

NORTH LONDON WASTE AUTHORITY

REPORT TITLE:
2015/16 STATEMENT OF ACCOUNTS

REPORT OF:
FINANCIAL ADVISER

FOR SUBMISSION TO:
AUTHORITY MEETING

DATE:
29 September 2016

SUMMARY OF REPORT:

The 2015/16 draft Statement of Accounts was signed by the Financial Adviser on 29 June 2016 in accordance with the Accounts and Audit Regulation requirements and submitted to KPMG, the Authority's external auditor. The auditor is required to report to Members in advance of issuing a formal audit opinion on the Authority's accounts. The Report to those Charged with Governance (ISA 260 report) advises that the external auditor has completed this work for 2015/16 and asks Members to consider his findings and to approve the Authority's 2015/16 letter of management representation so that he may issue his opinion on the Authority's 2015/16 accounts.

The accounts must be published by 30 September 2016. KPMG LLP will be in attendance at the meeting.

This report summarises the auditor's findings and invites Members to authorise signature of the Authority's letter of management representation. The report presents the audited 2015/16 Statement of Accounts including the Authority's Annual Governance Statement for approval.

The report has the following Appendices:

Appendix A: The ISA 260 report;

Appendix B: Authority's letter of management representation;

Appendix C: Audited 2015/16 Statement of Accounts including the Authority's Annual Governance Statement

RECOMMENDATIONS:

The Authority is recommended to:

- (i) Note the Report to those Charged with Governance (ISA 260 report) and the Authority's response not to amend the Authority's group financial statements for the unadjusted audit difference in the accounts of LondonWaste Ltd.
- (ii) Authorise the Financial Adviser to sign the 2015/16 letter of management representation.
- (iii) Approve the Authority's 2015/16 Statement of Accounts and Annual Governance Statement and authorise the Chair and Clerk to sign these documents

Signed by the Financial Adviser

DATE: 20 September 2016

1 **Introduction**

- 1.1 The 2015/16 outturn was reported to the June Authority meeting. The report concluded that the Authority ended the year in good financial health with revenue balances of £13.874m at 31 March 2016 – an improvement of £4.459m compared with the February forecast.
- 1.2 The Authority's final outturn and revenue balance position is unchanged from the position reported in June.
- 1.3 These statements are prepared in accordance with International Financial Reporting Standards and provide an important means by which the Authority accounts for its stewardship of public funds. The Accounts and Audit Regulations 2011 require the Financial Adviser, as the Authority's responsible financial officer, to sign the accounts before audit. The draft statement was duly signed on 29 June 2016 and passed to the external auditor.
- 1.4 The draft audited Statement of Accounts was considered by the Members' Finance Working Group on 8 September 2016 which provided Members with an opportunity to examine in some detail the draft statement, the annual governance statement and to consider the external auditor's findings.
- 1.5 The Statement of Accounts includes Group accounts for the Authority and LondonWaste Ltd (LWL). It should be noted that the financial year for LWL is a calendar year, whereas that of the Authority is a municipal year.
- 1.6 As the responsible financial officer, the Financial Adviser is required to report to the Authority on any material amendments made as a result of the audit. Similarly, auditing standards placed on the auditor requires that he presents a Report to those Charged with Governance to the Authority at this time setting out the key issues that Members should consider before the audit is completed and before the auditor issues a formal opinion on the Authority's accounts. The Report to those Charged with Governance (ISA 260) is attached at Appendix A.

2 **Key Messages**

- 2.1 Key Issues and Recommendations
 - 2.1.1 The ISA 260 report will identify key issues and recommendations where necessary. No issues have been raised. The Audit report confirms that the Authority has implemented all of the recommendations arising from the 2014/15 audit.
- 2.2 **Audit differences**
 - 2.2.1 The auditor has identified one audit difference not included in the presented accounts. The Authority has not included in its group accounts (which incorporate LWL's financial statements) a difference of £84,000. The difference which arises in LWL's accounts is explained on page 17 of the audit report (Appendix A). LWL informed its auditor BDO, that it would not be restating the accounts for this item as it was not material.
 - 2.2.2 Given the relatively low sum involved and the benefits of maintaining consistency of accounting treatment within the Group, officers are recommending that no

adjustments are made in respect of this item in the Authority's group accounts. This view is reflected in the letter of management representation attached at Appendix B.

2.3 **Value for Money conclusion**

2.3.1 As part of their audit work, KPMG have considered whether the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The auditor has concluded that "...the authority has made proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people".

2.4 **Certificate**

2.4.1 KPMG anticipates issuing an unqualified audit opinion by 30 September 2016 once the Authority provides the letter of management representation and approves the Statement of Accounts. The Authority is recommended to authorise the Financial Adviser to sign the 2015/15 letter of management representation. The draft letter is included at Appendix B of this report.

2.4.2 The draft 2015/16 statement of accounts is attached at Appendix C.

3 **Comments of the Legal Adviser**

3.1 The Legal Adviser has been consulted in the preparation of this report and all comments have been incorporated.

Local Government Act 1972 - Section 100 as amended

Documents used in the preparation of this report:-

Accounts and Audit Regulations 2011 (SI 2011/817)

KPMG External Audit Report 2015/16 – North London Waste Authority

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External Audit Report 2015/16

North London Waste Authority

15 September 2016



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This report is addressed to the Authority and has been prepared for the sole use of the Authority. We take no responsibility to any member of staff acting in their individual capacities, or to third parties. Public Sector Audit Appointments issued a document entitled Statement of Responsibilities of Auditors and Audited Bodies summarising where the responsibilities of auditors begin and end and what is expected from audited bodies. We draw your attention to this document which is available on Public Sector Audit Appointment's website (www.psa.co.uk).

External auditors do not act as a substitute for the audited body's own responsibility for putting in place proper arrangements to ensure that public business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively.

We are committed to providing you with a high quality service. If you have any concerns or are dissatisfied with any part of KPMG's work, in the first instance you should contact Philip Johnstone, the engagement lead to the Authority, who will try to resolve your complaint. If you are dissatisfied with your response please contact the national lead partner for all of KPMG's work under our contract with Public Sector Audit Appointments Limited, Andrew Sayers (on 0207 694 8981, or by email to andrew.sayers@kpmg.co.uk). After this, if you are still dissatisfied with how your complaint has been handled you can access PSAA's complaints procedure by emailing generalenquiries@psaa.co.uk, by telephoning 020 7072 7445 or by writing to Public Sector Audit Appointments Limited, 3rd Floor, Local Government House, Smith Square, London, SW1P 3H.



Section one: Introduction



This document summarises:

- The key issues identified during our audit of the financial statements for the year ended 31 March 2016 for the Authority; and
- Our assessment of the Authority's arrangements to secure value for money.

Scope of this report

This report summarises the key findings arising from:

- Our audit work at North London Waste Authority ('the Authority') in relation to the Authority's 2015/16 financial statements; and
- The work to support our 2015/16 conclusion on the Authority's arrangements to secure economy, efficiency and effectiveness in its use of resources ('VFM conclusion').

Financial statements

Our *External Audit Plan 2015/16*, presented to you in June 2016, set out the four stages of our financial statements audit process.



This report focuses on the third stage of the process: substantive procedures. Our on site work for this took place during July 2016.

We are now in the final phase of the audit, the completion stage. Some aspects of this stage are also discharged through this report.

VFM Conclusion

Our External Audit Plan 2015/16 explained our risk-based approach to VFM work. We have now completed the work to support our 2015/16 VFM conclusion. This included:

- assessing the potential VFM risks and identifying the residual audit risks for our VFM conclusion; and
- Considering the results of any relevant work by the Authority and other inspectorates and review agencies in relation to these risk areas.

Structure of this report

This report is structured as follows:

- Section 2 summarises the headline messages.
- Section 3 sets out our key findings from our audit work in relation to the 2015/16 financial statements of the Authority and the fund.
- Section 4 outlines our key findings from our work on the VFM conclusion.

We have also reviewed your progress in implementing recommendations made since our previous audit.

Acknowledgements

We would like to take this opportunity to thank officers and Members for their continuing help and co-operation throughout our audit work.



Section two: Headlines



This table summarises the headline messages for the Authority. Sections three and four of this report provide further details on each area.

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Proposed audit opinion	We anticipate issuing an unqualified audit opinion on the Authority's financial statements by 30 September 2016. We will also report that your Annual Governance Statement complies with guidance issued by CIPFA/SOLACE in June 2007.
Audit adjustments	<p>Our audit did not identify any audit adjustments The Authority has made a small number of non-trivial adjustments, most of which were of a presentational nature. There was no impact on the accounts from these presentational adjustments.</p> <p>The group financial statements incorporate one unadjusted error originally reported to LondonWaste Limited (LWL) by its auditors, BDO. The effect of this unadjusted error would be to increase the group's surplus by £84,000, with no effect on the group's net assets. We provide further information on this unadjusted misstatement in Appendix 1.</p> <p>We have not raised any recommendations in relation to this year's audit.</p>
Key financial statements audit risks	We review risks to the financial statements on an ongoing basis. We identified no significant risks specific to the Authority during 2015/16 with respect to the financial statements.
Accounts production and audit process	<p>We received complete draft accounts on 29 June 2016 in accordance with the DCLG deadline. The accounting policies, accounting estimates and financial statement disclosures are in line with the requirements of the Code</p> <p>We have noted an improvement in the quality of the accounts and the supporting working papers. The quality of the accounts and the supporting working papers were of a good standard this year. Officers dealt efficiently with audit queries and the audit process has been completed within the planned timescales.</p> <p>The Authority has implemented all of the recommendations in our <i>ISA 260 Report 2014/15</i> relating to the financial statements.</p> <p>We will debrief with the Closedown team to share views on the final accounts audit. Hopefully this will lead to further efficiencies in the 2016/17 audit process. In particular, we would like to thank Authority Officers who were available throughout the audit visit to answer our queries.</p>



This table summarises the headline messages for the Authority. Sections three and four of this report provide further details on each area.

This table summarises the headline messages. The remainder of this report provides further details on each area.

<p>VFM conclusion and risk areas</p>	<p>We did not identify any VFM risks in our External audit plan 2015/16 presented to you in June 2016.</p> <p>We have worked with officers throughout the year to discuss VFM and our detailed findings are reported in section 4 of this report. There are no matters of any significance arising as result of our VFM audit work.</p> <p>We have concluded that the Authority has made proper arrangements to secure economy, efficiency and effectiveness in its use of resources.</p> <p>We therefore anticipate issuing an unqualified VFM conclusion by 30 September 2016.</p>
<p>Completion</p>	<p>At the date of this report our audit of the financial statements is complete, subject to finalisation and completion procedures being undertaken.</p> <p>You are required to provide us with representations on specific matters such as your going concern assertion and whether the transactions in the accounts are legal and unaffected by fraud. We provided a draft of this representation letter to the Head of Finance on 7 September 2016. We draw your attention to the requirement in our representation letter for you to confirm to us that you have disclosed all relevant related parties to us. We are not asking management to provide any specific representations.</p> <p>We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements.</p>



Section three: Financial Statements

Proposed opinion and audit differences



We have not identified any issues in the course of the audit that are considered to be material.

We anticipate issuing an unqualified audit opinion in relation to the Authority's financial statements by 30 September 2016.

The wording of your Annual Governance Statement complies with guidance issued by CIPFA/SOLACE in June 2007.

Proposed audit opinion

We anticipate issuing an unqualified audit opinion on the Authority's financial statements following approval of the Statement of Accounts by the Authority on 29 September 2016.

Audit differences

In accordance with ISA 260 we are required to report uncorrected audit differences to you. We also report any material misstatements which have been corrected and which we believe should be communicated to you to help you meet your governance responsibilities.

The final materiality (see Appendix two for more information on materiality) level for this year's audit was set at £1.0 million. Audit differences below £50,000 are not considered significant.

We did not identify any material misstatements.

The audit of LondonWaste Limited's (LWL's) accounts identified one unadjusted audit difference. LWL's auditors, BDO, reported this difference to LWL's Board in April 2015.

The Authority has not adjusted its financial statements for these audit differences on consolidation and so the differences are also present within the Authority's group financial statements. We bring this to your attention to help you in fulfilling your governance responsibilities. The audit difference is an under provision of over time costs in 2014.

The effect of this unadjusted audit difference would increase the group's surplus by £84,000 and have no impact on the net assets. We discussed this with management, who have declined to amend the group accounts so as to maintain consistency with LWL.

We identified a small number of presentational adjustments required to ensure that the accounts are compliant with the Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 ('the Code'). We understand that the Authority will be addressing these where significant.

Annual governance statement

We have reviewed the Annual Governance Statement and confirmed that:

- It complies with *Delivering Good Governance in Local Government: A Framework* published by CIPFA/SOLACE; and
- It is not misleading or inconsistent with other information we are aware of from our audit of the financial statements.

Significant audit risks



We have worked with the Authority throughout the year to discuss significant risks and key areas of audit focus.

This section sets out our detailed findings on those risks.

In our *External Audit Plan 2015/16* we reported that we would consider two risk areas that are specifically required by professional standards and report our findings to you. These risk areas were Management override of controls and the Fraud risk of revenue recognition.

The table below sets out the outcome of our audit procedures and assessment on these risk areas.

Fraud risk of revenue recognition

Professional standards require us to make a rebuttable presumption that the fraud risk from revenue recognition is a significant risk.

In our *External Audit Plan 2015/16* we reported that we had extended this presumption to the recognition of expenditure. Due to their nature, we do not consider the receipt of Levy or financing income to be a significant risk and these income streams are therefore excluded from this category. We will consider expenditure streams on an individual basis and focus our work on those streams most susceptible to incorrect recognition in the financial statements. We would expect the areas of contracts, leases and other financial arrangements to be the main areas of focus for our audit of the Authority. We do not consider payroll expenditure, depreciation and impairment or pension costs recognised due to IAS19 or interest expenditure to be areas of significant risk.

There are no matters arising from this work that we need to bring to your attention.

Management override of controls

Professional standards require us to communicate the fraud risk from management override of controls as significant because management is typically in a unique position to perpetrate fraud because of its ability to manipulate accounting records and prepare fraudulent financial statements by overriding controls that otherwise appear to be operating effectively.

Our audit methodology incorporates the risk of management override as a default significant risk. We have not identified any specific additional risks of management override relating to this audit.

In line with our methodology, we carried out appropriate controls testing and substantive procedures, including over journal entries, accounting estimates and significant transactions that are outside the normal course of business, or are otherwise unusual.

There are no matters arising from this work that we need to bring to your attention.

Accounts production and audit process



We have noted that the quality of the accounts and the supporting working papers were of a good standard.

Officers dealt efficiently with audit queries and the audit process could be completed within the planned timescales.

The Authority has implemented all of the recommendations made since our prior year financial audit.

