority (£31,967 in 2022/23) in respect of these employees. The Authority's future liability as at 31 March 2024 has been calculated by Barnett Waddingham, the actuaries for the LPFA as being £0.198m (£0.219m at 31 March 2023).

The figure is based on the following assumptions:

	2022/23	2023/24
Return on assets discount rate	4.80%	4.75%
Pension increases	2.85%	2.95%
Inflation (CPI)	3.50%	3.55%

For 2023/24 the actuary adopted a set of demographic assumptions consistent with those used for the formal funding valuation of the LPFA as at 31 March 2019 (2022/23: valuation as at 31 March 2019). The Authority has recognised this liability in the balance sheet and established a pension reserve of an equal amount which is defrayed by the value of the payments made to the LPFA during the year, i.e. by means of a transfer to the pension reserve.

### 18. NON-MONETARY CAPITAL RECEIPTS

In October 2003, the Authority signed a relocation agreement with Ashburton Properties Ltd (the company set up by the Arsenal Football Club for the purpose of this relocation) and also the corresponding relocation agreement with LondonEnergy Ltd for relocation of the Authority's waste transfer station from Ashburton Grove to Hornsey Street. Subsequently, in July 2004, following the issue of an independent Engineer's Certificate of Practical Completion, the Authority entered into two 999-year leases for the new facility at Hornsey Street.

Ashburton Properties Ltd therefore provided the new waste facility at Hornsey Street in exchange for the Authority's land at Ashburton Grove. There has been no capital outlay for the Authority in this respect, however, for the purpose of recognising the new asset in the Authority's accounts, the asset,

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

which was originally valued at £12.440m at completion, is deemed to have been funded by a non-monetary capital receipt. As at 31 March 2023 following a revaluation at 31 March 2023, the property, plant and machinery are carried on the balance sheet at £26.834m (£28.268m at 31 March 2023).

### 19. OFFICERS' REMUNERATION

The Authority does not have any directly employed staff. Instead, its staff are employed by the London Borough of Camden. The Statement of Arrangements between the Authority and the London Borough of Camden sets out the services that will be provided to the Authority including the provision of the Clerk and other key Adviser roles. The cost of these services is recovered from the Authority by Camden. Details of staff employed wholly on NLWA business receiving annual remuneration in excess of £50,000 are shown below.

#### Senior Officers with Remuneration over £150,000

		Salary	Variable Pay (Note 1)	Employers Pension Contribution	Total
		£	£	£	£
Managing Director	2022/23	151,907	7,595	54,398	213,900
(Martin Capstick)					
	2023/24	168,592	-	59,513	228,105

#### Senior Officers with remuneration between £50,000 and £150,000 per year

		Salary	Variable Pay (Note 1)	Employers Pension Contribution	Total
		£	£	£	£
Programme Director	2022/23	127,652	6,383	45,712	179,747
(Note 2)					
	2023/24	38,093	-	13,447	51,540
Director of Corporate	2022/23	61,215	3,060	21,921	86,196
Services (Note 3)					
	2023/24	115,348	-	40,718	156,066

Note 1 – Variable pay is a non-consolidated payment based on performance.

Note 2 – The Programme Director retired on 14 July 2023

Note 3 – The Director of Corporate Services commenced duties on 6 September 2022.

The Authority's other employees receiving more than £50,000 remuneration for the year (excluding employers pension contribution) were paid in the following bands:

## North London Waste Authority

### Statement of Accounts for the year ended 31 March 2024

Salary range	2022/23	2023/24
£50,000 to £54,999	7	3
£55,000 to £59,999	1	5
£60,000 to £64,999	-	1
£65,000 to £69,999	1	1
£70,000 to £74,999	1	1
£75,000 to £79,999	-	1
£80,000 to £84,999	-	1
£85,000 to £89,999	2	1
£90,000 to £94,999	2	3
£95,000 to £99,999	1	1
<b>Total</b>	<b>15</b>	<b>18</b>

