

NORTH LONDON WASTE AUTHORITY

REPORT TITLE: North London Heat and Power Project Update

REPORT OF: Managing Director

FOR SUBMISSION TO: AUTHORITY MEETING

DATE: 6 December 2018

SUMMARY OF REPORT:

This report provides an update on communications activity relating to the North London Heat and Power Project, including distribution of a newsletter and set up of the Community Liaison Group; there is a brief update on procurement/works, including plans for market information day for potential construction contractors. It mentions the ongoing applications to LB Enfield for discharge of requirements under the Development Consent Order, and the arrival of David Cullen as Programme Director.

RECOMMENDATIONS:

The Authority is recommended to note this report.

SIGNED:

Managing Director

DATE: 26 November 2018

1. INTRODUCTION

- 1.1. A Development Consent Order (DCO) was granted to the Authority in 2017 to construct and operate an Energy Recovery Facility (ERF) on Edmonton EcoPark for the treatment of waste. This DCO includes associated works to support the ERF and the management of waste onsite, including a Resource Recovery Facility, Reuse with a Recycling Centre and EcoPark House for offices, visitor reception and space for community use and for waste related education.
- 1.2. This report provides an update as the North London Heat and Power Project (NLHPP) prepares for the construction phase. This includes setting up a Community Liaison Group and delivering newsletters to the local community prior to works beginning onsite.
- 1.3. The latest officer appointment to the project team is also covered in this report.

2. COMMUNICATIONS

- 2.1. A project newsletter was issued on 5 November 2018 and is attached as Appendix A. This was the first construction newsletter giving an overview of the approximate project timeline to begin construction in early 2019. The newsletter was delivered to 28,779 addresses in a 1.5km radius of Edmonton EcoPark, which is the area which was included in the local consultation before the DCO application was made. Updates will be provided to the local population as construction work progresses, and the website will be kept up to date.
- 2.2. The website for the Project (northlondonheatandpower.london) is updated with as the project progresses, and is intended to provide relevant information for local residents and businesses, and potential contractors, as well as other interested parties. Website updates with relevant information can be linked to in community newsletters and emails for those who express an interest in receiving updates on the Project. The most recently updated information includes a new community section for news relevant to the Community Liaison Group and construction information.
- 2.3. As we go into the first year of construction activity for the project, the communications activity carried out is designed to ensure that anyone interested is able to find out what is happening via the project website, that social media is used to update and alert to works taking place, and that the Community Liaison Group is an effective liaison group for a two way flow of information and issues. The communications approach will also mean that specific activities aimed at potential contractors will be supported by clear information about the project which is readily available on the website and through market information days.

Community Liaison Group

- 2.4. A Community Liaison Group (CLG) has been formed in accordance with the requirements in the Code of Construction Practice (infrastructure.planninginspectorate.gov.uk/projects/london/north-london-heat-and-power-project/?ipcsection=docs) in advance of the start of the construction phase. The group is to ensure the local community surrounding the Edmonton EcoPark are informed in advanced of construction activities that may affect them. This will be a

regular forum for representatives of the community to get detailed updates on the Project plans and raise matters that are important to people who live and work locally.

- 2.5. The first CLG will take place on Wednesday 5 December 2018. Draft Terms of Reference for consideration in the first meeting are attached as Appendix B. An update on the first meeting will be provided at the Authority meeting.
- 2.6. Organisations have been invited to be represented in the CLG that are required by the Code of Construction Practice as well as additional ward councillors and local residents' groups. A full list of invitees is attached as Appendix C. No contractor has been invited to this first meeting, as none will yet be in place, but going forward, relevant contractors will be invited and be expected to attend meetings.
- 2.7. The project website has a community section where all CLG meeting agendas and minutes will be uploaded and any interested parties can provide a comment that can be considered for discussion in CLG meetings.
- 2.8. The Code of Construction Practice provides for the possibility of additional meetings with interested groups, including the Eley Industrial Estate or the residents and businesses at the Meridian Water development, and officers will talk to these groups about their wish for such meetings.

