

# NORTH LONDON WASTE AUTHORITY

THURSDAY, 3 OCTOBER 2019 AT 2.30 PM  
COMMITTEE ROOM 2, CROWNDALE CENTRE, 218 EVERS Holt STREET,  
LONDON, NW1 1BD

**Enquiries to:** Cheryl Hardman, Committee Services  
**E-Mail:** [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk)  
**Telephone:** 020 7974 1619 (Text phone prefix 18001)  
**Fax No:** 020 7974 5921

## MEMBERS

Councillor Clyde Loakes (Chair)	London Borough of Waltham Forest	L
Councillor Dean Cohen (Vice-Chair)	London Borough of Barnet	C
Councillor Rebecca Rennison (Vice-Chair)	London Borough of Hackney	L
Councillor Charles Adje	London Borough of Haringey	L
Councillor Chris Bond	London Borough of Enfield	L
Councillor Jon Burke	London Borough of Hackney	L
Councillor Seema Chandwani	London Borough of Haringey	L
Councillor Guney Dogan	London Borough of Enfield	L
Councillor Rosalind Doré	London Borough of Waltham Forest	L
Councillor Adam Harrison	London Borough of Camden	L
Councillor Andy Hull	London Borough of Islington	L
Councillor Richard Olszewski	London Borough of Camden	L
Councillor Claudia Webbe	London Borough of Islington	L
Councillor Peter Zinkin	London Borough of Barnet	C

L = Labour, C = Conservative

Issued on: Wednesday, 25 September 2019

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## **MEETINGS OF THE NORTH LONDON WASTE AUTHORITY**

Everyone is welcome to come to the public meetings of the Authority to see decisions being made. Agendas for these meetings are available in advance at <http://www.nlwa.gov.uk/governance/authority-meetings>

If you are interested in a particular item being considered at a meeting and you wish to speak (called making a deputation), you must make your request in writing to Cheryl Hardman by e-mailing [cheryl.hardman@camden.gov.uk](mailto:cheryl.hardman@camden.gov.uk) or by sending a letter to Cheryl Hardman, Committee Services, Crowdale Centre, 218 Eversholt Street, London, NW1 1BD. If you wish to discuss your deputation request or have any other queries please call 020 7974 1619.

Written deputation requests for the meeting must be received by **9am on Tuesday, 1 October 2019**. The request will be considered in line with NLWA Standing Order A.17 regarding deputations. You can view the standing orders at: <http://www.nlwa.gov.uk/governance/standing-orders>.

If you require special assistance to enable you to address a meeting, please contact Cheryl Hardman using the details on the front of the agenda as soon as possible and they will make arrangements to assist you. Please note that if insufficient notice is provided it may not be possible to help you.

The Authority consists of fourteen councillors, with each of the seven constituent councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest) appointing two of their own councillors to serve on the Authority. Officers of the Authority attend the meeting to present reports and give advice but only the councillors make decisions at the meeting.

The Chair of the meeting controls the debate. Those present discuss the business by addressing the Chair; this helps to keep the debate in an orderly manner. The Chair takes each item in turn and when s/he considers there has been sufficient debate, s/he will call for a decision on the item. At this stage, a vote may be taken on the recommendations, which are either found at the front of each report or put forward by Councillors. The reports are usually taken in the order on the agenda. Please note that it is not possible for you to take part in the discussion (unless you are invited to make representations.)

The Local Government (Access to Information) Act allows the Authority to discuss certain items in private. Such items are discussed at the end of the meeting and you will be asked to leave at this point. Due to the nature of the business under consideration, there are normally confidential items at every meeting of the Authority.

# **NORTH LONDON WASTE AUTHORITY**

## **3 OCTOBER 2019**

The following rooms are available for party group meetings from 2pm:

Conservative Group:       Committee Room 3  
Labour Group:             Committee Room 5

### **AGENDA**

#### **Agenda Part I**

**1. APOLOGIES**

**2. DECLARATIONS BY MEMBERS OF PECUNIARY, NON-PECUNIARY AND ANY OTHER INTERESTS IN RESPECT OF ITEMS ON THIS AGENDA**

**3. ANNOUNCEMENTS**

**4. DEPUTATIONS (IF ANY)**

**5. MINUTES**

(Pages 9 -  
30)

To approve and sign the public minutes of the North London Waste Authority meeting held on 21 June 2019.

To note the draft minutes of the Programme Committee meeting held on 22 July 2019.

To note the draft minutes of the Audit Committee meeting held on 25 July 2019.

**6. MEMBERSHIP OF THE AUTHORITY AND COMMITTEES: UPDATE**

(Pages 31 -  
34)

Report of the Managing Director

This report updates Members on changes to the membership of the Authority, and requests that appointments to Committees and working groups be amended to reflect these changes.