#### Advisers

The Statement of Arrangements also provides for various Adviser roles. These roles are undertaken by specific posts within each Lead Borough. Advisers receive an honorarium the cost of which is recharged to the Authority as follows:

		Variable Pay (Note 1) £	Employers Pension Contribution £	Total £
Clerk – Chief Executive (Camden)	2022/23	9,491	3,303	12,794
	2023/24	9,875	3,486	13,361
Financial Adviser – Executive Director of Corporate Services (Camden)	2022/23	9,128	3,177	12,305
	2023/24	9,497	3,352	12,849
Legal Adviser – Borough Solicitor (Camden)	2022/23	7,839	2,728	10,567
	2023/24	8,156	2,879	11,035

The Authority also receives the support of an Environment adviser from the London Borough of Enfield. No request for reimbursement has been received but an estimate has been included in the accounts that the total due is £10,711 (2022/23 £10,357).

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### 20. EXTERNAL AUDIT COSTS

Mazars LLP were appointed auditors to the Authority from 2018/19. The Authority has incurred the following costs in relation to the audit of the statutory accounts. Mazars LLP have not provided any additional services to the authority in either 2022/23 or 2023/24. No other audit fees were incurred in 2022/23 or 2023/24.

	<b>2022/23</b>	<b>2023/24</b>
	<b>£</b>	<b>£</b>
Audit of the Statutory Accounts	<u>27,757</u>	<u>89,712</u>

The table above discloses the scale fees agreed with the Authority, their external auditor and Public Sector Audit Appointments Ltd for 2022/23 and 2023/24. Additional work on specific issues may be required up until the audit opinion has been issued, meaning that the total for additional fees cannot be confirmed until the audit is completed. Given the recent completion of the 2022/23 audit, this figure had not been confirmed at the point that these unaudited statements were published.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### INTRODUCTION TO THE GROUP ACCOUNTS

Until 22 December 2009 the Authority held a 50% interest in the shares of LondonEnergy Ltd (formerly LondonWaste Ltd). The interest arose as a result of the Acquisition and Collaboration Agreement between the Authority and Sita UK Ltd. The company was established as a means of complying with the requirements of the Environmental Protection Act 1990. However, on 22 December 2009 the Authority purchased the shares held by its joint venture partner and LondonEnergy Ltd became wholly owned by the Authority but continues to operate at arm-length with its own board of directors and management team.

#### ABOUT LONDONENERGY LTD

LondonEnergy Ltd is a company limited by shares incorporated in England and Wales. The company's origins date back to the late 1960's when the Greater London Council (GLC) built the Edmonton Energy from Waste plant. The plant was operated by the GLC until 1986, when the body was abolished. Between 1986 and 1994 the Edmonton plant was owned and operated by the Authority. In 1994 the plant was transferred to a unique public/private partnership between the Authority and SITA, resulting in the formation of the company. Today LondonEnergy Ltd has returned to NLWA ownership and as well as handling the Authority's waste, also holds a contract to treat some waste from Hertfordshire County Council. The company employs approximately 360 staff offering a wide range of services. The company is committed to providing economic, efficient, and environmentally responsible solutions for disposal and treatment of waste, and ultimately, to help preserve and protect the environment.

#### ABOUT THE GROUP ACCOUNTS

The CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom requires the primary statements of the Authority to be prepared on a stand-alone basis to enable the reader to understand how the Authority has accounted for its stewardship of the funds supplied by local taxpayers through the charges made to and levies raised from the constituent boroughs.

Where an Authority has a significant interest in the operation of a company the Code of Practice recognises that a full understanding of the overall picture of the Authority's operations and resources can only be gained from summarised group accounts. Accordingly, the accounts of the Authority contain summarised group accounts which present the consolidated financial position of the Authority and its interest in LondonEnergy Ltd.

