

**NORTH LONDON WASTE AUTHORITY**

**REPORT TITLE:** FORWARD PLAN

**REPORT OF:** MANAGING DIRECTOR

**FOR SUBMISSION TO:** AUTHORITY MEETING

**DATE:** 13 FEBRUARY 2025

**SUMMARY OF REPORT:**

This report provides a forward programme of planned reports, decisions and briefings which will be brought to Authority and Programme Committee meetings.

**RECOMMENDATIONS:**

The Authority is recommended to comment on and note the contents of the report.

**SIGNED:** .....  ..... Managing Director

**DATE:** 03 February 2025

## **1. INTRODUCTION AND PURPOSE**

- 1.1. This paper provides Members with a mechanism to be informed in advance of likely future reports and see indicative dates of when decisions will need to be made. This Forward Plan report is intended to assist Members, including aligning Authority business with any decisions which may need to be made by the Constituent Boroughs.
- 1.2. This report will be updated for every meeting, to take account of progress with workstreams and any new developments which need to be incorporated.

## **2. EQUALITIES IMPLICATIONS**

- 2.1. There are no equalities implications of this report. Any equalities implications of forthcoming reports will be identified in the reports when presented.

## **3. COMMENTS OF THE FINANCIAL ADVISER**

- 3.1. The Financial Adviser was consulted during the preparation of this report and comments have been incorporated.

## **4. COMMENTS OF THE LEGAL ADVISER**

- 4.1. A Forward Plan as such is not a legal requirement, because the Authority does not operate under executive arrangements, but is nonetheless intended to be helpful in longer term business planning.

### **List of documents used:**

None

### **Contact officers:**

Martin Capstick  
Managing Director  
North London Waste Authority  
Unit 1b Berol House  
25 Ashley Road  
London N17 9LJ

## APPENDIX A: NORTH LONDON WASTE AUTHORITY FORWARD PLAN

### Regular Reports

Name	Subject	Frequency
North London Heat and Power Project (NLHPP)	<p>Updates with progress on delivering construction contracts in line with the programme plan, promoting social value through the programme, health and safety performance. Upcoming reports will also include deep dives on the following subjects:</p> <ul style="list-style-type: none"> <li>• Collaboration approach: how the many organisations involved in the NLHPP ensure close collaboration and alignment in the delivery of the programme</li> <li>• Wellbeing: how wellbeing is addressed as a key priority on the programme</li> <li>• Overcoming challenges: examples of challenges faced recently and how they were overcome</li> </ul>	All meetings
Governance of LondonEnergy Ltd (LEL)	Quarterly updates on the operational and financial performance of LEL – provided to the Authority as the Company’s sole shareholder and providing assurance that the Company’s activities are supporting the Authority’s aims	All meetings
Regular financial updates	To keep under review and note the Authority’s performance against budget	Most meetings
Service Update	An update on waste managed, recycling performance and any key operational issues and innovations	Most meetings
Consultations and Policy	Proposed Authority responses to consultations from Government and others, and updates on emerging plans for national regulation affecting waste services	As needed in accordance with consultation timescales
Delivering Social Value	Updates on progress made and plans for delivering social value on the North London Heat and Power Project	All Programme Committee meetings
Budget and Levy	To approve the Authority’s budget and borough levies for 2025/26	Annually (February)
Risk review	Providing an annual update to Members of the Authority’s risk register for consideration	Annually (April)
Annual report	Report on the Authority’s activity for the previous financial year, presented at the annual general meeting	Annually (June)

## Other Reports

Name	Subject	Expected Date
North London Heat and Power Project Commercial Update	Update on the outcome of discussions with Acciona on commercial matters and the delivery programme for the energy recovery facility	April 2025
2024/25 Statement of Accounts	To approve the 2024/25 Statement of Accounts	February 2026 (Audit Committee)
Waste Prevention Plan	Proposal for a new waste prevention plan covering 2025-26 to 2026-27 for Member approval, including an assessment of the outcomes from the previous waste prevention plan	April 2025
Long Term Waste Strategy	To update on development of a joint strategy covering the Authority and constituent boroughs	April 2025
	To approve the final version of the strategy following the consultation	June 2025
Authority's Property Estate	Report on updates and proposals relating to the Authority's property estate	April 2025
Approach to Digital, Data and Technology	An update on the Authority's approach to digital, data and technology and the initiatives being delivered	April 2025
Carbon Capture Update	Update on progress with Stage 1 (Strategic Outline Case) of the project	June 2025
Governance Update	A review of the Authority's approach to corporate governance and recommendations in relation to the Audit Committee's role in providing assurance for the Authority's governance arrangements	June 2025