Accounts production and audit process

ISA 260 requires us to communicate to you our views about the significant qualitative aspects of the Authority's accounting practices and financial reporting. We also assessed the Authority's process for preparing the accounts and its support for an efficient audit.

We considered the following criteria:

Element	Commentary
Accounting practices and financial reporting	The Authority has a good financial reporting process. We consider that accounting practices are also appropriate.
Completeness of draft accounts	We received a complete set of draft accounts on 29 June 2016.
Quality of supporting working papers	Our <i>Accounts Audit Protocol</i> , which we issued in June 2016 and discussed with the Head of Finance, set out our working paper requirements for the audit. We have noted an improvement in the quality of the accounts and the supporting working papers, in response to our recommendations made in 2014/15. The quality of working papers provided was good and met the standards specified in our <i>Accounts Audit Protocol</i> .
Response to audit queries	Officers resolved all of our audit queries in a reasonable time.

Element	Commentary
Group audit	To gain assurance over the Authority's group accounts, we placed reliance on work completed by BDO LLP on the financial statements of LondonWaste Limited. The group financial statements contain one unadjusted error originally reported to LWL by BDO, detailed in Appendix 1. We seek management representations that the effect of these unadjusted misstatements in the group accounts is immaterial.

Prior year recommendations

As part of our audit we have specifically followed up the Authority's progress in addressing the recommendations in last years ISA 260 report.

The Authority has implemented all of the recommendations in our *ISA 260 Report 2014/15*.



We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements.

Before we can issue our opinion we require a signed management representation letter.

Once we have finalised our opinions and conclusions we will prepare our Annual Audit Letter and close our audit.

Declaration of independence and objectivity

As part of the finalisation process we are required to provide you with representations concerning our independence.

In relation to the audit of the financial statements of North London Waste Authority for the year ending 31 March 2016, we confirm that there were no relationships between KPMG LLP and North London Waste Authority, its directors and senior management and its affiliates that we consider may reasonably be thought to bear on the objectivity and independence of the audit engagement lead and audit staff. We also confirm that we have complied with Ethical Standards and the Public Sector Audit Appointments Ltd requirements in relation to independence and objectivity.

We have provided a detailed declaration in Appendix three in accordance with ISA 260.

Management representations

You are required to provide us with representations on specific matters such as your financial standing and whether the transactions within the accounts are legal and unaffected by fraud. We have provided a template to the Head of Finance for presentation to the Authority. We require a signed copy of your management representations before we issue our audit opinion.

Other matters

ISA 260 requires us to communicate to you by exception 'audit matters of governance interest that arise from the audit of the financial statements' which include:

- Significant difficulties encountered during the audit;
- Significant matters arising from the audit that were discussed, or subject to correspondence with management;
- Other matters, if arising from the audit that, in the auditor's professional judgment, are significant to the oversight of the financial reporting process; and
- Matters specifically required by other auditing standards to be communicated to those charged with governance (e.g. significant deficiencies in internal control; issues relating to fraud, compliance with laws and regulations, subsequent events, non disclosure, related party, public interest reporting, questions/objections, opening balances etc.).

There are no others matters which we wish to draw to your attention in addition to those highlighted in this report.



Section four: Value for Money

VFM Conclusion



Our VFM conclusion considers whether the Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. We follow a risk based approach to target audit effort on the areas of greatest audit risk. We have concluded that the Authority has made proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people.

Background

The Local Audit and Accountability Act 2014 requires auditors of local government bodies to be satisfied that the Authority 'has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources'.

This is supported by the Code of Audit Practice, published by the NAO in April 2015, which requires auditors to 'take into account their knowledge of the relevant local sector as a whole, and the audited body specifically, to identify any risks that, in the auditor's judgement, have the potential to cause the auditor to reach an inappropriate conclusion on the audited body's arrangements.'

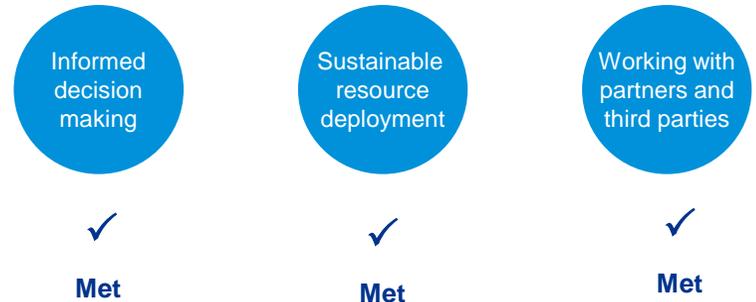
The VFM approach is fundamentally unchanged from that adopted in 2014/2015 and the process is shown in the diagram below. However, the previous two specified reporting criteria (financial resilience and economy, efficiency and effectiveness) have been replaced with a single criteria supported by three sub-criteria.

These sub-criteria provide a focus to our VFM work at the Authority.

Conclusion

We have concluded that the Authority has made proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people.

Overall criterion
In all significant respects, the audited body had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people.



Specific VFM Risks



We have identified a number of specific VFM risks.

In all cases we are satisfied that external or internal scrutiny provides sufficient assurance that the Authority's current arrangements in relation to these risk areas are adequate.

Work completed

In line with the risk-based approach set out on the previous page, and in our *External Audit Plan* we have:

- Assessed the Authority's key business risks which are relevant to our VFM conclusion;
- Identified the residual audit risks for our VFM conclusion, taking account of work undertaken in previous years or as part of our financial statements audit; and
- Considered the results of relevant work by the Authority, inspectorates and review agencies in relation to these risk areas.

Key findings

We concluded that we did not need to carry out additional work for these risks as there was sufficient relevant work that had completed by the Authority, inspectorates and review agencies in relation to these risk areas.

Financial position

In considering the Authority's arrangements for securing financial resilience, we reviewed the outturn position against original plans. The Authority had a revenue under spend of £4.3 million for 2015/16, on a net budget of £66.1 million. The principal activity driver on the Authority's budget is the level of waste tonnage delivered by the seven constituent Councils (Barnet, Camden, Enfield, Hackney, Haringey, Islington, and Waltham Forest). The main elements of the 2015/16 under spend were: less waste to landfill than budgeted (although total waste tonnage actually increased compared with 2014/15); savings in corporate and administrative costs; and not needing to use the contingency.

A balanced budget has been set for 2016/17 with a base net budget of £65.8 million. The Authority is projecting a small under spend of £0.2 million, mainly due to reduced borrowing costs on a refinanced part of a maturing loan in April 2016.

In terms of reserves, the general reserve balance was £13.9 million at 31 March 2016, higher than planned due to the revenue under spend generated in 2015/16. The Authority has included the use of £10 million of the general reserve balance in its 2016/17 budget. This leaves a residual planned general reserve balance of £3.9m which the Financial Adviser has concluded is appropriate for the risks faced by the Authority.



Appendices

Appendix 1: Audit differences

Appendix 2: Materiality and reporting of audit differences

Appendix 3: Independence and objectivity

Audit differences

This appendix sets out the significant audit differences identified during the audit for the year ended 31 March 2016.

We are reporting all audit differences over £50,000.

The cumulative impact of uncorrected audit differences is £84,000.

We are required by ISA 260 to report all uncorrected misstatements, other than those that we believe are clearly trivial, to those charged with governance (which in your case is the Authority). We are also required to report all material misstatements that have been corrected but that we believe should be communicated to you to assist you in fulfilling your governance responsibilities.

Corrected audit differences

There were no material audit differences identified during our audit of North London Waste Authority’s financial statements for the year ended 31 March 2016.

Uncorrected audit differences

There are no uncorrected audit differences arising from our audit of North London Waste Authority’s financial statements for the year ended 31 March 2016. However, the audit of LWL’s accounts identified one unadjusted audit difference. LWL’s auditors, BDO, reported this difference to LWL’s Board in April 2015, see table below for details. Management, have declined to amend the group accounts so as to maintain consistency with LWL’s financial statements.

		Impact				
No.	Income and expenditure statement	Movement in reserves statement	Assets	Liabilities	Reserves	Basis of audit difference
1	Cr Staff Costs £84,000				Dr Reserves Brought Forward £84,000	Being under provision for over-time costs in 2014 by LWL.
	Cr £84,000	-	-	-	Dr £84,000	Total impact of uncorrected audit differences

Presentational Adjustments

A small number of minor amendments focused on presentational improvements have been made to the draft financial statements. The Closedown Team are committed to continuous improvement in the quality of the financial statements submitted for audit in future years.

Materiality and reporting of audit differences

For 2015/16 our materiality is £1 million for the Authority's accounts.

We have reported all audit differences over £50,000 for the Authority's accounts.

Materiality

The assessment of what is material is a matter of professional judgment and includes consideration of three aspects: materiality by value, nature and context.

- Material errors by value are those which are simply of significant numerical size to distort the reader's perception of the financial statements. Our assessment of the threshold for this depends upon the size of key figures in the financial statements, as well as other factors such as the level of public interest in the financial statements.
- Errors which are material by nature may not be large in value, but may concern accounting disclosures of key importance and sensitivity, for example the salaries of senior staff.
- Errors that are material by context are those that would alter key figures in the financial statements from one result to another – for example, errors that change successful performance against a target to failure.

We used the same planning materiality reported in our External Audit Plan 2015/16, presented to you in June 2016.

Materiality for the Authority's accounts was set at £1 million which equates to around 1.7 percent of gross expenditure. We design our procedures to detect errors in specific accounts at a lower level of precision.

Reporting to the Authority

Whilst our audit procedures are designed to identify misstatements which are material to our opinion on the financial statements as a whole, we nevertheless report to the Authority any misstatements of lesser amounts to the extent that these are identified by our audit work.

Under ISA 260, we are obliged to report omissions or misstatements other than those which are 'clearly trivial' to those charged with governance. ISA 260 defines 'clearly trivial' as matters that are clearly inconsequential, whether taken individually or in aggregate and whether judged by any quantitative or qualitative criteria.

ISA 450 requires us to request that uncorrected misstatements are corrected.

In the context of the Authority, we propose that an individual difference could normally be considered to be clearly trivial if it is less than £50,000 for the Authority.

Where management have corrected material misstatements identified during the course of the audit, we will consider whether those corrections should be communicated to the Authority to assist it in fulfilling its governance responsibilities.

Declaration of independence and objectivity

Auditors appointed by Public Sector Audit Appointments Ltd must comply with the Code of Audit Practice.

Requirements

Auditors appointed by Public Sector Audit Appointments Ltd must comply with the Code of Audit Practice (the 'Code') which states that:

"The auditor should carry out their work with integrity, objectivity and independence, and in accordance with the ethical framework applicable to auditors, including the ethical standards for auditors set by the Financial Reporting Council, and any additional requirements set out by the auditor's recognised supervisory body, or any other body charged with oversight of the auditor's independence. The auditor should be, and should be seen to be, impartial and independent. Accordingly, the auditor should not carry out any other work for an audited body if that work would impair their independence in carrying out any of their statutory duties, or might reasonably be perceived as doing so."

In considering issues of independence and objectivity we consider relevant professional, regulatory and legal requirements and guidance, including the provisions of the Code, the detailed provisions of the Statement of Independence included within the Public Sector Audit Appointments Ltd *Terms of Appointment* ('Public Sector Audit Appointments Ltd Guidance') and the requirements of APB Ethical Standard 1 *Integrity, Objectivity and Independence* ('Ethical Standards').

The Code states that, in carrying out their audit of the financial statements, auditors should comply with auditing standards currently in force, and as may be amended from time to time. Public Sector Audit Appointments Ltd guidance requires appointed auditors to follow the provisions of ISA (UK&I) 260 *Communication of Audit Matters with Those Charged with Governance* that are applicable to the audit of listed companies. This means that the appointed auditor must disclose in writing:

- Details of all relationships between the auditor and the client, its directors and senior management and its affiliates, including all services provided by the audit firm and its network to the client, its directors and senior management and its affiliates, that the auditor considers may reasonably be thought to bear on the auditor's objectivity and independence.
- The related safeguards that are in place.
- The total amount of fees that the auditor and the auditor's network firms have charged to the client and its affiliates for the provision of services during the reporting period, analysed into appropriate categories, for example, statutory audit services, further audit services, tax advisory services and other non-audit services. For each category, the amounts of any future services which have been contracted or where a written proposal has been submitted are separately disclosed. We do this in our *Annual Audit Letter*.

Appointed auditors are also required to confirm in writing that they have complied with Ethical Standards and that, in the auditor's professional judgement, the auditor is independent and the auditor's objectivity is not compromised, or otherwise declare that the auditor has concerns that the auditor's objectivity and independence may be compromised and explaining the actions which necessarily follow from his. These matters should be discussed with the Authority.

Ethical Standards require us to communicate to those charged with governance in writing at least annually all significant facts and matters, including those related to the provision of non-audit services and the safeguards put in place that, in our professional judgement, may reasonably be thought to bear on our independence and the objectivity of the Engagement Lead and the audit team.

Declaration of independence and objectivity (cont.)

We confirm that we have complied with requirements on objectivity and independence in relation to this year's audit of the Authority's financial statements.

General procedures to safeguard independence and objectivity

KPMG's reputation is built, in great part, upon the conduct of our professionals and their ability to deliver objective and independent advice and opinions. That integrity and objectivity underpins the work that KPMG performs and is important to the regulatory environments in which we operate. All partners and staff have an obligation to maintain the relevant level of required independence and to identify and evaluate circumstances and relationships that may impair that independence.

Acting as an auditor places specific obligations on the firm, partners and staff in order to demonstrate the firm's required independence. KPMG's policies and procedures regarding independence matters are detailed in the *Ethics and Independence Manual* ('the Manual'). The Manual sets out the overriding principles and summarises the policies and regulations which all partners and staff must adhere to in the area of professional conduct and in dealings with clients and others.

KPMG is committed to ensuring that all partners and staff are aware of these principles. To facilitate this, a hard copy of the Manual is provided to everyone annually. The Manual is divided into two parts. Part 1 sets out KPMG's ethics and independence policies which partners and staff must observe both in relation to their personal dealings and in relation to the professional services they provide. Part 2 of the Manual summarises the key risk management policies which partners and staff are required to follow when providing such services.

All partners and staff must understand the personal responsibilities they have towards complying with the policies outlined in the Manual and follow them at all times. To acknowledge understanding of and adherence to the policies set out in the Manual, all partners and staff are required to submit an annual ethics and independence confirmation. Failure to follow these policies can result in disciplinary action.

Auditor declaration

In relation to the audit of the financial statements of North London Waste Authority for the financial year ending 31 March 2016, we confirm that there were no relationships between KPMG LLP and North London Waste Authority, its directors and senior management and its affiliates that we consider may reasonably be thought to bear on the objectivity and independence of the audit engagement lead and audit staff. We also confirm that we have complied with Ethical Standards and the Public Sector Audit Appointments Ltd requirements in relation to independence and objectivity.