The Authority's accounting year ends on 31 March and LondonEnergy Ltd has an accounting year end of 31 December. The Code permits the consolidation of accounting statements of different dates so long as the two dates are not more than three months apart and that accounting statements of a date that isn't 31 March are adjusted for the effects of significant transactions and events that occurred between the two dates. No adjustments were found to be necessary to the financial statements of LondonEnergy Ltd at 31 December 2023.

In accordance with IFRS 3 *Business Combinations* and the Code of Practice, LondonEnergy has been included on a line by line basis. Accordingly, these group accounts consist of:

- this introduction, explaining the basis on which the group accounts have been prepared;
- a group expenditure and funding analysis;
- a group movement in reserves statement;
- a group comprehensive income and expenditure statement;
- a group balance sheet;
- a group cash flow statement.

**GROUP MOVEMENT IN RESERVES STATEMENT**

	General Balance £'000	Earmarked Reserves £'000	Capital Receipts Reserve £'000	Total Usable Reserves £'000	Unusable Reserves £'000	Total Authority Reserves £'000
<b>2023/24</b>						
<b>Balance at 31 March 2023 brought forward</b>	<b>14,477</b>	<b>-</b>	<b>1,439</b>	<b>15,916</b>	<b>207,994</b>	<b>223,910</b>
<b>Movement in reserves during 2023/24</b>						
Total Comprehensive Income and Expenditure	(10,250)	3,833	-	(6,417)	(4,624)	(11,041)
Adjustments between accounting basis & funding basis under regulations	(3,741)	-	-	(3,741)	3,741	-
<b>Increase/(Decrease) in 2023/24</b>	<b>(13,991)</b>	<b>3,833</b>	<b>-</b>	<b>(10,158)</b>	<b>(883)</b>	<b>(11,041)</b>
<b>Balance at 31 March 2024 carried forward</b>	<b>486</b>	<b>3,833</b>	<b>1,439</b>	<b>5,758</b>	<b>207,111</b>	<b>212,869</b>
<b>2022/23</b>						
<b>Balance at 31 March 2022 brought forward</b>	<b>34,114</b>	<b>-</b>	<b>1,439</b>	<b>35,553</b>	<b>238,068</b>	<b>273,621</b>
<b>Movement in reserves during 2022/23</b>						
Total Comprehensive Income and Expenditure	(27,063)	-	-	(27,063)	(22,648)	(49,711)
Adjustments between accounting basis & funding basis under regulations	7,426	-	-	7,426	(7,426)	-
<b>Increase/(Decrease) in 2022/23</b>	<b>(19,637)</b>	<b>-</b>	<b>-</b>	<b>(19,637)</b>	<b>(30,074)</b>	<b>(49,711)</b>
<b>Balance at 31 March 2023 carried forward</b>	<b>14,477</b>	<b>-</b>	<b>1,439</b>	<b>15,916</b>	<b>207,994</b>	<b>223,910</b>



# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2022/23			2023/24		
Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure
£'000	£'000	£'000	£'000	£'000	£'000
150,853	(78,174)	72,679	147,571	(90,966)	56,605
<b>150,853</b>	<b>(78,174)</b>	<b>72,679</b>	<b>147,571</b>	<b>(90,966)</b>	<b>56,605</b>
		Environmental and regulatory services			
		<b>Cost of Services</b>			
	(52,294)	Other Operating (Income) and Expenditure			(53,667)
	832	Financing and Investment (Income) and Expenditure			(10,442)
	(6,631)	Taxation and Non-Specific Grant Income			13,136
	<b>14,586</b>	<b>(Surplus)/Deficit on Provision of Services</b>			<b>5,632</b>
		(Surplus)/Deficit on revaluation of Property, Plant and Equipment Assets			(1,200)
	31,262	(Surplus)/Deficit on revaluation of Long Term Investments			5,094
	13,254	(Surplus)/Deficit on revaluation of Currency			730
	(10,204)				
	813	Actuarial (Gain)/Loss on Pension Assets			785
	<b>35,125</b>	<b>Other Comprehensive Income and Expenditure</b>			<b>5,409</b>
	<b>49,711</b>	<b>Total Comprehensive Income and Expenditure</b>			<b>11,041</b>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### GROUP BALANCE SHEET

