## Finance and Resources

## **Finance and Resources**

The net revenue budget for 2023/24 was funded mostly by a levy on constituent boroughs, which covers the costs of household waste disposal, recycling and running the organisation. There is a separate charging arrangement in place for non-household waste and for certain other categories of household waste. This means that each type of waste has a different price and the levy paid by each borough council depends on the amount of waste they collect. The levy also covers costs for running reuse and recycling centres in proportion to the boroughs that RRC users live.

In February 2023, the Authority agreed an original budget of £85.1m for 2023/24 to be financed by estimated revenue balances of £10.4m, charges to boroughs for non-household waste of £9.0m, charges to boroughs for chargeable household waste of £1.8m, and a levy of £63.9m. Members also agreed a one-off levy rebate of £10m to reflect additional income passed through from LondonEnergy Ltd due to a temporary increase in wholesale electricity prices.

In setting the 2023/24 budget and levy, it was recognised that, subject to favourable circumstances outside of our control, there may be some surplus revenue balances by the time it came to making decisions on the 2024/25 budget and levy.

To pay for the North London Heat and Power Project (NLHPP), NLWA has borrowed a total of £970m from the Public Works Loan Board for periods ranging 14.5 years to 44.5 years. This brings total borrowing to £1,000m. £280m of the borrowing was converted to Euro and placed in Euro Money Market Fund managed by Camden Council on our behalf. This is being drawn down to pay for the Energy Recovery Facility (ERF) construction work.

The 2023/24 final outturn indicates that NLWA's total expenditure for the year was £69.6m, and that charges for non-household and chargeable household waste were £8.3m and £1.5m. As the levy is fixed at the start of the year, this resulted in a revenue surplus, including balances brought forward, of £9.8m. This is £ 1.0m better than previously forecast. The in-year financial improvement arose mainly from lower residual tonnage received from boroughs, savings on administration costs and an increased income from cash balances held in interest-bearing accounts.

| Gross expenditure 2023/24  | £m     |
|--|--------|
| Waste disposal and recycling services (including landfill tax)                               | 71.4   |
| Reuse and recycling centres (including disposal costs from these sites)                      | 5.8    |
| Corporate and support services   | 5.1    |
| Waste prevention initiatives (including work with community groups and constituent councils) | 1.2    |
| North London Heat and Power Project and Carbon Capture and Storage (development costs)       | 2.1    |
| Revenue cost of funding the capital programme  | 6.2    |
| Expenditure  | 91.8   |
| Sale of recyclables  | (5.3)  |
| LEL electricity income   | (10.0) |
| Interest and other income  | (6.9)  |
| Net expenditure  | 69.6   |

## **Property**

NLWA has an interest in part of a 6.97-hectare site at Pinkham Way in Haringey, and the Authority wholly owns LondonEnergy Ltd, which in turn owns the approximately 15-hectare site at the Edmonton EcoPark in Enfield. To facilitate the North London Heat and Power Project, the Authority has leased land at Lower Hall Lane and Hawley Road in Edmonton.



The existing Edmonton EcoPark

In December 2020, NLWA began a 999-year lease of 73% of the area of the EcoPark from London Energy Ltd to facilitate construction of the North London Heat and Power Project.

The Authority has varying property interests at:

- Edmonton EcoPark
- Hornsey Street, Islington
- Hannah Close, Wembley
- Pickets Lock Lane (residual land)
- Pinkham Way land at part of the former Friern Barnet Sewage Treatment Works
- Deephams Farm Road and land to the north of the Edmonton EcoPark
- Land beside Lower Hall Lane, Edmonton
- Land at Hawley Road, Edmonton
- Berol House, Tottenham Hale



Berol House in Tottenham Hale and Hornsey Street Reuse and Recycling Centre in Islington

Throughout 2023/24, work to manage two invasive plant species, Japanese knotweed and giant hogweed, continued at the Pinkham Way site and at Deephams Farm Road.