Appendix three

Audit Independence

Audit Fees

Our scale fee for the audit was £18,270 plus VAT (£18,270 in 2014/15). This fee was in line with that highlighted within our audit plan agreed by the Authority in June 2016.

Non-audit services

We have not undertaken any non-audit services for the Authority.



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The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

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P. Johnstone
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29 September 2016

Dear Phil

This representation letter is provided in connection with your audit of the financial statements of North London Waste Authority ("the Authority"), for the year ended 31 March 2016, for the purpose of expressing an opinion:

- i. as to whether these financial statements give a true and fair view of the financial position of the Authority and the Group as at 31 March 2016 and of the Authority's and the Group's expenditure and income for the year then ended; and
- ii. whether the financial statements have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16.

These financial statements comprise the Authority and Group Movement in Reserves Statements, the Authority and Group Comprehensive Income and Expenditure Statements, the Authority and Group Balance Sheets, the Authority and Group Cash Flow Statements and the related notes.

The Authority confirms that the representations it makes in this letter are in accordance with the definitions set out in the Appendix to this letter.

The Authority confirms that, to the best of its knowledge and belief, having made such inquiries as it considered necessary for the purpose of appropriately informing itself:

Financial statements

1. The Authority has fulfilled its responsibilities, as set out in the Accounts and Audit Regulations 2015, for the preparation of financial statements that:
 - i. give a true and fair view of the financial position of the Authority and the Group as at 31 March 2016 and of the Authority's and the Group's expenditure and income for the year then ended; and
 - ii. have been prepared properly in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16.

The financial statements have been prepared on a going concern basis.

2. Measurement methods and significant assumptions used by the Authority in making accounting estimates, including those measured at fair value, are reasonable.
3. All events subsequent to the date of the financial statements and for which IAS 10 *Events after the reporting period* requires adjustment or disclosure have been adjusted or disclosed.
4. The effects of uncorrected misstatements are immaterial, both individually and in aggregate, to the financial statements as a whole. A list of the uncorrected misstatements is attached to this representation letter.

Information provided

5. The Authority has provided you with:
 - access to all information of which it is aware, that is relevant to the preparation of the financial statements, such as records, documentation and other matters;
 - additional information that you have requested from the Authority for the purpose of the audit; and
 - unrestricted access to persons within the Authority and the Group from whom you determined it necessary to obtain audit evidence.
6. All transactions have been recorded in the accounting records and are reflected in the financial statements.
7. The Authority confirms the following:
 - i) The Authority has disclosed to you the results of its assessment of the risk that the financial statements may be materially misstated as a result of fraud.

Included in the Appendix to this letter are the definitions of fraud, including misstatements arising from fraudulent financial reporting and from misappropriation of assets.

- ii) The Authority has disclosed to you all information in relation to:
 - a) Fraud or suspected fraud that it is aware of and that affects the Authority and the Group and involves:
 - management;
 - employees who have significant roles in internal control; or
 - others where the fraud could have a material effect on the financial statements;and
 - b) allegations of fraud, or suspected fraud, affecting the Authority's and Group's financial statements communicated by employees, former employees, analysts, regulators or others.

In respect of the above, the Authority acknowledges its responsibility for such internal control as it determines necessary for the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In particular, the Authority acknowledges its responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud and error.

8. The Authority has disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing the financial statements.

9. The Authority has disclosed to you and has appropriately accounted for and/or disclosed in the financial statements, in accordance with IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*, all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.
10. The Authority has disclosed to you the identity of the Authority's and the Group's related parties and all the related party relationships and transactions of which it is aware. All related party relationships and transactions have been appropriately accounted for and disclosed in accordance with IAS 24 *Related Party Disclosures*.
11. The Authority confirms that:
- The financial statements disclose all of the key risk factors, assumptions made and uncertainties surrounding the Authority's and the Group's ability to continue as a going concern as required to provide a true and fair view.
 - Any uncertainties disclosed are not considered to be material and therefore do not cast significant doubt on the ability of the Authority and the Group to continue as a going concern.
12. On the basis of the process established by the Authority and having made appropriate enquiries, the Authority is satisfied that the actuarial assumptions underlying the valuation of defined benefit obligations are consistent with its knowledge of the business and are in accordance with the requirements of IAS 19 (revised) *Employee Benefits*.

The Authority further confirms that:

- all significant retirement benefits, including any arrangements that are:
 - statutory, contractual or implicit in the employer's actions;
 - arise in the UK and the Republic of Ireland or overseas;
 - funded or unfunded; and
 - approved or unapproved,

have been identified and properly accounted for; and

- all plan amendments, curtailments and settlements have been identified and properly accounted for.

Specific representations

BDO identified a non trivial misstatement during their audit of LondonWaste Ltd (LWL). The misstatement is not material to the financial statements. As a result the Authority has not adjusted the financial statements on consolidation.

Unadjusted misstatement	Income and Expenditure Statement	Movement in Reserves Statement	Assets	Liabilities	Reserves
Under provision for over-time costs in 2014 by LWL	Cr Staff Costs £84k	-	-	-	Dr. Reserves Brought Forward £84k
Total	Cr £84k	-	-	-	Dr £84k

This letter was tabled and agreed at the meeting of the Authority on 29 September 2016.

Yours faithfully,

Mike O'Donnell
Financial Adviser
North London Waste Authority

Appendix to the Authority Representation Letter of North London Waste Authority: Definitions

Financial Statements

A complete set of financial statements comprises:

- A Comprehensive Income and Expenditure Statement for the period;
- A Balance Sheet as at the end of the period;
- A Movement in Reserves Statement for the period;
- A Cash Flow Statement for the period; and
- Notes, comprising a summary of significant accounting policies and other explanatory information.

A local authority is required to present group accounts in addition to its single entity accounts where required by chapter nine of the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16.

A housing authority must present:

- a HRA Income and Expenditure Statement; and
- a Movement on the Housing Revenue Account Statement.

A billing authority must present a Collection Fund Statement for the period showing amounts required by statute to be debited and credited to the Collection Fund.

A pension fund administering authority must prepare Pension Fund accounts in accordance with Chapter 6.5 of the Code of Practice.

An entity may use titles for the statements other than those used in IAS 1. For example, an entity may use the title 'statement of comprehensive income' instead of 'statement of profit or loss and other comprehensive income'.

Material Matters

Certain representations in this letter are described as being limited to matters that are material.

IAS 1.7 and IAS 8.5 state that:

“Material omissions or misstatements of items are material if they could, individually or collectively, influence the economic decisions that users make on the basis of the financial statements. Materiality depends on the size and nature of the omission or misstatement judged in the surrounding circumstances. The size or nature of the item, or a combination of both, could be the determining factor.”

Fraud

Fraudulent financial reporting involves intentional misstatements including omissions of amounts or disclosures in financial statements to deceive financial statement users.

Misappropriation of assets involves the theft of an entity's assets. It is often accompanied by false or misleading records or documents in order to conceal the fact that the assets are missing or have been pledged without proper authorisation.

Error

An error is an unintentional misstatement in financial statements, including the omission of an amount or a disclosure.

Prior period errors are omissions from, and misstatements in, the entity's financial statements for one or more prior periods arising from a failure to use, or misuse of, reliable information that:

- a) was available when financial statements for those periods were authorised for issue; and
- b) could reasonably be expected to have been obtained and taken into account in the preparation and presentation of those financial statements.

Such errors include the effects of mathematical mistakes, mistakes in applying accounting policies, oversights or misinterpretations of facts, and fraud.

Management

For the purposes of this letter, references to "management" should be read as "management and, where appropriate, those charged with governance".

Related Party and Related Party Transaction

Related party:

A related party is a person or entity that is related to the entity that is preparing its financial statements (referred to in IAS 24 *Related Party Disclosures* as the "reporting entity").

- a) A person or a close member of that person's family is related to a reporting entity if that person:
 - i. has control or joint control over the reporting entity;
 - ii. has significant influence over the reporting entity; or
 - iii. is a member of the key management personnel of the reporting entity or of a parent of the reporting entity.
- b) An entity is related to a reporting entity if any of the following conditions applies:
 - i. The entity and the reporting entity are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - ii. One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - iii. Both entities are joint ventures of the same third party.
 - iv. One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - v. The entity is a post-employment benefit plan for the benefit of employees of either the reporting entity or an entity related to the reporting entity. If the reporting entity is itself such a plan, the sponsoring employers are also related to the reporting entity.
 - vi. The entity is controlled, or jointly controlled by a person identified in (a).
 - vii. A person identified in (a)(i) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).

Key management personnel in a local authority context are all chief officers (or equivalent), elected members, the chief executive of the authority and other persons having the authority and responsibility for planning, directing and controlling the activities of the authority, including the oversight of these activities.

A reporting entity is exempt from the disclosure requirements of IAS 24.18 in relation to related party transactions and outstanding balances, including commitments, with:

- a) a government that has control, joint control or significant influence over the reporting entity;
and
- b) another entity that is a related party because the same government has control, joint control or significant influence over both the reporting entity and the other entity.

Related party transaction:

A transfer of resources, services or obligations between a reporting entity and a related party, regardless of whether a price is charged.

North London Waste Authority

Statement of Accounts for the year ended

31 March 2016

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North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

STATEMENT OF RESPONSIBILITIES FOR THE STATEMENT OF ACCOUNTS

THE AUTHORITY'S RESPONSIBILITIES

The Authority is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs as the Chief Finance Officer. For the North London Waste Authority that officer is the Financial Adviser.
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets.
- Approve the Statement of Accounts.

THE FINANCIAL ADVISER'S RESPONSIBILITIES

The Financial Adviser is responsible for the preparation of the Authority's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code of Practice). In preparing this Statement of Accounts, the Financial Adviser has:

- selected suitable accounting policies and then applied them consistently;
- made judgements and estimates that were reasonable and prudent;
- prepared the financial statements on the going concern basis unless it is inappropriate to presume that the Authority will continue in business; and
- complied with the Code of Practice.

The Financial Adviser has also:

- kept proper accounting records which were up to date; and
- taken reasonable steps for the prevention and detection of fraud and other irregularities.

CERTIFICATION BY THE FINANCIAL ADVISER

The accounts which follow have been prepared in accordance with the requirements of Regulation 9 of the Accounts and Audit Regulations 2015 issued under the Local Audit and Accountability Act 2014 and, except where specifically stated, in accordance with all recognised statutory requirements and codes of practice applicable to local authorities.

I certify that the statement of accounts gives a true and fair view of the financial position of the Authority and of the Group as at 31 March 2016 and the income and expenditure of the Authority and of the Group for the year then ended.

Mike O'Donnell, CPFA

Financial Adviser 29 September 2016

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF NORTH LONDON WASTE AUTHORITY

We have audited the financial statements of North London Waste Authority for the year ended 31 March 2016 on pages 11 to 46. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16.

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014. Our audit work has been undertaken so that we might state to the members of the Authority, as a body, those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the members of the Authority, as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the Financial Adviser and auditor

As explained more fully in the Statement of the Financial Adviser's Responsibilities, the Financial Adviser is responsible for the preparation of the Statement of Accounts, which includes the financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom, and for being satisfied that the financial statements give a true and fair view. Our responsibility is to audit, and express an opinion on, the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the Authority's and the Group's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Financial Adviser; and the overall presentation of the financial statements.

In addition, we read all the financial and non-financial information in the Narrative Statement to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the financial position of the Authority and the Group as at 31 March 2016 and of the Authority's and the Group's expenditure and income for the year then ended;
- have been properly prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16.

Matters on which we are required to report by exception

The Code of Audit Practice requires us to report to you if:

- the Annual Governance Statement set out on pages 8 to 10 does not reflect compliance with 'Delivering Good Governance in Local Government: a Framework' published by CIPFA/SOLACE in June 2007; or
- the information given in the Narrative Statement for the financial year for which the financial statements are prepared is not consistent with the financial statements; or

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

- any matters have been reported in the public interest under Section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of, the audit; or
- any recommendations have been made under Section 24 of the Local Audit and Accountability Act 2014; or
- any other special powers of the auditor have been exercised under the Local Audit and Accountability Act 2014.

We have nothing to report in respect of these matters.

Conclusion on North London Waste Authority's arrangements for securing economy, efficiency and effectiveness in the use of resources

Authority's responsibilities

The Authority is responsible for putting in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources, to ensure proper stewardship and governance, and to review regularly the adequacy and effectiveness of these arrangements.

Auditor's responsibilities

We are required under Section 20(1) (c) of the Local Audit and Accountability Act 2014 to satisfy ourselves that the Authority has made proper arrangements for securing economy, efficiency and effectiveness in its use of resources. The Code of Audit Practice issued by the Comptroller and Auditor General (C&AG) requires us to report to you our conclusion relating to proper arrangements.

We report if significant matters have come to our attention which prevent us from concluding that the Authority has put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources. We are not required to consider, nor have we considered, whether all aspects of the Authority's arrangements for securing economy, efficiency and effectiveness in its use of resources are operating effectively.

Scope of the review of arrangements for securing economy, efficiency and effectiveness in the use of resources

We have undertaken our review in accordance with the Code of Audit Practice, having regard to the guidance on the specified criterion issued by C&AG in November 2015, as to whether North London Waste Authority had proper arrangements to ensure it took properly informed decisions and deployed resources to achieve planned and sustainable outcomes for taxpayers and local people. The C&AG determined this criterion as that necessary for us to consider under the Code of Audit Practice in satisfying ourselves whether North London Waste Authority put in place proper arrangements for securing economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2016.

We planned our work in accordance with the Code of Audit Practice. Based on our risk assessment, we undertook such work as we considered necessary to form a view on whether, in all significant respects, North London Waste Authority had put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources.

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Statement of Accounts for the year ended 31 March 2016

Conclusion

On the basis of our work, having regard to the guidance issued by the C&AG in November 2015, we are satisfied that, in all significant respects, North London Waste Authority put in place proper arrangements to secure economy, efficiency and effectiveness in its use of resources for the year ended 31 March 2016.

Certificate

We certify that we have completed the audit of the financial statements of North London Waste Authority in accordance with the requirements of the Local Audit and Accountability Act 2014 and the Code of Audit Practice.

Philip Johnstone

For and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants
15 Canada Square
London
E14 5GL

29 September 2016

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

NARRATIVE REPORT

INTRODUCTION

The purpose of this foreword is to provide an easily understandable guide to the most significant matters reported in the Authority's accounts which have been prepared in accordance with the *Code of Practice on Local Authority Accounting in the United Kingdom 2015/16* (The Code) and the *Guidance Notes for Practitioners* (both published by the Chartered Institute of Public Finance and Accountancy). The Code requires that four key statements are provided; they comprise:

Movement in Reserves Statement: This shows the movement in the year on the different reserves held by the Authority, analysed into 'usable reserves' (i.e. those that can be applied to fund expenditure) and other reserves. The Surplus or (Deficit) on the Provision of Services line shows the true economic cost of providing the Authority's services, more details of which are shown in the Comprehensive Income and Expenditure Statement.