	Note	30 Mar 2021 Restated £'000	30 Mar 2022 Restated £'000	31 Mar 2023 Restated £'000	31 Mar 2024 £'000
Property, Plant and Equipment	4.7, 4.9	231,573	436,104	645,902	956,022
Investments	4.8	-	7,000	7,000	7,000
Long Term Investments	4.9, 4.10	50,213	50,213	36,959	31,865
<b>LONG TERM ASSETS</b>		<b>281,786</b>	<b>493,317</b>	<b>689,861</b>	<b>994,887</b>
<b>CURRENT ASSETS</b>	4.11	<b>203,685</b>	<b>634,349</b>	<b>592,898</b>	<b>333,741</b>
<b>CURRENT LIABILITIES</b>	4.12	<b>(33,574)</b>	<b>(51,918)</b>	<b>(58,631)</b>	<b>(125,561)</b>
Long Term Borrowings		(280,000)	(800,000)	(1,000,000)	(990,000)
Long Term Liabilities - Pension		(239)	(209)	(219)	(198)
Deferred Taxation		(2,077)	(1,918)	-	-
Other Long Term Liabilities		-	-	-	-
<b>LONG TERM LIABILITIES</b>		<b>(282,316)</b>	<b>(802,127)</b>	<b>(1,000,219)</b>	<b>(990,198)</b>
<b>NET ASSETS</b>		<b>169,581</b>	<b>273,621</b>	<b>223,909</b>	<b>212,868</b>
<u>Usable Reserves</u>					
General Fund Balances		32,436	34,114	14,477	486
Earmarked Reserves		-	-	-	3,833
Capital Receipts Reserve		1,439	1,439	1,439	1,439
<u>Unusable Reserves</u>					
Capital Adjustment Account		64,104	68,564	76,787	80,508
Revaluation Account		31,046	89,746	74,364	73,363
Capital Revaluation Account		21,706	21,706	21,706	21,706
Acquisition Revaluation Reserve		19,090	58,262	35,356	31,732
Pension Reserve		(239)	(209)	(219)	(198)
<b>TOTAL RESERVES</b>		<b>169,581</b>	<b>273,621</b>	<b>223,909</b>	<b>212,868</b>

Jon Rowney

Financial Adviser January 2025

#### Restatement note

During 2020/21, the Authority took a 999-year lease of 73% of the EcoPark site in order to construct the new assets arising from the North London Heat & Power Project. Following the movement between the two group companies, although the overall unusable reserves were correct, the balances in the Revaluation account and the Acquisition reserve were not split correctly. These have been restated.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### GROUP CASH FLOW STATEMENT

	2022/23 £'000	2023/24 £'000
Net surplus on the provision of services	14,780	5,632
Adjustments to net surplus on the provision of services for non-cash movements	<u>(47,479)</u>	<u>(44,372)</u>
Net cash inflow from operating activities	(32,699)	(38,740)
Investing activities	269,977	311,093
Financing activities	<u>(181,373)</u>	-
Net (increase)/decrease in cash and cash equivalents	55,905	272,353
Cash and cash equivalents at the beginning of the reporting period	<u>(608,723)</u>	<u>(552,818)</u>
<b>Cash and cash equivalents at the end of the reporting period</b>	<u><b>(552,818)</b></u>	<u><b>(280,465)</b></u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### GROUP EXPENDITURE AND FUNDING ANALYSIS

