

**NORTH LONDON WASTE AUTHORITY**

**REPORT TITLE:** FORWARD PLAN

**REPORT OF:** PROGRAMME DIRECTOR

**FOR SUBMISSION TO:** PROGRAMME COMMITTEE

**DATE:** 7 SEPTEMBER 2020

**SUMMARY OF REPORT:**

This report provides a forward programme of planned reports, decisions and briefings relating to the North London Heat and Power Project which will be brought to Authority and Programme Committee meetings.

**RECOMMENDATIONS:**

The Committee is recommended to comment on and note the report.

**SIGNED:**  ..... Programme Director

**DATE:** 25 August 2020

## **1. INTRODUCTION AND PURPOSE**

- 1.1. Members have asked that a mechanism to allow the Authority to identify future reports and see indicative dates of when decisions will need to be made including when possible an indication of when decisions may need to be made by the Constituent Boroughs.
- 1.2. This report will be updated for every meeting and new and forthcoming items will be added to the list over time. This report contains the NLHPP section of the Forward Plan.

## **2. NORTH LONDON HEAT AND POWER PROJECT (NLHPP)**

- 2.1. This section covers reports to take forward specific aspects of the Authority's approach to the treatment of residual waste, which will be updated to take account of Members' decisions on the timeline for future activity.
- 2.2. With the establishment of a Programme Committee for the NLHPP a separate Forward Programme is provided for the NLHPP.
- 2.3. This report contains a forward programme of decision papers, status reports and strategy briefings relating to the North London Heat and Power Project that will be brought to Members in the coming months.
- 2.4. The programme is at Appendix A and will be updated for every Member meeting.
- 2.5. The timings are intended to be indicative and may vary as the NLHPP progresses.

## **3. EQUALITIES IMPLICATIONS**

- 3.1. There are no equalities implications of this report. Any equalities implications of forthcoming reports will be identified in the reports when presented.

## **4. COMMENTS OF THE FINANCIAL ADVISER**

- 4.1. The Financial Adviser has been consulted in the preparation of this report and all comments have been incorporated.

## **5. COMMENTS OF THE LEGAL ADVISER**

- 5.1. A forward plan as such is not a legal requirement, because the Authority does not operate under Executive arrangements, but will nonetheless be helpful in longer term business planning.

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**APPENDIX A: NLHPP FORWARD PLAN**

| <b>Indicative Date</b>                  | <b>Reporting</b>  | <b>Policy &amp; Strategy Review</b>   | <b>Expected Decisions</b>   |
|---|---|---|---|
| September 2020<br>(Programme Committee) | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> <li>• ERF Programme Revision</li> <li>• Facilitating Early Occupation of the Northern EcoPark</li> </ul>                         | <ul style="list-style-type: none"> <li>• Commercial Strategy</li> <li>• Finance Function Strategy</li> </ul>                            | To note reports and approaches for strategies   |
| September 2020<br>(Authority Meeting)   | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> <li>• Commercial Process Update</li> <li>• Health Safety &amp; Wellbeing Report</li> <li>• Social Value Update Report</li> </ul> |   | To note reports   |
| November 2020<br>(Programme Committee)  | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>  | <ul style="list-style-type: none"> <li>• Stakeholder Management and Communications Strategy</li> <li>• Social Value Strategy</li> </ul> | To note reports and approaches for strategies   |
| December 2020<br>(Authority Meeting)    | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> <li>• EcoPark South Construction Works Update</li> <li>• Procurement of Minor Works</li> </ul>                                   |   | <ul style="list-style-type: none"> <li>• To note reports</li> <li>• Delegated authority to procure and manage a contract for Western Road utilities infrastructure</li> <li>• Delegated authority to procure and manage a contract for gas main installation</li> </ul> |

| <b>Indicative Date</b>                  | <b>Reporting</b>   | <b>Policy &amp; Strategy Review</b>  | <b>Expected Decisions</b>                     |
|---|--|--|---|
| January 2021<br>(Programme Committee)   | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   | Information Management Strategy (reviewed)   | To note reports and approaches for strategies |
| February 2021<br>(Authority Meeting)    | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   |  | To note reports                               |
| March 2021<br>(Programme Committee)     | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   | <ul style="list-style-type: none"> <li>• Resource Management Strategy (reviewed)</li> <li>• Risk Management Strategy (reviewed)</li> </ul>                         | To note reports and approaches for strategies |
| April 2021<br>(Authority Meeting)       | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   |  | To note reports                               |
| May 2021<br>(Programme Committee)       | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   | <ul style="list-style-type: none"> <li>• Health, Safety and Wellbeing Strategy (reviewed)</li> <li>• Technical Assurance Strategy (reviewed)</li> </ul>            | To note reports and approaches for strategies |
| June 2021<br>(Authority Meeting)        | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   |  | To note reports                               |
| July 2021<br>(Programme Committee)      | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> <li>• ERF Procurement Update</li> </ul> | <ul style="list-style-type: none"> <li>• Monitoring and Control Strategy (reviewed)</li> <li>• Delivery and Construction Management Strategy (reviewed)</li> </ul> | To note reports and approaches for strategies |
| September 2021<br>(Programme Committee) | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   | <ul style="list-style-type: none"> <li>• Commercial Strategy (reviewed)</li> <li>• Financing Function Strategy (reviewed)</li> </ul>                               | To note reports and approaches for strategies |

| Indicative Date                               | Reporting  | Policy & Strategy Review  | Expected Decisions                            |
|---|--|---|---|
| September/October 2021<br>(Authority Meeting) | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   |   | To note reports                               |
| November 2021<br>(Programme Committee)        | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> </ul>                                   | <ul style="list-style-type: none"> <li>• Stakeholder Management and Communications Strategy (reviewed)</li> <li>• Social Value Strategy (reviewed)</li> </ul> | To note reports and approaches for strategies |
| December 2021<br>(Authority Meeting)          | <ul style="list-style-type: none"> <li>• NLHPP Update and Reports</li> <li>• NLHPP Programme Update</li> <li>• ERF Procurement Update</li> </ul> |   | To note reports                               |