Comprehensive Income and Expenditure Statement: This summarises the Authority's income and expenditure for the year in accordance with generally accepted accounting practices. Adjustments required to show the extent to which revenue balances have increased or decreased are shown in the Movement in Reserves Statement.

Balance Sheet: This shows the value at the balance sheet date of the assets and liabilities recognised by the Authority. The net assets of the Authority (assets less liabilities) are matched by the reserves held by the Authority. Reserves are reported in two categories. The first category of reserves are usable reserves, i.e. those reserves that the Authority may use to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve that may only be used to fund capital expenditure or repay debt). The second category of reserves is those that the Authority is not able to use to provide services. This category of reserves includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold; and reserves that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

Cash Flow Statement: This summarises the changes in cash and cash equivalents of the Authority during the reporting period. The statement shows how the Authority generates and uses cash and cash equivalents by classifying cash flows as operating, investing and financing activities. The amount of net cash flows arising from operating activities is a key indicator of the extent to which the operations of the Authority are funded by the levy on the NLWA constituent boroughs, charges for non-household waste and other miscellaneous income receipts. Investing activities represent the extent to which cash outflows have been made for resources which are intended to contribute to the Authority's future service delivery. Cash flows arising from financing activities are useful in predicting claims on future cash flows by providers of capital (i.e. borrowing) to the Authority.

GROUP ACCOUNTS

The summarised group accounts show in aggregate the income and expenditure and assets, liabilities and reserves of the group comprising the Authority and the Authority's interest in LondonWaste Ltd.

OPERATING PERFORMANCE

The principal statutory responsibility for the Authority is to receive, treat and/or dispose of waste collected by the seven constituent boroughs; the London Boroughs of Barnet, Camden, Enfield, Hackney, Haringey, Islington and Waltham Forest. The amount of residual waste entering the waste stream in 2015/16 has increased by 8,851 tonnes (1.53%) compared with 2014/15 i.e. from 579,521 tonnes to 588,372 tonnes.

Although not statutorily obliged to do so, the Authority continued to provide key recyclable waste treatment services to six of its constituent boroughs. 52,741 tonnes of compostable waste was sent to the Authority for treatment in 2015/16 (53,547 tonnes in 2014/15), a year on year decrease of 806 tonnes. 118,042 tonnes of dry recyclable waste were delivered to the Authority compared with 116,872 in

North London Waste Authority

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2014/15. The Commingled Income Payment Scheme (CIPS) continued to be a success. The scheme makes contributions towards the costs incurred by constituent boroughs in collecting and delivering dry recyclable materials to the Authority. In practice payments are limited to the income that the Authority receives from the sale of recyclable materials and there is therefore no net cost or benefit to the Authority. Sale prices of dry recyclable materials however remained low in 2015/16 averaging £21.21 per tonne compared with £21.81 in 2014/15. The scheme is beneficial to those boroughs in receipt of the CIPS payments; the Authority expects to pay a total of £2.503m to participating boroughs relating to 2015/16 (£2.549m in 2014/15).

Landfill tax continued to rise in line with the Government's stated intention to raise the standard rate of tax in line with inflation. It was £82.60 per tonne in 2015/16, will rise by £1.80 to £84.40 per tonne in 2016/17 and will continue to rise in line with the retail price index to £86.10 in 2017/18. The Government has said that it remains committed to ensuring rates are not eroded in real terms. The tax has a significant impact on the Authority's budget and therefore the cost to constituent boroughs and is a major driver for diverting waste from landfill.

During the year, LondonWaste Ltd. reached an agreement so that all waste that currently goes to landfill from the Hendon Waste Transfer Station, will instead go to a third-party operated Energy from Waste Facility once it opens in the summer of 2016. This is expected to generate a saving compared to the cost of disposal through landfill.

From October 2015, LondonWaste Ltd. took over the management of the Summers Lane Reuse and Recycling Centre (RRC) in the London Borough of Barnet. North London's reuse shop, 'Second Time Around' was officially opened in November. The shop is located within the Kings Road RRC in Chingford and sells items that have been donated by local residents or rescued from RRCs across North London.

Phase two of the public consultation process to support an application to the Secretary of State for a Development Consent Order (DCO) for the construction of a replacement Energy Recovery Facility at the Eco-Park in Edmonton took place in May and June 2015 and the feedback received has been considered by the Authority. The consultation process informed the preparation of the application for a Development Consent order which was submitted in October 2015 and was subsequently accepted for examination by the Planning Inspectorate. This process is ongoing and a decision is required to be issued by the Secretary of State by 24 February 2017.

The Authority continued to invest in waste prevention and reduction. Work in 2015/16 focussed on food waste reduction, furniture and textile re-use initiatives. Food waste reduction work was delivered through face engagement with residents through information stands and workshops in shopping centres, libraries, universities and community centres. All told, Authority staff were involved in 111 food waste reduction events, directly engaging with over 11,000 residents. For example, the Authority worked with environmental charity, Hubbub, to deliver the North London Pumpkin Rescue Festival. A number of events including a pumpkin party and pumpkin cookery classes were held and the festival diverted an estimated 3.37 tonnes from disposal. Textile re-use was promoted by delivering sewing workshops and 'swishing' (clothing exchange) events across North London. To support this activity, communications activity included ten waste prevention press releases and 484 Tweets resulting in 510 new Twitter followers and 24,547 unique page views of the Authority's Wise Up To Waste website pages on waste prevention.

To support efforts to divert waste from disposal, the Authority operates a third party reuse and recycling credit scheme. This rewards registered charities that repair or recycle donated goods within the constituent boroughs. In 2015/16, the scheme diverted some 2,600 tonnes from disposal.

FINANCIAL PERFORMANCE

The Authority agreed its 2015/16 budget at a level that needed to be sufficiently robust to meet the costs of its day-to-day statutory waste obligations but also sufficient to fund the costs of the North London Heat and Power project and the acquisition of sites for the development of its future waste treatment facilities. In doing so the Authority was aware, as in past years, that if favourable circumstances arose during the year some revenue balances may become available to help fund future budgets. LondonWaste Ltd was able to pay a dividend of £1m in 2015.

North London Waste Authority

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In February 2016 the Authority was advised that revenue balances at 31 March 2016 were forecast to be £9.591m. Since then there has been a reduction in the amount of waste sent to landfill, savings in corporate support service costs, replanning of North London Heat and Power project costs into 2016/17 and no call on the contingency have resulted in revenue balances at 31 March 2016 of £13.874m.

Compared to 2014/15, the net cost of services increased by £1.473m (3%). This can largely be attributed to a number of key areas: Wholesale Electricity prices dropped in the year leading the Authority to pay more through its contract with LondonWaste Ltd. and the costs of processing recyclates increased. The Authority agreed to take on the management of the Summers Lane RRC during the year, increasing its overall RRC expenditure. In addition, timing of the DCO process and consultation created year on year increase in costs. These increases were partially offset by a reduction in landfill tax incurred and a saving on corporate overheads.

The Authority also took the decision when setting the 2015/16 budget to reduce the charges to boroughs for Household and Non-Household waste, causing income to reduce overall. Despite this, the Levy to boroughs overall remained unchanged at £46.452m.

North London Waste Authority

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ANNUAL GOVERNANCE STATEMENT FOR NORTH LONDON WASTE AUTHORITY

1. Scope of Responsibility

North London Waste Authority is responsible for ensuring that its business is conducted in accordance with the law and proper standards, and that public money is safeguarded and properly accounted for, and used economically, efficiently and effectively. The Authority also has a duty under the Local Government Act 1999 to make arrangements to secure continuous improvement in the way in which its functions are exercised, having regard to a combination of economy, efficiency and effectiveness.

In discharging this overall responsibility, The Authority is also responsible for putting in place proper arrangements for governance of its affairs, facilitating the effective exercise of its functions, including arrangements for the management of risk.

2. The Purpose of the System of Internal Control

The governance framework comprises the systems and processes, culture and values, by which the Authority is directed and controlled. It enables the Authority to monitor the achievement of its strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The system of internal control is a significant part of the framework and is designed to manage risk to a reasonable level. It cannot eliminate all risk of failure to achieve policies, aims and objectives and can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of the Authority's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically.

The governance framework has been in place within the North London Waste Authority for the year ended 31 March 2016 and up to the date of approval of the annual report and statement of accounts.

3. The Governance Framework

The key elements of the governance framework in which the Authority functions can be summarised as follows:

- The Authority has a clearly defined set of objectives in terms of service delivery and these are reflected in its contract with LondonWaste Ltd. and other contracts.
- Policy and decision-making are managed and controlled within a strong well-established framework. The Authority's standing orders set out in detail how the Authority operates, how decisions are made and the procedures to be followed to ensure efficiency, transparency and accountability. Political and management control is exercised through Authority Members and Advisers who work to defined and established processes.
- Compliance with policies, laws and regulations is dealt with through a range of written rules and procedures which are regularly reviewed and updated. These include Standing Orders relating to the Authority, Standing Orders relating to Committees, Financial Standing Orders, and Contract Standing Orders.
- Central to the Authority's achievement of its objectives is an effective risk management regime. In addition to regular reviews of detailed risk registers by the Authority's management team, the registers are considered annually by the Members' Finance Working Group. Informed by the annual review, a report is presented to the Authority outlining developments in the Authority's key corporate risks. The report also includes an up to date high level risk register.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

- The Authority is also able to benefit from the rules and procedures set in place by its Lead Borough. Officer responsibilities and actions are controlled through Schemes of Officer Delegation.
- The effective and efficient use of resources and the securing of continuous improvement are achieved through a range of review processes and are integral to both the short-term implementation of the Joint Waste Strategy and the development of the next generation of waste infrastructure and services for north London.
- The financial management of the Authority is organised through a wide range of well-established processes and procedures which deliver strong financial control arrangements. The Authority has in place a detailed strategic budget planning process which is supported by comprehensive Financial Standing Orders. Members receive and consider detailed financial information on a regular basis and this facilitates the political decision making process. The process is further supported by the work of the Members' Finance Working Group.
- Other features of the financial control environment include the production and review of a medium term financial forecast. The Authority also benefits from the Internal Audit Shared Service of the London Boroughs of Camden and Islington which provides assurances to management that the Councils' – and therefore the NLWA's – control systems are adequate, effective and operating as intended and investigates all identified or suspected cases of fraud/irregularity throughout the Authority. The Authority has agreed a plan of action to review the past audit review recommendations and further audit work which will be completed in the year ahead. The work of internal audit is to co-ordinate with that the Authority's external auditor.
- Performance management within the Authority is considered through a range of review arrangements including external/internal audit reviews and annual reports.

4. Review of Effectiveness

North London Waste Authority has responsibility for conducting, at least annually, a review of the effectiveness of its governance framework including the system of internal control. The review of the effectiveness of the system of internal control is a significant part of the framework and is informed by the work of the internal auditors and the executive managers within the Authority who have responsibility for the development, maintenance and ongoing assurance in respect of the internal control environment covering their individual areas of responsibility. This is also supported by reviews conducted by the external auditors and other review agencies. In addition, Authority meetings receive reports on key aspects of the day-to-day work of the Authority and the Authority's financial health.

The Members' Finance Working Group provides an effective means of enabling detailed review and examination by Members of the Authority's financial and risk management issues.

The Authority is further supported the work of the Members' Recycling Working Group and a Member/Officer Steering Group. The Authority continues to have in place strong and effective working arrangements with its constituent boroughs.

As services are provided through the Lead Borough Camden and also Haringey, the Authority has also benefited from reviews undertaken by those authorities in providing corporate and service-based assurance on the overall system of internal control in operation.

The review process has been successful in maintaining awareness of governance and control issues

The Authority is a signatory to the Nottingham declaration on climate change and has committed itself to review and manage its services in such a way as to minimise its climate change impacts.

North London Waste Authority

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5. Significant Governance Issues

No significant governance issue have been identified during the year. Work has been undertaken however to ensure that the Authority's governance arrangements continue to follow best practice:

- A review of Standing Orders was undertaken. Changes were made to reflect new Public Contracts Regulations and the rights of the public to record meetings. The changes were approved by the Authority at its meeting in June 2015.
- The Authority's risk register was reviewed by the Members' Finance Working Group and the conclusions were reported to the Authority in September 2015. A high level risk register for LondonWaste Ltd. was created so that the risks for the company could be taken into account by the Authority as shareholder.
- The Statement of Arrangements between the Authority and the London Boroughs of Camden and Haringey was reviewed during the year and in December and the Authority agreed that this should be revised to reflect current arrangements. Between them, the two boroughs provide the Authority with staff and a number of services including financial matters, IT and legal support. This work is ongoing.
- In January and early February, the seven constituent boroughs each agreed to apportion future levies, from 2016/17, in a way that will incentivise waste prevention and recycling and to enter into an Inter Authority Agreement (IAA) with the Authority. The IAA, executed in May 2016, will formalise the duties and powers of the parties for the next forty years as well as cementing the change to the way that the Levy and charges from the Authority to the boroughs are calculated, as of April 2016.

6. Matters for Future Action

There is a continuing need to keep the Authority's governance and control arrangements under review and to take action where appropriate. This will include:

- Training, where appropriate, to members and officers, and an ongoing review of the over-arching and supporting Risk Registers so that the Authority will be able to track and accurately manage the identified risks associated with all aspects of its work.
- Implementation of any recommendations proposed by the internal audit reviews and the development and completion of a further internal work programme in 2016/17.
- Keeping under review the governance arrangements for LondonWaste Ltd.

7. Signed Agreement

We have been advised of the arrangements that are in place to ensure that an effective system of governance exists in the Authority and of the plan to further review and enhance our governance arrangements in the coming year. We are satisfied with these steps and will monitor their implementation and operation as part of our next review.