2022/23			2023/24		
Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement	Net Expenditure Chargeable to Balances	Adjustments between the Funding and Accounting Basis	Net Expenditure in the Comprehensive Income and Expenditure Statement
£'000	£'000	£'000	£'000	£'000	£'000
76,917	(4,238)	72,679	60,346	(3,741)	56,605
<b>76,917</b>	<b>(4,238)</b>	<b>72,679</b>	<b>60,346</b>	<b>(3,741)</b>	<b>56,605</b>
(57,280)	-	(57,280)	(50,188)	-	(50,188)
<b>19,637</b>	<b>(4,238)</b>	<b>15,399</b>	<b>10,158</b>	<b>(3,741)</b>	<b>6,417</b>
<b>34,114</b>		<b>Opening Balance</b>	<b>14,477</b>		
(19,637)		Add Surplus/(Deficit) in Year	(10,158)		
<b>14,477</b>		<b>Closing Balance at 31 March</b>	<b>4,319</b>		

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### NOTES TO THE GROUP ACCOUNTS

#### 1. ACCOUNTS OF LONDONENERGY LTD

The 2023 accounts were approved by the Board of LondonEnergy Ltd on 24 July 2024 and received an unqualified audit opinion by BDO LLP (the Company's statutory auditor) on 25 July 2024. LondonEnergy Ltd is not required to comply with the Code of Practice on Local Authority Accounting in the United Kingdom 2023/24 but with effect from 2015 it is required to prepare financial statements in accordance with Financial Reporting Standard 102.

The accounts of LondonEnergy Ltd can be obtained from the Company Secretary, LondonEnergy Ltd, Energy from Waste Plant EcoPark, Advent Way, Edmonton, London N18 3AG.

#### 2. INVESTMENT IN LONDONENERGY LTD

##### Summarised balance sheet of LondonEnergy Ltd

		31-Dec-22	31-Dec-23
		£'000	£'000
	<b>Note</b>		
<b>LONG TERM ASSETS</b>			
Tangible assets	4.7	3,178	3,178
Investments	4.8	7,000	7,000
		<u>10,178</u>	<u>10,178</u>
<b>CURRENT ASSETS</b>			
Stocks		1,594	1,680
Debtors		33,579	40,852
Cash at bank and in hand		19,094	22,010
		<u>54,267</u>	<u>64,542</u>
<b>CREDITORS:</b> amounts falling due within one year		<u>(20,989)</u>	<u>(39,884)</u>
<b>NET CURRENT ASSETS</b>		<u>33,278</u>	<u>24,658</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		43,456	34,836
<b>PROVISIONS FOR LIABILITIES -</b>			
Deferred tax		-	-
Provision		-	-
<b>TOTAL PROVISIONS</b>		<u>-</u>	<u>-</u>
<b>NET ASSETS</b>		<u>43,456</u>	<u>34,836</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital		31,196	31,196
Share premium		1,648	1,648
Profit and loss account		10,612	1,992
<b>TOTAL EQUITY SHAREHOLDERS' FUNDS</b>		<u>43,456</u>	<u>34,836</u>

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

LondonEnergy's accounts for the year ended December 2022 noted that as a result of the Authority signing a contract to build a new Energy Recovery Facility at the Edmonton EcoPark, the life of the current facilities owned by LondonEnergy Ltd are limited. In light of this, the company's Directors conducted an impairment review for the value of their assets and the likelihood that these would be recovered through future cashflows. The company's Directors determined that an impairment charge of £31.3m should be recognised as of January 2022. In addition, stocks of spares held for the current plant of £2.4m should also be impaired.

### 3. SHARE PREMIUM RESERVE

The share premium reserve represented the Authority's 50% share of LondonEnergy Limited's share premium account.

### 4. NOTES TO THE GROUP ACCOUNTS

In addition to the notes and accounting policies to the Authority single-entity accounts, the following disclosures are made in respect of LondonEnergy Ltd.

#### Accounting Policies

#### 4.1 Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary undertakings made up to 31 March 2024. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the comprehensive income and expenditure statement from the date of acquisition or up to the date of disposal.

#### 4.2 Valuation of Investments

Investments in unlisted Company shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Consolidated Income and Expenditure Statement for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

#### 4.3 Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on consolidation in respect of acquisitions has been capitalised.

#### 4.4 Inventories

Inventories are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow moving stocks.

