

## APPENDIX 2

### Procurement Team Structures of Comparable Waste Disposal Authorities

Authority Name	Type of Contract	Estimated Contract Value	Amount of Waste (Tonnage)	Team Structure
<b>Greater Manchester Waste Disposal Authority</b>	Waste disposal of residual waste Including CA sites and transfer stations	£4-5 billion project over 25 years with £260m capex requirement for facilities.	In the last five years (1998 to 2003) municipal solid waste ("MSW") has grown by an average of over 2% per year to 1,483,323 tonnes. Subject to continued economic growth in the UK as a whole, it would not be unreasonable to conclude that MSW arising in Greater Manchester will continue to grow at a rate of at least 2% per annum.	<p><b>Director of Procurement</b> – who reports directly to the Steering Group. Takes the co-ordinating role.</p> <p><b>Director's Secretary/Admin</b> - provide admin support to the procurement team.</p> <p><b>Project Manager</b> - responsible for the day-to-day management of the project</p> <p><b>Strategy Manager</b> – provide strategic aspects of the project.</p> <p><b>Technical Advisor</b> – provide technical expertise.</p> <p><b>Accounting Services Manager</b> – provide financial input.</p> <p><b>Consultant</b> (Financial) – Agree and deliver work packages relating to financial aspects and offer advice in relation to the procurement strategy.</p> <p><b>Consultant</b> (Legal) – provide legal aspects, in consultation with the project team.</p> <p><b>Consultant</b> (Technical) – provide technical input.</p> <p><b>Other officers</b> will be brought into the team as and when necessary to provide their area of knowledge and expertise.</p>

Authority Name	Type of Contract	Estimated Contract Value	Amount of Waste (Tonnage)	Team Structure
<b>Gloucestershire County Council</b>	<p>1. Original integrated waste management contract through PFI process was aborted.</p> <p>2. New contract procurement includes two-stage procurement process:</p> <p>Stage 1: Operation of HRRC's treatment of dry recyclables from CA only</p> <p>Stage 2: Residual waste diversion from landfill, which will be long-term and transfer the interim landfill element over once awarded</p>	<p>Outline service specification and modeling estimates a range of £650 – £700 million for a 25 year contract.</p> <p>£25.1 million for the capital element of this contract. By August 2006</p>	<p>The county produces 260,000 tonnes of rubbish every year. Waste arising per household has been shown to rise by an average of 3 per cent.</p>	<p><b>Strategic Waste Manager</b> – Oversees the project management and provides technical input from County Council's perspective.</p> <p><b>Project Manager</b> – Day to day project management of the Waste procurement strategy project.</p> <p><b>Project support</b> – Project support and administration for the team to include document and configuration management.</p> <p><b>Finance Officer</b> – Input to financial aspects of the project.</p> <p><b>Legal personnel</b> – Input to legal aspects of the project.</p> <p><b>2 Waste management Officers</b>– Input to technical aspects of the project</p> <p><b>Consultant (Financial)</b> – Agree and deliver work packages relating to financial aspects in consultation with the above people. To also assist with project management and offer advice in relation to the procurement strategy.</p> <p><b>Consultant (Legal)</b> – Agree and deliver work packages relating to legal aspects, in consultation with the project team.</p> <p><b>Consultant (Technical)</b> – Agree and deliver work packages relating to technical aspects in consultation with the above people.</p>

Authority Name	Type of Contract	Estimated Contract Value	Amount of Waste (Tonnage)	Team Structure
<b>Merseyside Waste Disposal Authority</b>	<p>Treatment &amp; disposal of residual waste CA sites</p> <p>3x Transfer Stations</p> <p>May offer bulking facilities also</p> <p>No collection Recyclables are dealt with direct through boroughs to reprocessors</p>	<p>Not decided yet – but £75m indicative was worked out over the total £2-3b contract value</p>	<p>The Merseyside region produces more than 800,000 tonnes of domestic waste each year, as at 2005. With a future estimate of 900,000tpa of waste.</p>	<p><b>Procurement Director</b> - (secondment from 4Ps with PFI experience &amp; political lead). Co-ordinates the external advisers.</p> <p><b>Deputy Procurement Manager</b> (previous Contracts Manager for WDA)</p> <p><b>Project Manager</b> (pure project management, not waste experience)</p> <p><b>3 x Project Management Assistants</b> (pure project management experience)</p> <p><b>Full-time Assistant Treasurer</b> (seconded from St Helen's Borough Council)</p> <p><b>Part-time Property Services person</b> (seconded from St Helen's Borough Council (3 days /wk)</p> <p><b>Lawyer</b> (to be seconded from another district full-time for 3 years)</p> <p><b>Corporate Services / Admin person</b> (full-time)</p> <p><b>Communications person</b> (full-time)</p>
<b>NLWA</b>	<p>To be confirmed but will include facilities for recycling, composting and residual waste treatment, including a landfill element</p>	<p>Modelled to be up to £3.5 billion including the cost of financing (excluding inflation) over the lifetime of the contract(s)</p>	<p>Approximately, 1 million tonnes pa</p>	<p><b>Head of Waste Strategy and contracts-</b> Oversees the project management (in addition to the current role of running the current contracts and the development of future policy).</p> <p><b>Procurement Manager</b> – Day to day project management of the Waste procurement strategy project.</p> <p><b>Project Support Officer</b> – Project support and administration for the team to include document and configuration management.</p> <p><b>Technical Officer</b> - Vacant</p>