Councillor Clyde Loakes
Chair of the NLWA

Mike Cooke
Clerk to the NLWA

North London Waste Authority

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MOVEMENT IN RESERVES STATEMENT

2014/15	General Fund Balance	Earmarked General Fund Reserves	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
	£000	£000	£000	£000	£000	£000
Balance at 31 March 2014	10,742	1,000	1,439	13,181	61,961	75,142
Movement in reserves during 2014/15						
Surplus or (deficit) on provision of services	6,809	-	-	6,809	-	6,809
Other Comprehensive Expenditure and Income	(606)	-	-	(666)	-	666
Total Comprehensive Income and Expenditure	(6,143)	-	-	6,143	-	6,143
Adjustments between accounting basis & funding basis under regulations	(2,463)	-	-	(2,463)	2,463	-
Net Increase/(Decrease) in 2014/15 before transfers to Earmarked Reserves	3,680	-	-	3,680	2,463	6,143
Transfers to/from Earmarked Reserves	1,000	(1,000)	-	-	-	-
Balance at 31 March 2015 carried forward	15,422	-	1,439	16,861	64,424	81,285

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

MOVEMENT IN RESERVES STATEMENT

2015/16	General Fund Balance	Earmarked General Fund Reserves	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Authority Reserves
	£000	£000	£000	£000	£000	£000
Balance at 31 March 2015 brought forward	15,422	-	1,439	16,861	64,424	81,285
<hr/>						
Movement in reserves during 2015/16						
Surplus or (deficit) on provision of services	1,657	-	-	1,657	-	1,657
Other Comprehensive Expenditure and Income	2	-	-	2	-	2
<hr/>						
Total Comprehensive Income and Expenditure	1,659	-	-	1,659	-	1,659
Adjustments between accounting basis & funding basis under regulations	(3,207)	-	-	(3,207)	3,207	-
<hr/>						
Net Increase/(Decrease) in 2015/16	(1,548)	-	-	(1,548)	3,207	1,659
<hr/>						
Balance at 31 March 2016 carried forward	13,874	-	1,439	15,313	67,631	82,944
<hr/>						

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2014/15			Further details of the Authority's Income and Expenditure can be found at Note 2.	2015/16		
Gross Expenditure	Gross Income	Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000		£000	£000	£000
56,897	(14,588)	42,309	Environmental and regulatory services	58,174	(14,392)	43,782
56,897	(14,588)	42,309	Cost Of Services	58,174	(14,392)	43,782
		(46,452)	Other Operating (Income) and Expenditure			(46,452)
		(2,666)	Financing and Investment (Income) and Expenditure			1,013
		(6,809)	(Surplus)/Deficit on Provision of Services			(1,657)
		640	(Surplus)/Deficit on revaluation of Property, Plant and Equipment Assets			0
		26	Actuarial Loss/(Gain) on Pension Assets			(2)
		666	Other Comprehensive Income and Expenditure			(2)
		(6,143)	Total Comprehensive Income and Expenditure			(1,659)

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

BALANCE SHEET

	Note	31 March 2016 £'000	31 March 2015 £'000
Property, Plant and Equipment	10	24,655	26,344
Long Term Investments	11	119,392	119,392
LONG TERM ASSETS		144,047	145,736
<u>Short Term Debtors</u>			
Balance held with LB Camden	22	12,701	12,988
LondonWaste Ltd		2,068	1,822
HM Revenue and Customs		1,249	1,025
Other debtors –revenue		1,132	1,563
CURRENT ASSETS		17,150	17,398
<u>Short Term Creditors</u>			
Short Term Borrowings	12	(25,903)	(26,138)
LondonWaste Ltd		(8,053)	(5,844)
Other Short Term Creditors	17	(3,935)	(4,482)
CURRENT LIABILITIES		(37,891)	(36,464)
Long Term Borrowings	12	(40,000)	(45,000)
Other Long Term Liabilities	23	(362)	(385)
LONG TERM LIABILITIES		(40,362)	(45,385)
NET ASSETS		82,944	81,285
<u>Usable Reserves</u>			
General Fund Balance		13,874	15,422
Capital Receipts Reserve	16	1,439	1,439
<u>Unusable Reserves</u>			
Capital Adjustment Account	13	40,349	37,165
Revaluation Account	14	5,938	5,938
Capital Revaluation Account	15	21,706	21,706
Pension Reserve	23	(362)	(385)
TOTAL RESERVES		82,944	81,285

Mike O'Donnell CPFA

Financial Adviser 29 September 2016

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

CASH FLOW STATEMENT

	Note	2015/16 £'000	2014/15 £'000
Net surplus on the provision of services		(1,657)	(6,809)
Adjustments to net surplus on the provision of services for non-cash movements		(3,056)	(435)
Adjustments for items included in the net surplus on the provision of services that are investing activities			-
Net cash inflow from operating activities	20	(4,713)	(7,244)
Investing activities	20	-	9
Financing Activities	20	5,000	25,000
Net decrease in cash and cash equivalents		287	17,765
Cash and cash equivalents at the beginning of the reporting period		(12,988)	(30,753)
Cash and cash equivalents at the end of the reporting period		(12,701)	(12,988)

The Authority's cash balances are held and managed on its behalf by the London Borough of Camden and are reflected in Camden's accounting statements. The Authority therefore holds no cash or cash equivalents on its own account – instead, an inter company account is maintained, the balance of which is a proxy for the Authority's cash position. In order to provide a more meaningful picture of the Authority's liquidity, for the purposes of this Cash Flow Statement the inter-company account balance is treated as cash and cash equivalents.

North London Waste Authority

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ACCOUNTING POLICIES

The accounts have been prepared in accordance with the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2015/16, which has been developed under the oversight of the Financial Reporting Advisory Board.

Accruals

In general the accounts have been prepared on a basis that accrues and accounts for income and expenditure in the period to which they relate. At year-end, allowance is made in the accounts for expenditure and income not paid or received by 31 March, either, on the basis of invoices received, or, a best estimate of the income or expenditure which should be accrued in that year's accounts.

Cash and cash equivalents

The Authority's cash and treasury management requirements are undertaken on its behalf by the London Borough of Camden; it therefore has no cash or cash equivalents on its own account. Instead, the Authority maintains an inter-authority account with Camden on which Camden pays interest equivalent to the average return achieved on its own investment activity for the year.

Capital receipts

Capital receipts are credited to the Usable Capital Receipts Reserve when received. They are only available to fund future capital expenditure or to repay debt.

Leases

Expenditure on operating leases is charged to the income and expenditure account in the period to which it relates.

Employee Benefits

Benefits payable during employment

Short-term employee benefits are those due to be settled within 12 months of the year-end. They include such benefits as wages and salaries, paid annual leave and paid sick leave, bonuses and non-monetary benefits for current employees and are recognised as an expense for services in the year in which employees render service to the Authority. IFRS requires the Authority to consider accruing for the cost of the leave entitlement earned by employees but not taken before the year-end which employees can carry forward into the next financial year. The Authority has assessed the value of carried forward leave and has concluded that it is not sufficient to be material and therefore no accrual has been made. However, non consolidated performance related pay paid to staff in 2016/17 in respect of their work in 2015/16 have been accrued for.

Post employment benefits

In December 1994 all operational staff of the Authority transferred to LondonWaste Ltd. However, the Authority continues to be responsible for the payment of employer borne pension costs (annual compensation) of former retired employees. The Authority has previously decided that this should continue to be paid on a pay-as-you-go basis. However, in accordance with International Accounting Standard 19 – Employee Benefits (IAS 19), the liability has been reflected in the Authority's Balance Sheet.

Employer-borne pension costs attributable to staff employed by the London Borough of Camden for work performed on behalf of the Authority are included in the support service recharges to the Authority.

Non Current Assets

Land and buildings shown in the balance sheet represent the residual non-operational assets held by the Authority. Depreciation is not charged on non-operational assets. Fixed assets are valued at five-yearly intervals in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors, although material changes to asset valuations are adjusted in the interim period, as and when they occur.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Investments and Property

The Authority's investment in LondonWaste Ltd is held at cost. The land at Pinkham Way was valued at 31 March 2014. The Hornsey Street property was valued at 31 March 2015.

Investment Property

Investment properties are those that are used solely to earn rentals and/or for capital appreciation. The definition is not met if the property is used in any way to facilitate the delivery of services or production of goods or is held for sale. Investment properties are measured initially at cost and subsequently at fair value, based on the amount at which the asset could be exchanged between knowledgeable parties at arm's-length. Properties are not depreciated but are revalued annually according to market conditions at the year-end. Gains and losses on revaluation are posted to the Financing and Investment Income and Expenditure line in the Comprehensive Income and Expenditure Statement. The same treatment is applied to gains and losses on disposal. Rentals received in relation to investment properties are credited to the Financing and Investment Income line and result in a gain for the General Fund Balance. However, revaluation and disposal gains and losses are not permitted by statutory arrangements to have an impact on the General Fund Balance. The gains and losses are therefore reversed out of the General Fund Balance in the Movement in Reserves Statement and posted to the Capital Adjustment Account and the Capital Receipts Reserve. The Authority has no investment properties.

Charges to Revenue in respect of Capital Assets

The comprehensive Income and Expenditure Statement is charged with a capital charge for capital assets used in the provision of services. The charge consists of the annual provision for:

- Depreciation attributable to the assets used
- Impairment

The Authority is not required to include depreciation or impairment when setting its levy for the year but is required to make an annual provision from revenue to contribute towards the reduction in its overall borrowing requirement equal to an amount calculated on a prudent basis determined in accordance with statutory guidance known as the Minimum Revenue Provision. The Minimum Revenue Provision is a proper charge to the Authority but does not appear in the Comprehensive Income and Expenditure Statement. Such amounts shall be transferred from the Capital Adjustment Account and reported in the Movement in Reserves Statement. The amounts of Minimum Revenue Provision to be charged for the year are set out in regulations and guidance.

Depreciation and impairment are therefore replaced by revenue provision in the Movement in Reserves Statement by way of an adjusting transaction with the Capital Adjustment Account for the difference between the two.

Capital charges have a neutral impact on the amount to be raised by the levy as they are reversed out in the Movement in Reserves Statement and replaced by the Statutory Provision for Debt repayment.

Prior Year Adjustments

There are no prior year adjustments in the Authority's own 2015/16 financial statements. Prior year adjustments in respect of the accounts of LondonWaste Ltd are reflected and detailed in the Group accounts.

Reserves

The Authority may set aside specific amounts as reserves for future policy purposes or to cover contingencies. Reserves are created by appropriating amounts out of the General Fund Balance in the Movement in Reserves Statement. When expenditure to be financed from a reserve is incurred, it is charged to the appropriate service in that year to score against the surplus or deficit on the provision of services in the Comprehensive Income and Expenditure Statement. The reserve is then appropriated back into the General Fund Balance in the Movement in Reserves Statement so that there is no net cost to the Authority for that year.

North London Waste Authority

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Certain reserves are kept to manage the accounting processes for non-current assets, and do not represent usable resources for the Authority.

Group accounts

The Authority has prepared group accounts to provide greater transparency and understanding of the Authority's shareholding in LondonWaste Ltd. These are presented as supplementary information to the primary financial statements in accordance with the Code. More details are given in the introduction to the group accounts.

Members' allowances

Members of the Authority receive allowances from the borough that they represent. No allowances are payable by the Authority.

Value Added Tax

VAT payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

Financial Instrument Risk

The Authority has reviewed the nature and extent of the risks associated with its financial instruments and has concluded that:

In respect of its long term borrowings from the Public Works Loans Board it is not exposed to market risk since the interest rates are fixed for the duration of the loans. Liquidity risk in that the Authority may not have the funds to meet its commitments to make future payments is considered to be very low since the Authority has access to borrow from the PWLB. Additionally, the Authority is required to achieve a balanced budget which ensures that sufficient monies are raised to cover annual expenditure. There is no significant risk that the Authority will be unable to raise finance to meet its commitments.

The Authority's cash balances are managed through the treasury management arrangements operated by the London Borough of Camden. Camden's Treasury Management policy requires it to place deposits only with a limited number of high quality institutions whose credit rating is independently assessed.

Its main sources of income are its constituent boroughs which are required to pay a levy and charges for the management of non-household and some types of household waste. Accordingly, the risk of non-payment is considered to be extremely low and no provision for bad or doubtful debts is required.

Small amounts of income come from other, commercial sources. The risk to the Authority of non payment of this income is considered to be low. Accordingly, the Authority does not make a provision for bad or doubtful debts in respect of this income stream.

Contingent Liabilities

Contingent liabilities are possible obligations that may require a payment or a transfer of economic benefit but for which there is no certainty regarding amount or date of settlement. They are disclosed in the notes to the accounts and accruals are not made for contingent liabilities and no adjustments are included within the accounting statements.

CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

In applying the accounting policies set out above, the Authority has to make certain judgements about complex transactions or those involving uncertainty about future events.

Although none of the Authority's expenditure is funded directly by central government, almost all of its income is derived from its constituent boroughs for whom central government funding is a significant element of their income. Although mindful of the uncertainty about future levels of funding to the

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

boroughs from central government, the Authority has determined that this uncertainty is not sufficient to indicate that the Authority's assets might be impaired or facilities closed to reduce levels of service provision. The nature of the Authority's statutory responsibilities for waste disposal and its demand led nature of its services provide very limited scope to reduce service levels.

ASSUMPTIONS MADE ABOUT THE FUTURE AND OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The Statement of Accounts contains estimated figures based on assumptions made by the Authority about the future, or that are otherwise uncertain. Estimates are made by taking into account historical experience, current trends and other relevant factors. The Authority has assessed the risk that items in its Balance Sheet being materially different from the assumptions and estimates as being low but recognises that uncertainty cannot be entirely eliminated. Areas of risk are as follows:

The Authority's makes monthly on account payments to LondonWaste Limited for Landfill Tax and Electricity Income Claim liabilities based on best available estimates. The Authority makes an assessment at 31 March of the extent to which it has under or overpaid during the year and the balance owed to or by the Authority is reflected in the Balance Sheet. Settlement of these sums is subject to formal agreement with LondonWaste Ltd. The agreed sum may differ from that included in the Balance Sheet but this difference is likely not to be significant.

All staff currently undertaking work for the Authority are employed by the London Borough of Camden and all related pension assets and liabilities are reflected LB Camden's Balance Sheet. The Authority does however have a liability in respect of pensions for 5 formerly directly employed but now retired staff. Payment of pensions to these individuals is made on the Authority's behalf by the London Pension Fund Authority. An assessment of the assets and liabilities is undertaken annually by Barnett Waddingham who in their calculations must make assumptions about inflation mortality, and returns on pension fund assets.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

NOTES TO THE ACCOUNTS

1. EVENTS AFTER THE BALANCE SHEET DATE

This draft Statement of Accounts was authorised by the Financial Adviser on 29 June 2016. Events taking place after this date are not reflected in the financial statements or notes. Where events taking place before this date provided information about conditions existing at 31 March 2016, the figures in the financial statements and notes have been adjusted in all material respects to reflect the impact of this information.

2. ADDITIONAL INFORMATION SUPPORTING THE COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

The analysis below presents the Authority's Income and Expenditure in a format that is intended to aid the understanding of its activities and financial performance.