#### 4.5 Deferred Taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as likely that there will be suitable taxable profits from which the future reversal of the underlying timing difference can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

#### 4.6 Pensions

LondonEnergy Ltd operates a defined benefits pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

The pension charge is based on the latest actuarial valuation.

### Statement of Accounts for the year ended 31 March 2024

For the defined benefit scheme, the company recognises the net assets or liabilities of the scheme in the balance sheet, net of any related deferred tax liability or asset. The changes in scheme assets and liabilities, based on actuarial advice are as follows:

- a. The current service cost based on the most recent actuarial valuation is deducted in arriving at operating profit.
- b. The interest cost, based on the present value of the scheme liabilities and the discount rate at the beginning of the year and amended for changes in scheme liabilities during the year, is included as interest.
- c. The expected return on scheme assets, based on the fair value of scheme assets and expected rates of return at the beginning of the year and amended for changes in the scheme assets during the year, is included as interest.
- d. Actuarial gains and losses, representing differences between the expected return and actual return on scheme assets, differences between the actuarial assumptions underlying the scheme liabilities and actual experience during the year, and changes in actuarial assumptions, are recognised in the movement in reserves statement.
- e. Past service costs are spread evenly over the period in which the increases in benefit vest and are deducted in arriving at operating profit. If an increase in benefits vests immediately, the cost is recognised immediately.
- f. Gains and losses arising from settlements or curtailments not covered by actuarial assumptions, are included in operating profit.

#### 4.7 Non-Current Assets and Depreciation

The non-current assets of LondonEnergy Ltd are included in its financial statements at depreciated historical cost. This is not in accordance with The Code which permits this method of depreciation only for small value assets with short lives and where no other approach is practicable. Moreover, the Company values its freehold land at historic cost. Accordingly, the Authority commissioned Savills chartered surveyors to value the Company's land, buildings, plant and machinery at 31 March on an existing use value basis. The conclusions from Savills' investigations are reflected in the Group financial statements and in the table below. Vehicles and office equipment were outside the scope of Savills' work and are included at depreciated historical cost. The depreciation rates used for these assets are within the range 12.5% and 25%.

The non-current assets of the North London Waste Authority are as set out in Authority's statements and notes. The Authority has two depreciable assets – a waste transfer station and yard at Hornsey Street in the London Borough of Islington and a water pumping station in Edmonton in the London Borough of Enfield. For these assets, depreciation is calculated on a straight-line basis over 20 years and 9 years, respectively. This is in accordance with advice sought from the valuer. The Authority also has a land holding at Pinkham Way in the London Borough of Haringey. Land is not depreciated. All assets are valued on a five-year cycle and impairment reviews are undertaken in the interim years.

Following an impairment review (see note 1), the value of London Energy Ltd.'s property plant and equipment were impaired by £31.3m in 2022.

# North London Waste Authority

## Statement of Accounts for the year ended 31 March 2024

### PROPERTY, PLANT & EQUIPMENT

#### Movement on balances in 2023/24

	Land and Buildings	Vehicles & Equipment	Assets Under Construction	Total
	£'000	£'000	£'000	£'000
<b>Cost or Valuation</b>				
At 1 April 2023	106,284	142	464,351	570,777
Additions,	-	-	310,361	310,361
Disposals	-	-	-	-
Transfer between classes	-	-	-	-
Revaluation	1,200	-	-	1,200
At 31 March 2024	107,484	142	774,712	882,339
<b>Depreciation and Impairment</b>				
At 1 April 2023	(75,126)	-	-	(75,126)
Depreciation Charge	1,415	28	-	1,443
Disposals	-	-	-	-
At 31 March 2024	(73,711)	28	-	(73,683)
Net Book Value at 31 March 2024	181,195	114	774,712	956,022
Net Book Value at 31 March 2023	181,410	142	464,351	645,903