**7. 2019/20 BUDGET UPDATE**

(Pages 35 - 60)

Report of the Financial Adviser

This report is the second in the current year on the Authority's finances. It concludes that the Authority is forecast to have a revenue surplus of £3.861m at 31 March 2020, i.e. an increase of £0.590m compared with the first budget update.

The report also provides a budget and levy forecast for 2020/21. It concludes that overall levy could increase by £3.377m or 6.4% in 2020/21.

A further review of the 2019/20 budget together with an updated assessment of the budget and resource requirements for 2020/21 will be reported to the Authority in December.

The report also requests that the Authority note the findings and recommendations of the 2018/19 Annual Audit Letter.

**8. SERVICES UPDATE**

(Pages 61 - 70)

Report of the Head of Strategy and Services

This report informs Members about the latest operational activities and associated issues dealt with by the operations team of the Authority.

**9. NORTH LONDON HEAT AND POWER PROJECT UPDATE AND REPORTS**

(Pages 71 - 102)

Report of the Programme Director

This report provides Members with an update on progress of the North London Heat and Power Project (NLHPP) as at the 30 August 2019.

**10. FORWARD PLAN**

(Pages 103 - 114)

Report of the Managing Director

This report provides a forward plan of reports for the Authority.

## **11. LOCAL GOVERNMENT ACT 1972 - ACCESS TO INFORMATION**

It is drawn to the attention of members of the public and press that the reports relating to the items listed below are considered to be exempt within the meaning of Schedule 12A to the Local Government Act 1972, as amended. The Authority will be asked to pass a resolution, the effect of which is to exclude members of the public and press from the remaining part of the proceedings.

Information contained in the agenda items below is exempt because it falls within: Category 3 of Schedule 12A Local Government Act 1972 (as amended). The Proper Officer has considered all the circumstances of the reports and is of the view that on balance the public interest in maintaining the exemption outweighs the public interest in disclosing the information.

Proposed resolution:-

“THAT the press and public be excluded from the proceedings of the North London Waste Authority on **3<sup>rd</sup> October 2019** during consideration of the following items on Part II of the agenda, on the basis that, were Members of the public to be present, there would be disclosure of exempt information as defined in Schedule 12A to the Local Government Act 1972, as amended.

Specifically:

Exempt Information Category 3 – Information relating to the financial or business affairs of any particular person, including the authority holding that information, and not required to be registered under various statutes: the reasons why the public interest favours withholding the information are that the release of such information would prejudice the Authority’s conduct of a commercial operation OR because the disclosure of the information is likely to prejudice the commercial interests of the Authority and organisations engaged in commercial activities as the information related to commercial activities that are conducted in a competitive environment.

### **Agenda Part II**

## **12. PART II MINUTES**

(Pages 115 -  
120)

To approve and sign the Part II minutes of the North London Waste Authority meeting held on 21 June 2019.

To note the draft Part II minutes of the Programme Committee meeting held on 22 July 2019.

- 13. GOVERNANCE OF LONDONENERGY LTD** (Pages 121 - 160)
- Report of the Managing Director
- This provides a regular report on the Governance of LondonEnergy Ltd.
- 14. NORTH LONDON HEAT AND POWER PROJECT PROGRAMME UPDATE** (Pages 161 - 170)
- Report of the Programme Director
- The report provides a status update on the North London Heat and Power Project (NLHPP) concerning cost and key project performance issues at the end of the August reporting period.
- 15. NLHPP FINANCING STRATEGY** (Pages 171 - 202)
- Report of the Financial Adviser
- This report summarises the financing strategy for the North London Heat and Power Project (attached to this report).
- 16. NORTH LONDON HEAT AND POWER PROJECT - ECOPARK SOUTH WORKS PROCUREMENT** (Pages 203 - 282)
- Report of the Programme Director
- This report provides an update on the procurement of works authorised at the Authority meeting in December 2017 and seeks authority to procure the construction of the EcoPark South Project works which include the Resource Recovery Facility and EcoPark House.
- The report includes an approach to financing the works which follows the recommendations in the Financing Strategy which are proposed in another report on this agenda.
- The report updates Members on the timing of the procurement of the Owner Controlled Insurance Programme, which was approved at the meeting on 4 April 2019.

**17. ANY OTHER ITEMS THE CHAIR DECIDES TO TAKE AS URGENT**

**AGENDA ENDS**

The date of the next meeting will be Thursday, 5 December 2019 at 2.30 pm in Committee Room 2, Crowndale Centre, 218 Eversholt Street, London, NW1 1BD.