EXPENDITURE	Note	2015/16	2014/15
		£'000	£'000
Main Waste Disposal Contract	5 (a)	25,625	24,575
Civic Amenity Waste	5 (a)	1,286	1,388
Landfill Tax		7,883	8,358
Composting Services	5 (b)	2,277	2,691
Materials Recovery Facility Services	5 (c)	6,299	5,986
Transfer Stations and other Sites		3,132	3,167
Re-use and Recycling Centres	6	2,801	2,350
Corporate and Other Support Service Costs	4, 19	1,828	1,974
Operations Team		482	481
Waste Reduction Programme – New Initiatives		293	294
Technical and Planning Team		246	269
Joint Communications Initiative		-	5
Recycling Initiatives		237	220
Commingled Income Payment Scheme	24	2,503	2,549
Sites and Planning Process Costs		3,282	2,590
Gross expenditure		58,174	56,897
Non-household waste	7	(9,690)	(9,966)
Household Waste	7	(1,920)	(1,969)
Sale of recyclates	24	(2,503)	(2,549)
Rent Receivable		(108)	(104)
Other Income		(171)	-
Gross income		(14,392)	(14,588)
Cost of Services		43,782	42,309
Levy	9	(46,452)	(46,452)
Other Operating Expenditure		(46,452)	(46,452)

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Interest receivable		(125)	(120)
Pension Interest Cost		9	13
LondonWaste Ltd Dividend	18	(1,000)	(5,000)
Revenue Funding of capital - interest	12	2,129	2,441
Total Financing and Investment		1,013	(2,666)
(Surplus)/Deficit on Provision of Services		(1,657)	(6,809)
Deficit/(Surplus) on Revaluation of Non Current Assets		-	640
Pension Asset – Actuarial (Gain)/Loss		(2)	26
Other Comprehensive Income and Expenditure		(2)	666
Total Comprehensive Income and Expenditure		(1,659)	(6,143)
Adjustments between accounting basis and funding basis under regulations			
Statutory provision for the financing of capital investment – Minimum Revenue Provision	13	4,873	4,872
Revaluation gains/(losses) on Property, Plant and Equipment		-	(640)
Property, plant and equipment - Depreciation		(1,689)	(1,760)
Reversal of items relating to retirement benefits		(7)	(39)
Employer’s pension contributions paid in year		30	30
Total Funding Basis Adjustments		3,207	2,463
Transfer from Earmarked Reserve		-	(1,000)
(Addition)/Reduction to General Balances		(1,548)	(4,680)

3. MATERIAL ITEMS OF INCOME AND EXPENSE

There were no material items of income and expense in 2015/16.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

4. CORPORATE AND OTHER SUPPORT SERVICES

The Authority operates through a lead borough arrangement with its constituent boroughs. Charges are made by the constituent boroughs in providing the following services.

Camden	Haringey
Managing Director	Operational support services
Clerk and committee services	
External relations	Enfield
Financial Adviser and financial services	Technical Adviser
Internal Audit	
Legal Adviser and legal and governance services	
Operations (waste strategy, contracts management)	
Personnel services	
Planning and technical solutions	

This cost centre also includes the cost of external audit provided for 2015/16 by KPMG LLP. The agreed statutory fee for the audit of the Authority's 2015/16 financial statements and paid to KPMG LLP was £18,270 (2014/15: £18,270). KPMG LLP did not provide any additional services to the Authority in 2015/16 or 2014/15. No other audit fees were incurred in 2015/16; in 2014/15 KPMG charged the Authority £50,400 for work undertaken in connection to the 2013/14 Value for Money conclusion.

5. WASTE STREAM TONNAGE STATISTICS

Details of the actual residual and separated recyclable wastes entering the waste stream from constituent councils:

(a) Residual Waste

Borough	2015/16 Tonnes	2014/15 Tonnes	Variance Tonnes	%
Barnet	103,156	101,558	1,598	1.57
Camden	85,507	87,084	(1,577)	(1.81)
Enfield	88,186	87,438	748	0.86
Hackney	90,964	89,948	1,016	1.13
Haringey	72,556	71,665	891	1.24
Islington	77,107	72,096	5,011	6.95
Waltham Forest	70,896	69,733	1,163	1.67
	<u>588,372</u>	<u>579,522</u>	<u>8,850</u>	<u>1.53</u>

(b) Composting Services

Borough	2015/16 Tonnes	2014/15 Tonnes	Variance Tonnes	%
Barnet	20,225	21,133	(908)	(4.30)
Camden	4,122	4,119	3	0.07
Enfield*	-	-	-	-
Hackney	6,035	5,928	107	1.80
Haringey	7,792	7,811	(19)	(0.24)
Islington	4,197	4,051	146	3.60
Waltham Forest	10,369	10,505	(136)	(1.29)
	<u>52,740</u>	<u>53,547</u>	<u>(807)</u>	<u>(1.51)</u>

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(c) Dry Recyclable Service

Borough	2015/16 Tonnes	2014/15 Tonnes	Variance Tonnes	%
Barnet	27,519	26,884	635	2.36
Camden	18,757	18,191	566	3.11
Enfield *	-	-	-	-
Hackney	17,373	14,666	2,707	18.45
Haringey	20,123	21,815	(1,692)	(7.76)
Islington	14,643	14,594	49	0.34
Waltham Forest	19,627	20,723	(1,096)	(5.29)
	<u>118,042</u>	<u>116,873</u>	<u>1,169</u>	1.00

* Enfield makes separate arrangements for the treatment of its compostable and dry-recyclable wastes.

6. RE-USE AND RECYCLING CENTRES

In October 2015 the Authority took over the management of the Summers Lane RRC in Barnet and now manages eight (seven in 2014/15) RRCs on behalf of its constituent boroughs. Operating costs were ring-fenced to the relevant borough, such that any under or overspend would be carried forward to the levy calculation in the next available levy year i.e. balances at 31 March 2016 would be available for inclusion in the calculation of the 2017/18 levy. The change in the revenue balance position in 2014/15 for each borough with sites managed by the Authority was as follows:

Centre Location	Additional balances b/fwd from 2014/15	In year change in balances	Total Balances At 31 March 2016
	£	£	£
Barnet	(49)	303,133	303,084
Camden	(59,363)	(22,787)	(82,150)
Enfield	(31)	(4,397)	(4,428)
Hackney	(15)	699	684
Haringey	(81,661)	(333,011)	(414,672)
Islington	(29,108)	44,052	14,944
Waltham Forest	(179,247)	(74,750)	(253,997)
	<u>(349,474)</u>	<u>(87,061)</u>	<u>(436,535)</u>

7. NON-HOUSEHOLD AND CHARGEABLE HOUSEHOLD WASTE

The Authority operates separate charging arrangements for non-household waste and certain categories of household waste in accordance with s52 (9) of the Environmental Protection Act 1990.

As a consequence, only non chargeable household waste and the fixed costs of meeting the Authority's waste disposal obligations are funded from the levy.

In addition to residual non-household and chargeable household waste, four boroughs (Camden, Hackney, Haringey and Islington) delivered recyclable commingled and food waste to the Authority. The charges per tonne for these waste types are lower than for the residual waste stream tonnages. The tonnages and charges are included in the table below.

Constituent councils make monthly payments on account to the Authority based on estimated levels of non-household and chargeable household waste. At the end of the year an additional amount is charged or overpayment repaid based on actual tonnage levels and the actual marginal cost of treatment.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Non household waste Borough	2015/16 Budget		2015/16 Actual	
	Tonnes	£	Tonnes	£
Barnet	9,821	1,033,759	9,889	1,039,729
Camden	30,526	2,966,151	30,037	2,915,675
Enfield	8,926	939,551	9,360	984,110
Hackney	18,539	1,848,277	19,673	1,918,955
Haringey	3,521	347,105	3,396	335,361
Islington	23,210	2,325,974	23,623	2,349,457
Waltham Forest	1,392	146,521	1,392	146,355
	<u>95,935</u>	<u>9,607,338</u>	<u>97,370</u>	<u>9,689,642</u>

Chargeable household waste Borough	2015/16 Budget		2015/16 Actual	
	Tonnes	£	Tonnes	£
Barnet	2,280	239,992	2,280	239,719
Camden	4,394	423,218	4,605	432,135
Enfield	1,431	150,627	1,431	150,455
Hackney	5,656	537,705	5,734	545,036
Haringey	2,721	251,707	2,774	255,467
Islington	2,164	199,295	3,326	296,585
Waltham Forest	-	-	-	-
	<u>18,646</u>	<u>1,802,544</u>	<u>20,150</u>	<u>1,919,397</u>

8. RENTS

During the year the Authority received rental income from LondonWaste Ltd in respect of the Hornsey Street Waste Transfer Station. Hornsey Street became the replacement facility for Ashburton Grove in July 2004. The rent is set at the market rate, however, the increase in rent at Hornsey Street (determined by reference to the rent of the Ashburton facility as adjusted for revisions under the terms of the Ashburton lease) is recoverable from the Authority by LondonWaste Ltd as an additional cost post-vesting, i.e. the net effect is to restrict the rental income from LondonWaste Ltd to the rental income due under the original Ashburton lease. The lease runs until December 2025; all costs of operating the facility are met by LondonWaste Ltd.

9. LEVY

The levy on constituent boroughs of £46.452m was agreed at the Authority Meeting on 12 February 2015 and represents, after allowance for the use of revenue balances, the net cost of meeting the Authority's statutory responsibility for the disposal of household waste, the Re-use and Recycling Centres that have been transferred to the Authority and the core costs of operating the Authority. The levy was apportioned in accordance with the alternative levy arrangements agreed by constituent councils in January 2012.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Borough	2015/16 %	2014/15 %	2015/16 £'000	2014/15 £'000
Barnet	20.37	20.77	9,462	9,649
Camden	11.98	11.03	5,566	5,122
Enfield	11.18	11.15	5,191	5,180
Hackney	12.63	12.97	5,868	6,027
Haringey	15.46	15.88	7,182	7,375
Islington	11.68	12.45	5,426	5,781
Waltham Forest	16.70	15.75	7,757	7,318
	<u>100.00</u>	<u>100.00</u>	<u>46,452</u>	<u>46,452</u>

10. NON CURRENT ASSETS

Property Plant and Equipment

	Land and Buildings £'000	Assets Under Construction £'000	Total £'000
Balance at 1 April 2015	26,300	44	26,344
Acquisitions	-	-	-
Depreciation	(1,689)	-	(1,689)
Impairment	-	-	-
Balance at 31 March 2016	<u>24,611</u>	<u>44</u>	<u>24,655</u>

Asset

Location

Land – Part of the site of the former Friern Barnet Sewage Treatment Works	Pinkham Way, Haringey
Waste transfer station and yard	Hornsey Street, Islington
Assets under construction – Costs incurred in developing a Re-use and Recycling Centre.	Western Road, Haringey

It is the Authority's policy to revalue assets every five years on the basis of open market value in accordance with the Statements of Asset Valuation Practice and Guidance Notes issued by the Royal Institution of Chartered Surveyors.

For the years that formal valuations are not undertaken, the Authority conducts a review to determine whether its assets useful lives have changed and that values have been impaired as a result. The review also considers market values where appropriate. The review was undertaken in March 2016; no factors to indicate that asset values have been impaired were identified.

11. INVESTMENTS – LONDONWASTE LTD

	£'000
Balance at 1 April 2015 and 31 March 2016	<u>119,392</u>

Until 22 December 2009 the company operated as a joint venture company with Sita UK Ltd and the Authority each holding 50% of the share capital. On 22 December 2009 the Authority

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

purchased the shares held by Sita UK Ltd at a gross cost of £97.686m (including stamp duty) under a deferred payment arrangement. Payment took place on 12 April 2010.

Details of the net assets and results of the company are given in Note 2 to the group accounts.

12. BORROWING

Details of borrowings at 31 March 2016, all of which are borrowed from the Public Works Loan Board, are set out below:

Sum Borrowed	Repayment Date
Current – Short Term Creditor	
£25,000,000	12 April 2016
Long Term – Long Term Creditor	
£20,000,000	12 April 2020
£10,000,000	16 July 2022
£10,000,000	16 July 2024

The fair value of each loan is determined by calculating the Net Present Value of future cash flows, which provides an estimate of the value of payments in the future in today's terms. The discount rate used was the new borrowing rate at 31 March 2016. Since the carrying value included in the balance sheet includes accrued interest, this is also included in the fair value calculations, which are as follows:

	31 March 2016		31 March 2015	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
	£'000	£'000	£'000	£'000
Sum Borrowed - £65,000,000 (2014/15: £70,000,000)	65,903	69,144	71,138	73,907

The fair value is higher than the carrying amount as all four loans are at a fixed rate and the interest rate payable is higher than rates available for similar loans at the balance sheet date.

13. CAPITAL ADJUSTMENT ACCOUNT

The Capital Adjustment Account shows the resources used to finance capital expenditure and the historic cost of acquiring and enhancing non-current assets.

	£'000
Balance at 1 April 2015	37,165
Minimum Revenue Provision (MRP)	4,873
Depreciation	(1,689)
	<hr/>
Balance at 31 March 2016	40,349
	<hr/> <hr/>

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

14. REVALUATION ACCOUNT

The Revaluation Account records gains and losses arising from the revaluation of non-current assets.

	£'000
Balance at 1 April 2015	5,938
Impairment in 2015/16	-
	<hr/>
Balance at 31 March 2016	5,938
	<hr/> <hr/>

15. CAPITAL REVALUATION ACCOUNT

This balance represents the original cost on vesting date (15 December 1994) of the Authority's investment in LondonWaste Ltd.

	£'000
	<hr/>
Balances at 1 April 2015 and 31 March 2016	21,706
	<hr/> <hr/>

16. USABLE CAPITAL RECEIPTS RESERVE

This reserve represents unspent receipts from disposals of capital assets and can be used only to fund capital expenditure or repay debt.

	£'000
	<hr/>
Balance at 1 April 2015 and 31 March 2016	1,439
	<hr/> <hr/>

17. SHORT TERM CREDITORS

Other creditors and provisions can be analysed as follows

	31 March 2016	31 March 2015
	£'000	£'000
Other local authorities	(2,484)	(2,641)
Other entities and individuals	(1,451)	(1,841)
	<hr/>	<hr/>
	(3,935)	(4,482)
	<hr/> <hr/>	<hr/> <hr/>

18. RELATED PARTIES

The Authority is required to disclose material transactions with related parties – bodies or individuals that have the potential to control or influence the Authority or to be controlled or influenced by the Authority. Disclosure of these transactions allows readers to assess the extent to which the Authority might have been constrained in its ability to operate independently or might have secured the ability to limit another party's ability to bargain freely.