#### Movement on balances in 2022/23

	Land and Buildings	Vehicles & Equipment	Assets Under Construction	Total
	£'000	£'000	£'000	£'000
<b>Cost or Valuation</b>				
At 1 April 2022	252,427	8,621	199,763	460,811
Additions,	-	-	280,182	280,182
Disposals	(110,763)	(8,621)	(15,594)	(134,978)
Transfer between classes	-	-	-	-
Revaluation	(35,380)	142	-	(35,238)
At 31 March 2023	106,284	142	464,351	570,777
<b>Depreciation and Impairment</b>				
At 1 April 2022	19,481	5,226	-	24,707
Depreciation Charge	803	-	-	803
Disposals	(95,410)	(5,226)	-	(100,636)
At 31 March 2023	(75,126)	-	-	(75,126)
Net Book Value at 31 March 2023	181,410	142	464,351	645,903
Net Book Value at 31 March 2022	232,946	3,395	199,763	436,104



# North London Waste Authority

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### 4.8 Long Term Investments

On 31 December 2021, LondonEnergy Ltd invested in Lime Street Insurance Guernsey PCC Ltd, a protected cell company. It acquired 7,000,000 non-voting cell shares of £1 each.

### 4.9 Acquisition Note

On 22 December 2009, the Authority acquired the remaining 50% of its joint venture, LondonEnergy Limited. LondonEnergy Limited is fully consolidated in these financial statements. The acquisition has been accounted for using acquisition accounting. The goodwill arising at acquisition of £50.213m was capitalised.

The 2009 accounts for LondonEnergy Ltd showed that the Company's net assets (EcoPark) were valued at £46.327m at 31 December 2009. The Code of Practice requires the Authority to take into account the estimated fair value of LondonEnergy Ltd at the balance sheet date and therefore in preparing its 2009/10 accounts the Authority determined this to be £94.577m after a positive adjustment of £48.250m to the Company's non-current assets.

In December 2020, NLWA entered into a 999-year lease with LondonEnergy Ltd for 73% of the area of the EcoPark for £17.3m (including stamp duty).

For the purposes of ensuring that the 2023/24 group accounts were prepared in accordance with International Financial Reporting Standards (IFRS), the Authority commissioned chartered surveyors Savills to value the EcoPark land, at 31 March 2024. Savills concluded that the fair value of the remaining 23% of the EcoPark land belonging to LondonEnergy Ltd. was £42.160m ( 2022/23: £40.690m for the land and buildings combined), an increase of £1.470m. This adjustment has been reflected in the group balance sheet.

The increase in the net assets on acquisition of LondonEnergy Ltd gave rise to an increase in value which is recorded in an Acquisition Revaluation Reserve in the sum of £24.125m and included in the 2009/10 group accounts. Annual valuations undertaken since then to March 2024 has decreased this reserve to 31.732m (2022/23 £35.356m).

### 4.10 Long Term Investments

Goodwill is reviewed annually to consider whether the recoverable amount is higher than the carrying amount. At the End of March 2023, the amount of goodwill has been impaired to reflect the impairment made to LondonEnergy Ltd.'s assets. A review of the value of the asset in use showed that the carrying amount should be £31.865m, an impairment of £5.094m. The impairment has been set against the remaining Acquisition Revaluation reserve to bring its value to £nil.

### 4.11 Analysis of Current Assets

	31 March 2023 £'000	31 March 2024 £'000
HM Revenue and Customs	13,267	27,188
Other debtors	25,219	24,408
Inventories	1,594	1,680
Cash and cash equivalents	552,818	280,465
	<u>592,898</u>	<u>333,741</u>

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## Statement of Accounts for the year ended 31 March 2024

### 4.12 Analysis of Current Liabilities

	<b>31 March 2023 £'000</b>	<b>31 March 2024 £'000</b>
Short Term Borrowings	(3,965)	(14,013)
Other Creditors	(51,352)	(106,617)
Central Government	(3,314)	(4,932)
	<u>(58,631)</u>	<u>(125,562)</u>