3. PROCUREMENT/WORKS UPDATE

- 3.1. The procurements for preparatory works are progressing. The contract for the works to prepare the Laydown Area within the Lee Valley Regional Park has been let, and work will start in mid January 2019. Invitations to Tender will be requested for the remainder of the Laydown Area works, the new Eastern Access onto the EcoPark from Lee Park Way, and for the contract to repair the Northern Access along Deephams Farm Road.

LB Enfield Engagement

- 3.2. The programme of submission of applications to LB Enfield to discharge requirements under the DCO continues. There are currently two submissions under consideration by LB Enfield: submissions for Deephams Farm Road and For the Temporary Laydown Area.

Market Information Day

- 3.3. In early 2019 another Market Information Day for consultation with suppliers is planned to take place on the Building Works including the Resource Recovery Facility, EcoPark House and site-wide works. This will provide updates on the next planned procurements so interested companies can engage with the plans. Further market information days are expected in 2019 on the ERF construction and commissioning.

4. PROJECT APPOINTMENTS

- 4.1. David Cullen has been appointed as Programme Director by NLWA for managing the successful delivery of the planned Energy Recovery Facility and associated

works on Edmonton EcoPark to support the effective management of waste. His appointment will supplement the existing team who have successfully brought the programme to its current stage. David Cullen took up the post at NLWA for this role on 5 November 2018. The Press Notice announcing his appointment and role is in Appendix D.

5. COMMENTS OF THE LEGAL ADVISER

- 5.1. The Legal Adviser has been consulted in the preparation of this report and has no comments to add.

6. COMMENTS OF THE FINANCIAL ADVISER

- 6.1. The Financial Adviser has been consulted in the preparation of this report and has no comments to add.

List of documents used:

Contact officer:

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APPENDIX A: COMMUNITY NEWSLETTER

North London Heat and Power Project

Issue 1 | November 2018

nlnwa north
london

Heat and
Power
project

Image showing indicative visual of the Edmonton EcoPark from A406.



Welcome to our first construction newsletter

In 2017, we (North London Waste Authority, NLWA) were granted a Development Consent Order (DCO), giving us permission to build a replacement Energy Recovery Facility (ERF) on Edmonton EcoPark and carry out other works on site needed for effective waste management with the new ERF.

NLWA is responsible for disposal, recycling and composting of waste collected by the seven London boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest.

Find out more about how NLWA works with local councils to encourage waste prevention through reducing, reusing and recycling at nlwa.gov.uk and wiseuptowaste.org.uk.

The Project

Work is being undertaken at Edmonton EcoPark to improve how we manage the waste collected by the north London boroughs and recover energy for heat and power.

- a new **Energy Recovery Facility** to replace the existing waste treatment facility that has served us well for nearly 50 years
- a **Resource Recovery Facility** to help sort and manage waste coming onto the site
- a new **Reuse and Recycling Centre** on site for use by the public
- **EcoPark House** – a new building by the River Lee Navigation, which will include offices and a visitor reception centre also offering waste related education

We are planning
to build



For more information on the project and why the works are needed, visit northlondonheatandpower.london.

Preparing For Construction

We are now starting to prepare for construction. As the site becomes busier, we will share regular newsletters with you, to give you the latest information about what is happening, along with any interesting information about the wider impacts of the project.

We are in the process of selecting contractors to deliver the first phase of preparing the site for construction. There will be some preparatory works, due to start in 2019, such as installing site accommodation for the team on the designated area of the Lee Valley Regional Park, and preparing the laydown area to provide space to support construction on the site.

Construction activities, scheduled to take place over the next ten years, have been phased to allow the existing

Energy from Waste (EfW) facility to continue operating during this time.

As we appoint contractors for the phases of the work, we will update you with what is included in that work.

Approximate Construction Timetable

2018	Procurement of contractors begins
2019	Prepare the southern section of the site (the area south of the existing plant)
2020	Resource Recovery Facility and EcoPark House construction
2021	
2022	Prepare the northern section of the site (the area north of the existing plant)
2023	Construction of the Energy Recovery Facility
2024	
2025	Energy Recovery Facility commissioned
2026	Existing plant decommissioned and demolished
2027	
2028	Final Site works

Considerate Construction

NLWA is committed to constructing this project safely, on time and to budget, while also considering the needs of the community.