Central Government

Central government has effective control over the general operations of the Authority in that it is responsible for providing the statutory framework within which the Authority operates.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Members

Each of the seven constituent boroughs of the Authority appoints two of their Members to the Authority. Transactions between the Authority and its constituent boroughs, principally the Levy and charges for the treatment of non-household waste, are detailed elsewhere in the accounts. Apart from this dual role, no Member of the Authority has reported that he/she or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2015/16.

Officers

No officer or member of their family or household, whether working wholly for the Authority or in an advisory role has indicated that they or members of their families and households exercised any control or influence on any of the companies or other bodies with which the Authority transacted in 2015/16.

Other Public Bodies

A number of transactions with related parties are disclosed elsewhere in the accounts. Details of each constituent borough's levy, charges for the treatment of non household and chargeable household waste and payments made by the Authority under the Commingled Income Payment Scheme are shown in notes 4, 5, 7, 9 and 24.

The London Borough of Camden acts as lead borough to the Authority and provides a range of support services (see note 4). In 2015/16 the Authority paid Camden £1.889m (2014/15: £1.871m) for the provision of lead borough services. On 31 March 2016 Camden held cash and cash equivalents of £12.701m (31 March 2015: £12.988m) on behalf of the Authority.

The London Borough of Haringey provides IT and financial services to the Authority. In 2014/15 The Authority paid Haringey £0.097m for these services (2013/14: £0.096m).

In 2015/16 the Authority paid Enfield £0.009m (2014/15: £0.009m) for the honoraria paid to the Authority's Technical Adviser.

To the extent that monies paid to boroughs for services are paid on by those boroughs to their senior officers, these sums are reflected in Note 25.

Entities Controlled by the Authority

At 31 March 2016 the Authority owned 100% (31 March 2015: 100%) of the shares in LondonWaste Ltd. In 2015/16 the Authority paid LondonWaste Ltd £38.085m (2014/15: £37.489m) for waste disposal and transport services. The Company paid a dividend to the Authority of £1.000m (2014/15: £5.000m). The Authority's accounts include a creditor of £8.053m (2014/15 £5.844m) in respect of the services provided to the Authority by the Company and a debtor of £2.068m (2014/15 £1.822m) in respect of income due to the Authority from the Company.

Amounts Written Off

No related party debts were written off in 2015/16 (2014/15: £nil) and no provisions for doubtful debts were raised (2014/15: £nil).

19. LEASING AND HIRE PURCHASE

Included within operating expenditure for both 2014/15 and 2015/16 is rent payable in respect of the Hendon Solid Waste Transfer Station, Brent Terrace.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

20. CASH FLOW STATEMENT

	2015/16 £'000	2014/15 £'000
Cash flows from operating activities include:		
Interest Paid	2,363	2,422
Interest Received	(83)	(65)
Dividends Received	(1,000)	(5,000)
Other operating activities	(5,993)	(4,601)
	(4,713)	(7,244)
Cash flows from investing activities include:		
Purchase of property, plant and equipment	-	9
	-	9
Cash flows from financing activities include		
Repayment of borrowings from Public Works Loans Board (Net)	5,000	25,000
	5,000	25,000
Total (increase)/decrease in cash and cash equivalents	287	17,765

21. ANALYSIS OF CHANGE IN CASH AND CASH EQUIVALENTS

	At 31 March 2015 £'000	Cash flows £'000	At 31 March 2016 £'000
Funds lodged with Camden London Borough Council	12,988	(287)	12,701

22. DEFINED BENEFIT PENSION SCHEME

The Authority does not have any directly employed staff. The payroll and pension arrangements for staff wholly employed on authority business are administered by the London Borough of Camden and all transactions, assets and liabilities relating to these staff are included in the accounts of Camden's pension scheme. Similarly, the pension arrangements of the advisers to the Authority are managed by the respective adviser's own authority.

The Authority does however have obligations and liabilities in respect of the added years' element of pensions paid to retired former employees who were directly employed by the Authority prior to the transfer of staff to LondonWaste Ltd in December 1994. In 2015/16 the Authority paid £32,400 to the London Pension Fund Authority (£33,300 in 2014/15) in respect of these employees. The Authority's future liability as at 31 March 2016 has been calculated by Barnett Waddingham, the actuaries for the LPFA as being £0.362m (£0.385m at 31 March 2015).

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

The figure is based on the following assumptions:

	2016	2015
Return on assets discount rate	2.5%	2.4%
Pension increases	1.6%	1.9%
Inflation (RPI)	2.5%	2.7%
Inflation (CPI)	1.6%	1.9%

For 2015/16 the actuary adopted a set of demographic assumptions consistent with those used for the formal funding valuation of the LPFA as at 31 March 2013 (2014/15: valuation as at 31 March 2013). The Authority has recognised this liability in the balance sheet and established a pension reserve of an equal amount which is defrayed by the value of the payments made to the LPFA during the year, i.e. by means of a transfer to the pension reserve.

23. NON-MONETARY CAPITAL RECEIPTS

In October 2003, the Authority signed a relocation agreement with Ashburton Properties Ltd (the company set up by the Arsenal Football Club for the purpose of this relocation) and also the corresponding relocation agreement with LondonWaste Ltd for relocation of the Authority's waste transfer station from Ashburton Grove to Hornsey Street. Subsequently, in July 2004, following the issue of an independent Engineer's Certificate of Practical Completion, the Authority entered into two 999-year leases for the new facility at Hornsey Street.

Ashburton Properties Ltd therefore provided the new waste facility at Hornsey Street in exchange for the Authority's land at Ashburton Grove. There has been no capital outlay for the Authority in this respect, however, for the purpose of recognising the new asset in the Authority's accounts, the asset, which was originally valued at £12.440m at completion, is deemed to have been funded by a non-monetary capital receipt. As at 31 March 2016 the property is carried on the balance sheet at £13.511m (£15.200m at 31 March 2015).

24. COMMINGLED INCOME PAYMENT SCHEME (CIPS)

The Authority makes contributions towards the additional costs incurred by the constituent boroughs in collecting and delivering dry recyclable materials to the Authority. In practice payments to the boroughs are limited to the value of the income that Authority receives from the sale of the recyclable materials which in turn is determined by the tonnage supplied and sale prices achieved. The impact on the Authority's finances is therefore neutral. Income due to participating boroughs in respect of 2015/16 was £2.503m (2014/15: £2.549m). Payments to boroughs were as follows:

	2015/16	2014/15
	£	£
Barnet	583,628	586,753
Camden	397,806	396,902
Enfield	-	-
Hackney	368,450	318,932
Haringey	426,776	476,402
Islington	310,566	318,024
Waltham Forest	416,255	451,757
	<u>2,503,481</u>	<u>2,548,770</u>

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

25. OFFICERS' REMUNERATION

The Authority does not have any directly employed staff. Instead, staff are employed by the London Borough of Camden. The Statement of Arrangements between the Authority and the London Borough's of Camden and Haringey sets out the services that each borough will provide to the Authority including the provision of the Clerk and other key Adviser roles. The cost of these services is recovered from the Authority by Camden and Haringey. Details of staff employed wholly on NLWA business receiving annual remuneration in excess of £50,000 is shown below.

Senior Officers with remuneration between £50,000 and £150,000 per year

		Salary	Variable Pay (note 1)	Employers Pension Contribution	Total
		£	£	£	£
Managing Director	2015/16	140,760	4,223	41,726	186,709
	2014/15	138,000	7,760	38,234	183,994
Head of Operations	2015/16	83,330	1,667	24,482	109,479
	2014/15	83,330	704	22,749	106,783
Head of Finance (1) (note 2)	2015/16	-	-	-	-
	2014/15	86,595	-	24,024	110,619
Head of Finance (2) (note 2)	2015/16	75,000	1,500	21,225	97,725
	2014/15	7,589	-	2,072	9,661
Head of Legal & Governance	2015/16	73,435	1,469	21,181	96,085
	2014/15	70,575	1,408	19,345	91,328

Note 1 – Variable pay is a non consolidated payment based on performance.

Note 2 – The Head of Finance (1) retired on 31 March 2015. His replacement (2) commenced his duties in February 2015.

The Authority's other employees receiving more than £50,000 remuneration for the year (excluding employers pension contribution) were paid in the following bands:

Salary range	2015/16	2014/15
£50,000 to £54,999	1	1
£55,000 to £59,999	2	2
£65,000 to £69,999	-	1
£70,000 to £74,999	1	-
Total	4	4

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Advisers

The Statement of Arrangements also provides for various Adviser roles. These roles are undertaken by specific posts within each Lead Borough. Advisers receive an honorarium the cost of which is recharged to the Authority as follows:

		Honorarium	Employers pension contributions	Total
		£	£	£
Clerk – Chief Executive (Camden)	2015/16	8,747	2,475	11,222
	2014/15	8,747	2,388	11,135
Financial Adviser – Executive Director of Corporate Services (Camden)	2015/16	8,165	2,311	10,476
	2014/15	8,165	2,229	10,394
Legal Adviser – Borough Solicitor (Camden)	2015/16	7,012	1,985	8,997
	2014/15	7,012	1,914	8,926
Technical Adviser – Director of Environment (Enfield)#	2015/16	6,999	1,462	8,461
	2014/15	6,996	1,462	8,458
# This appointment is outside the Lead Borough arrangement.				

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

INTRODUCTION TO THE GROUP ACCOUNTS

Until 22 December 2009 the Authority held a 50% interest in the shares of LondonWaste Ltd. The interest arose as a result of the Acquisition and Collaboration Agreement between the Authority and Sita UK Ltd. The company was established as a means of complying with the requirements of the Environmental Protection Act 1990. However, on 22 December 2009 the Authority purchased the shares held by its joint venture partner and LondonWaste Ltd became wholly owned by the Authority but continues to operate at arm-length with its own board of directors and management team.

ABOUT LONDONWASTE LTD

LondonWaste Ltd is a company limited by shares incorporated in England and Wales. The company's origins date back to the late 1960's when the Greater London Council (GLC) built the Edmonton Energy from Waste plant. The plant was operated by the GLC until 1986, when the body was abolished. Between 1986 and 1994 the Edmonton plant was owned and operated by the Authority. In 1994 the plant was transferred to a unique public/private partnership between the Authority and SITA, resulting in the formation of the company. Today LondonWaste Ltd has returned to NLWA ownership and handled approximately 800,000 tonnes of waste in 2015. The company employs over 250 staff offering a wide range of services. The company is committed to providing economic, efficient, and environmentally responsible solutions for disposal and treatment of waste, and ultimately, to help preserve and protect the environment.

ABOUT THE GROUP ACCOUNTS

The CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom requires the primary statements of the Authority to be prepared on a stand-alone basis to enable the reader to understand how the Authority has accounted for its stewardship of the funds supplied by local taxpayers through the charges made to and levies raised from the constituent boroughs.

Where an Authority has a significant interest in the operation of a company the Code of Practice recognises that a full understanding of the overall picture of the Authority's operations and resources can only be gained from summarised group accounts. Accordingly, the accounts of the Authority contain summarised group accounts which present the consolidated financial position of the Authority and its interest in LondonWaste Ltd.

In accordance with IFRS 3 *Business Combinations* and the Code of Practice, LondonWaste has been included on a line by line basis. Accordingly, these group accounts consist of:

- this introduction, explaining the basis on which the group accounts have been prepared;
- a group movement in reserves statement;
- a group comprehensive income and expenditure statement;
- a group balance sheet;
- a group cash flow statement.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

GROUP MOVEMENT IN RESERVES STATEMENT

2014/15 Restated	General Fund Balance	Earmarked General Fund Reserves	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Group Reserves
	£000	£000	£000	£000	£000	£000
Balance at 31 March 2014	21,303	1,000	1,439	23,742	86,844	110,586
<u>Movement in reserves during 2014/15</u>						
Surplus or (deficit) on provision of services	6,680	-	-	6,680	-	6,680
Other Comprehensive Expenditure and Income	(3,018)	-	-	(3,018)	-	(3,018)
Total Comprehensive Income and Expenditure	3,662	-	-	3,662	-	3,662
Adjustments between accounting basis & funding basis under regulations	(930)	-	-	(930)	930	-
Net Increase/(Decrease) in 2014/15	2,732	-	-	2,732	930	3,662
Transfers from Earmarked Reserves	1,000	(1,000)	-	-	-	-
Balance at 31 March 2015 carried forward	25,035	-	1,439	26,474	87,774	114,248

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Restatement Note

The adoption by LondonWaste Ltd of Financial Reporting Standard 102 (FRS 102) for its 2015 financial statements has required the restatement of some elements of the Group 2014/15 Movement in Reserves Statements:

	General Fund Balance	Earmarked General Fund Reserves	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Group Reserves
	£000	£000	£000	£000	£000	£000
Balance at 31 March 2014 as reported	22,312	1,000	1,439	24,751	86,844	111,595
As restated	21,303	1,000	1,439	23,742	86,844	110,586
Surplus/(deficit) on provision of services - as reported	6,165	-	-	6,165	-	6,165
As restated	6,680	-	-	6,680	-	6,680
Other Comprehensive Expenditure and Income – as reported	(3,377)	-	-	(3,377)	-	(3,377)
As restated	(3,018)	-	-	(3,018)	-	(3,018)
Total Comprehensive Income and Expenditure – as reported	2,788	-	-	2,788	-	2,788
As restated	3,662	-	-	3,662-	-	3,662-
Accounting and Funding basis adjustments - unchanged	(930)	-	-	(930)	930	-
Transfers from Earmarked Reserves - unchanged	1,000	(1,000)	-	-	-	-
Balance at 31 March 2015 carried forward – as reported	25,170	-	1,439	26,609	87,774	114,383
As restated	25,035	-	1,439	26,474	87,774	114,248

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

GROUP MOVEMENT IN RESERVES STATEMENT

2015/16	General Fund Balance	Earmarked General Fund Reserves	Capital Receipts Reserve	Total Usable Reserves	Unusable Reserves	Total Group Reserves
	£000	£000	£000	£000	£000	£000
Balance at 31 March 2015 brought forward	25,035	-	1,439	26,474	87,774	114,248
<u>Movement in reserves during 2015/16</u>						
Surplus or (deficit) on provision of services	3,828	-	-	3,828	-	3,828
Other Comprehensive Expenditure and Income	4,432	-	-	4,432	-	4,432
Total Comprehensive Income and Expenditure	8,260	-	-	8,260	-	8,260
Adjustments between accounting basis & funding basis under regulations	(7,189)	-	-	(7,189)	7,189	-
Net increase/Decrease in 2015/16	1,071	-	-	1,071	7,189	8,260
Balance at 31 March 2016 carried forward	26,106	-	1,439	27,545	94,963	122,508