Construction activity will usually take place between 8am and 6pm on weekdays (Monday-Friday excluding bank holidays) and 8am to 1pm on Saturdays. We will provide advance notice to neighbours if any work outside these times is required.

We are also in the process of establishing a Community Liaison Group. This will be a regular forum for representatives of the local community to meet the project team, get detailed updates on our plans and raise matters that are important to people who live and work locally.

More information on how to get involved is provided online at northlondonheatandpower.london.



 North London Heat and Power

 @NLHPP

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 northlondonheatandpower.london

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Find out more about NLWA at nlwa.gov.uk

APPENDIX B: COMMUNITY LIAISON GROUP DRAFT TERMS OF REFERENCE

North London Heat and Power Project on Edmonton EcoPark

Community Liaison Group: Draft Terms of Reference

1. Introduction

- 1.1 The aim of the Community Liaison Group ('the CLG') is to promote and maximise effective communication between NLWA and members of the public and other key stakeholders about the construction and operation of the North London Heat and Power Project (NLHPP, the Project) on Edmonton EcoPark.
- 1.2 The requirement for a CLG is set out within the Code of Construction Practice (CoCP) submitted with the Development Consent Order (DCO) at northlondonheatandpower.london/document-library/dco-application-documents. The CLG forms a key element of the communications arrangements and its primary purpose is to facilitate communication between NLWA and the local community in the following areas:
- 1.3 To update the local community on the progress of the Project's forthcoming construction activities, including any significant changes in the proposed future activities or operations.
- 1.4 To identify any issues of concern and questions that the community and stakeholders may have in relation to the Project.
- 1.5 To provide a channel so those issues and questions can be addressed by NLWA.
- 1.6 To discuss the instigation of operational changes or mitigation measures that, where possible, could be put in place.

2. Membership

- 2.1 Membership of the group is on a voluntary basis and will be kept under review.
- 2.2 Representatives of NLWA will present at each meeting.
- 2.3 New organisations can be invited to become members at any time with the agreement of the group. Any member can suggest the addition of a new person or persons.
- 2.4 Should any member wish to leave the CLG they may do so at any time and may nominate a suitable replacement member.
- 2.5 The group should aim to keep membership to below 20 persons, to facilitate meaningful discussion and allow people time to speak at each meeting.

3. The Group

- 3.1 The group will share information and engage in discussion about proposed site activities during the construction of the Project.
- 3.2 Members of the CLG will use their local knowledge and experience to anticipate impacts on the local community and speak on behalf of the local community.

- 3.3 During discussions, it is expected that members of the group will make their views known by raising questions, points of concern and alternative suggestions. NLWA (along with their specialist consultants) will respond to these.
- 3.4 To assist the group's understanding and bring an independent third party opinion to the meeting, technical specialists (e.g. a representative from organisations such as the Environment Agency or Canal and River Trust) can be invited to attend a meeting, either by the group or by NLWA.
- 3.5 The aim of the group is to facilitate information flow and address concerns raised, not to change people's minds or achieve consensus. Membership of the group in no way implies personal support of or objection to NLWA's proposal, construction or operation of the facility.

4. Meetings and Conduct of Business

- 4.1 Meetings will be facilitated by AECOM, Consultants to NLWA.
- 4.2 The Chair will agree the agenda with the CLG members and be elected annually. The Chair will liaise with NLWA to make sure that the correct information is available for the meetings.
- 4.3 It is anticipated that the group will meet regularly although the timing of the meetings is anticipated to vary throughout the Project. The frequency of meetings will be re-assessed and a schedule agreed with the group as necessary. The meetings will be held in the early evenings unless agreed otherwise by the group and all meetings will have agendas that will be circulated a week in advance. Meetings are expected to be between one and two hours long.
- 4.4 The group will continue to meet throughout the construction phases for as long as required. A decision to cease meetings of the group will be made by the CLG and NLWA.

5. Venue

- 5.1 The meetings will be held at a location and time that is convenient to the majority of the members of the CLG, and by agreement this can be altered.

6. Administrative Support

- 6.1 NLWA will provide a meeting room for each meeting and the administrative support to the meeting.

7. Communications

- 7.1 Minutes of the meeting will be transcribed by AECOM on behalf of NLWA and circulated to members. Comments will not be attributed to individuals or organisations without clear agreement. If additional information is requested to be included with the minutes by the group it will be included as an appendix or clearly differentiated within the minutes as being added afterwards. The previous minutes will be ratified at each

CLG meeting on agreement from the members. Following this, meeting minutes will be available online at northlondonheatandpower.london.

- 7.2 Members are expected to discuss the issues raised at the meetings with others and bring their views to the meetings. This is part of their responsibility as representatives of other people in the community.

APPENDIX C: COMMUNITY LIAISON GROUP INVITEES

- 6.2. LondonEnergy Ltd.
- 6.3. London Borough of Enfield.
- 6.4. Lee Valley Regional Park Authority.
- 6.5. Eley Industrial Estate.
- 6.6. Neighbouring borough councils as follows:
 - 6.6.1. London Borough of Haringey.
 - 6.6.2. London Borough of Waltham Forest.
 - 6.6.3. London Borough of Barnet.
 - 6.6.4. Hertsmere Borough.
 - 6.6.5. Broxbourne Borough.
 - 6.6.6. Epping Forest District
 - 6.6.7. Welwyn Hatfield Borough.
- 6.7. Edmonton Green Ward councillors.
- 6.8. Lower Edmonton Ward councillors.
- 6.9. Valley Ward councillors.
- 6.10. Higham Hill Ward councillors.
- 6.11. Northumberland Park Ward councillors.
- 6.12. Jubilee Ward councillors
- 6.13. Residents of Edmonton Angel Community Together.
- 6.14. Bountagu Partnership.
- 6.15. Enfield Town Residents Association.
- 6.16. Federation of Enfield Residents' and Allied Associations.
- 6.17. Ponders End Community Development Trust.
- 6.18. Enfield Voluntary Action.

APPENDIX D: PRESS NOTICE - NLWA APPOINTS PROGRAMME DIRECTOR TO LEAD CONSTRUCTION OF NEW ENERGY RECOVERY FACILITY

05 November 2018

North London Waste Authority (NLWA) has appointed David Cullen to be the Programme Director, responsible for delivery of its North London Heat and Power Project. This nationally significant infrastructure project involves the construction of an energy recovery facility and supporting infrastructure at Edmonton in the London Borough of Enfield.

David Cullen

David Cullen takes up the post today (5 November).

A Chartered Engineer, David brings over thirty-five years of experience of major infrastructure projects in the energy and defence sectors. Over the last twenty years with major companies including Mott MacDonald and Jacobs, he has provided programme, project and commercial management expertise in leadership roles to clients such as the MOD, Statkraft and National Grid, most recently on projects such as the Devoll Hydropower Project in Albania and major defence facilities around the UK for the Defence Infrastructure Organisation.

The role

The NLWA is taking forward plans for a new energy recovery facility. This facility will provide a long-term sustainable solution for disposing of the waste of the 2 million residents living in the London boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest.

The plant will be capable of treating 700,000 tonnes of residual waste a year and converting it into 70 MegaWatts of electricity – enough to power 127,000 homes. The project is of national importance and the necessary Development Consent Order has been approved by Government. It is expected that the first preparatory work on site will begin in 2019 and the new plant will be in operation in the mid -2020s.

David will lead the work to ensure construction is planned and managed efficiently and safely in the interests of council tax payers. His appointment shows that the Authority is gearing up with the experience and skills which will turn the project into reality.

ENDS

Notes to editors:

- The North London Waste Authority (NLWA) was established in 1986 and is the waste disposal authority for Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest. Its primary function is to arrange the transport and disposal of waste collected by these boroughs. NLWA is the second largest waste disposal authority in the country. More information on NLWA can be found at nlwa.gov.uk
- The NLHPP is NLWA's project to construct an energy recovery facility and associated plant to replace the existing energy from waste facility at the Edmonton EcoPark, which is expected to reach the end of its operational life around 2025. Further information about the project is available by visiting the project website at northlondonheatandpower.london

For more information, please contact Hannah Paten, Communications Manager, on 020 8489 4360 or hannah.paten@nlwa.gov.uk