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

GROUP COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT

2014/15 Restated				2015/16		
Gross Expenditure	Gross Income	Net Expenditure		Gross Expenditure	Gross Income	Net Expenditure
£000	£000	£000		£000	£000	£000
76,864	(41,392)	35,472	Environmental and regulatory services	73,277	(33,354)	39,923
76,864	(41,392)	35,472	Cost Of Services	73,277	(33,354)	39,923
		(46,452)	Other Operating (Income) and Expenditure			(46,452)
		2,261	Financing and Investment (Income) and Expenditure			1,969
		2,039	Taxation and Non-Specific Grant Income			732
		(6,680)	Surplus on Provision of Services			(3,828)
		2,060	(Surplus)/Deficit on revaluation of Property, Plant and Equipment Assets			(4,095)
		958	Actuarial (Gain)/Loss on Pension Assets			(337)
		3,018	Other Comprehensive Income and Expenditure			(4,632)
		(3,662)	Total Comprehensive Income and Expenditure			(8,260)

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

RESTATEMENT NOTE

The adoption by LondonWaste Ltd of Financial Reporting Standard 102 (FRS 102) has required the restatement of some elements of the 2014/15 Group Comprehensive Income and Expenditure Statement:

Gross Expenditure

As reported	77,957
Reclassification of administrative expenses as prior year adjustment	(1,098)
Other adjustment	5
Gross Expenditure – restated	76,864

Financing and Investment Expenditure

As reported	1,902
Reclassification of return on pension asset	359
Financing and Investment Expenditure – restated	2,261

Taxation and Non Specific Grant Income

As reported	1,820
Taxation relating to prior year adjustment	219
Taxation and Non Specific Grant Income – restated	2,039

Actuarial (Gain)/Loss on Pension Assets

As reported	1,317
Reclassification of return on pension asset	(359)
Actuarial (Gain)/Loss on Pension Assets – restated	958

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

GROUP BALANCE SHEET

	Note	31 March 2016 £'000	31 March 2015 Restated £'000	31 March 2014 Restated £'000
Property, Plant and Equipment	4.6, 4.8	113,363	111,031	117,105
Intangible Assets – Goodwill	4.6, 4.8	50,213	50,213	50,213
LONG TERM ASSETS		163,576	161,244	167,318
CURRENT ASSETS	4.9	39,035	42,638	62,325
CURRENT LIABILITIES	4.7, 4.10	(36,807)	(40,215)	(44,503)
Long Term Borrowings		(40,000)	(45,000)	(70,000)
Long Term Liabilities - Pension		(362)	(1,349)	(749)
Deferred Taxation		(2,934)	(3,070)	(2,951)
Other Long Term Liabilities			-	(854)
LONG TERM LIABILITIES		(43,296)	(49,419)	(74,554)
NET ASSETS		122,508	114,248	110,586
<u>Usable Reserves</u>				
General Fund Balance		26,106	25,035	21,303
Earmarked Reserve			-	1,000
Usable Capital Receipts Reserve		1,439	1,439	1,439
<u>Unusable Reserves</u>				
Capital Adjustment Account	4.7	40,889	37,818	34,819
Revaluation Account		5,938	5,938	6,578
Capital Revaluation Account		21,706	21,706	21,706
Acquisition Revaluation Reserve		26,792	22,697	24,117
Pension Reserve		(362)	(385)	(376)
TOTAL RESERVES		122,508	114,248	110,586

Mike O'Donnell CPFA

Financial Adviser 29 September 2016

North London Waste Authority

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RESTATEMENT NOTE

The adoption by LondonWaste Ltd of Financial Reporting Standard 102 (FRS 102) has required the restatement of some elements of the Group Balance Sheet at 31 March 2014 and 31 March 2015:

	31 March 2015	31 March 2014
Current Liabilities		
As reported	(40,079)	(43,274)
Prior year adjustment	(136)	(1,229)
Restated	(40,215)	(44,503)
Deferred Taxation		
As reported	(3,264)	(3,171)
Effect of prior year adjustment	194	220
Restated	(3,070)	(2,951)
Long term Pension Liability		
As reported	(1,156)	(749)
Effect of pension surplus	(193)	-
Restated	(1,349)	(749)
General Fund Balance		
As reported	25,170	22,312
Adjustments detailed above	(135)	(1,009)
Restated	25,035	21,303

North London Waste Authority

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GROUP CASH FLOW STATEMENT

	2015/16	2014/15
	£'000	£'000
		Restated
Net surplus on the provision of services	(3,828)	(6,680)
Adjustments to net surplus on the provision of services for non-cash movements	(6,850)	(673)
Net cash inflow from operating activities	<u>(10,678)</u>	<u>(7,353)</u>
Investing activities	3,876	1,987
Financing activities	5,000	25,000
Net (increase)/decrease in cash and cash equivalents	<u>(1,802)</u>	<u>19,634</u>
Cash and cash equivalents at the beginning of the reporting period	<u>(32,445)</u>	<u>(52,079)</u>
Cash and cash equivalents at the end of the reporting period	<u><u>(34,247)</u></u>	<u><u>(32,445)</u></u>

RESTATEMENT NOTE

The adoption by LondonWaste Ltd of Financial Reporting Standard 102 (FRS 102) has required the restatement of some elements of the 2014/15 Group Cash Flow Statement:

The restatement adjustments to the Net Surplus on the provision of services and Adjustments for non cash movements are set out in a note to the Group Comprehensive Income and Expenditure Statement. There is no impact on Net cash inflow from operating activities.

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

NOTES TO THE GROUP ACCOUNTS

1. ACCOUNTS OF LONDONWASTE LTD

The 2014 accounts were approved by the Board of LondonWaste Ltd on 5 May 2016 and received an unqualified audit opinion by BDO LLP (the Company's statutory auditor) on 9 May 2016. LondonWaste Ltd is not required to comply with the Code of Practice on Local Authority Accounting in the United Kingdom 2015/16 but with effect from 2015 it is required to prepare financial statements in accordance with Financial Reporting Standard 102. The adoption of FRS 102 has necessitated the restatement of some aspects of the Company's 2014 financial statements.

The accounts of LondonWaste Ltd can be obtained from the Company Secretary, LondonWaste Ltd, Energy from Waste Plant EcoPark, Advent Way, Edmonton, London N18 3AG.

2. INVESTMENT IN LONDONWASTE LTD

Summarised balance sheet of LondonWaste Ltd

	Note	31 December 2015 £'000	31 December 2014 Restated £'000
LONG TERM ASSETS			
Tangible assets	4.6	37,791	37,865
		<hr/>	<hr/>
		37,791	37,865
CURRENT ASSETS			
Stocks		1,644	1,808
Debtors		8,816	11,641
Cash at bank and in hand		21,546	19,457
		<hr/>	<hr/>
		32,006	32,906
CREDITORS: amounts falling due within one year		(9,577)	(12,070)
		<hr/>	<hr/>
NET CURRENT ASSETS		22,429	20,836
		<hr/>	<hr/>
TOTAL ASSETS LESS CURRENT LIABILITIES		60,220	58,701
PROVISIONS FOR LIABILITIES -			
Deferred tax		(2,934)	(3,070)
		<hr/>	<hr/>
NET ASSETS EXCLUDING PENSION LIABILITY		56,286	55,631
Defined benefit pension scheme liability		-	(964)
		<hr/>	<hr/>
NET ASSETS INCLUDING PENSION LIABILITY		57,286	54,667
		<hr/> <hr/>	<hr/> <hr/>
CAPITAL AND RESERVES			
Called up share capital		31,196	31,196
Share premium		1,648	1,648
Profit and loss account		24,442	21,823
		<hr/>	<hr/>
TOTAL EQUITY SHAREHOLDERS' FUNDS		57,286	54,667
		<hr/> <hr/>	<hr/> <hr/>

3. SHARE PREMIUM RESERVE

The share premium reserve represented the Authority's 50% share of LondonWaste Limited's share premium account.

Statement of Accounts for the year ended 31 March 2016

4. NOTES TO THE GROUP ACCOUNTS

In addition to the notes and accounting policies to the Authority only accounts the following disclosures are made in respect of LondonWaste Ltd.

Accounting Policies

4.1 Basis of consolidation

The consolidated financial statements include the financial statements of the Company and its subsidiary undertakings made up to 31 March 2016. The acquisition method of accounting has been adopted. Under this method, the results of subsidiary undertakings acquired or disposed of in the year are included in the comprehensive income and expenditure statement from the date of acquisition or up to the date of disposal.

4.2 Goodwill

Purchased goodwill (representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired) arising on consolidation in respect of acquisitions has been capitalised.

4.3 Inventories

Inventories are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow moving stocks.

4.4 Deferred Taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between recognition of gains and losses in the financial statements and recognition in the tax computation.

A net deferred tax asset is recognised only if it can be regarded as likely that there will be suitable taxable profits from which the future reversal of the underlying timing difference can be deducted.

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse.

4.5 Pensions

LondonWaste Ltd operates a defined benefits pension scheme and the pension charge represents the amounts payable by the company to the fund in respect of the year.

The pension charge is based on the latest actuarial valuation.

For the defined benefit scheme, the company recognises the net assets or liabilities of the scheme in the balance sheet, net of any related deferred tax liability or asset. The changes in scheme assets and liabilities, based on actuarial advice are as follows:

- a. The current service cost based on the most recent actuarial valuation is deducted in arriving at operating profit.
- b. The interest cost, based on the present value of the scheme liabilities and the discount rate at the beginning of the year and amended for changes in scheme liabilities during the year, is included as interest.
- c. The expected return on scheme assets, based on the fair value of scheme assets and expected rates of return at the beginning of the year and amended for changes in the scheme assets during the year, is included as interest.
- d. Actuarial gains and losses, representing differences between the expected return and actual return on scheme assets, differences between the actuarial assumptions underlying the scheme liabilities and actual experience during the year, and changes in actuarial assumptions, are recognised in the movement in reserves statement.
- e. Past service costs are spread evenly over the period in which the increases in benefit vest and are deducted in arriving at operating profit. If an increase in benefits vests immediately, the cost is recognised immediately.

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Statement of Accounts for the year ended 31 March 2016

- f. Gains and losses arising from settlements or curtailments not covered by actuarial assumptions, are included in operating profit.

4.6 Non Current Assets and Depreciation

The non-current assets of LondonWaste Ltd are stated at cost less depreciation. Depreciation is not charged on freehold land. Depreciation on other property, plant and equipment is provided at rates calculated to write off the cost of those assets, less their residual value, over the expected useful lives on the following basis:

Plant and equipment	6.66% - 20% per annum on cost
Motor Vehicles	12.5% - 25% on cost
Office equipment	12.5% - 25% on cost
Freehold buildings	5% - 7% on cost

The following table provides a summary of the book value of assets held by LondonWaste Ltd as at 31 December 2015 as adjusted for the revaluation undertaken by Savills as at the same date for the purpose of obtaining an up-to-date fair value of the non-current assets held by the Company:

	Freehold Land	Property, buildings, Plant & machinery	Motor Vehicles	Office Equipment	Capital Works In progress	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Cost at 31 December 2015	11,750	102,687	1,690	7,346	949	124,422
Depreciation at 31 December 2015	0	78,654	1,364	6,613	0	86,631
Net book value at 31 December 2015	11,750	24,033	336	733	949	37,791
Additional value as a result of valuation at 31 December 2015	31,136	19,781	0	0	0	50,917
Total adjusted value of assets at 31 December 2015	42,886	43,814	326	733	949	88,708

4.7 Accounting for Capital Grants

In 2005 the Authority was successful in securing a capital grant from the London Recycling Fund to assist with the funding of a new In-vessel Composting Facility (IVC) at LondonWaste Ltd's Eco-Park. £1.7m was paid over to LondonWaste Ltd in March 2005 which was offset by the receipt of a grant from the London Recycling Fund. LondonWaste Ltd constructed the IVC facility at the Eco-Park and has been using it to process compostable waste delivered by the Authority since 2005.

Under The Code of Practice, where there were no conditions attached or where the recipient has complied with any conditions, the grant must be recognised immediately in the Comprehensive Income and Expenditure Statement. If the expenditure that the grant was intended to fund has been incurred the income must be reversed out of General Fund balances via the Movement in reserves Statement.

The policy of LondonWaste Ltd with regard to this grant has been to amortise the grant over the 15 year expected life of the IVC facility. Accordingly, each year, the Company credits its Profit and

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

Loss Account with £0.113m; with the un-amortised balance being retained as a creditor. This accounting treatment is not compliant with the Code.

The Authority therefore, as part of the group accounts consolidation process, has changed the accounting treatment of the grant to reflect the provisions of the Code.

4.8 Acquisition Note

On 22 December 2009, the Authority acquired the remaining 50% of its joint venture, LondonWaste Limited. LondonWaste Limited is fully consolidated in these financial statements. The acquisition has been accounted for using acquisition accounting. The goodwill arising at acquisition of £50.213m was capitalised.

The 2009 accounts for LondonWaste Ltd showed that the Company's net assets were valued at £46.327m at 31 December 2009. The Code of Practice requires the Authority to take into account the estimated fair value of LondonWaste Ltd at the balance sheet date and therefore in preparing its 2009/10 accounts the Authority determined this to be £94.577m after a positive adjustment of £48.250m to the Company's non-current assets.

For the purposes of ensuring that the 2015/16 group accounts were prepared in accordance with International Financial Reporting Standards (IFRS), LondonWaste Ltd commissioned chartered surveyors Savills to value the company's land, buildings and plant and machinery at 31 December 2015. Savills concluded that the fair value of these assets at that date was £86.700m, i.e. an increase of £50.917m over the figure of £35.783m included in the company's balance sheet as at 31 December 2015. These adjustments have been reflected in the group balance sheet.

The increase in the net assets on acquisition of LondonWaste Ltd gave rise to an increase in value which is recorded in an Acquisition Revaluation Reserve in the sum of £24.125m and included in the 2009/10 group accounts. Annual valuations undertaken since then to December 2014 reduced this reserve by £1.428m to £22.697m. A further valuation at December 2015 has increased this reserve by £4.095m bringing the balance to £26.792m.

4.9 Analysis of Current Assets

	31 March 2016 £'000	31 March 2015 £'000
Balance held with LB Camden*	12,701	12,988
HM Revenue and Customs	1,249	1,025
Other debtors	1,895	7,361
Stocks	1,644	1,808
Cash at Bank*	21,546	19,457
	<u>39,035</u>	<u>42,639</u>
	<u>34,247</u>	<u>32,445</u>

* Cash and cash equivalents

North London Waste Authority

Statement of Accounts for the year ended 31 March 2016

4.10 Analysis of Current Liabilities

	31 March 2016 £'000	31 March 2015 Restated £'000
Short Term Borrowings	(25,903)	(26,138)
Other creditors	(9,455)	(13,564)
Central Government	(1,449)	(513)
	<hr/>	<hr/>
	(36,807)	(40,215)
	<hr/> <hr/>	<hr/> <hr/>